

WORLD NEWS

Russia 'sliding towards command economy'

By Arkady Ostrovsky in Moscow



Russia's abandoned reformers warned yesterday of a dangerous slide towards a Soviet-style command economy as Yevgeny Primakov, the newly elected prime minister, prepared his new communist-oriented government to start work today.

Yegor Gaidar, the architect of Russia's first attempt at reform in 1992, yesterday led a demonstration in central Moscow urging the city's battered middle class to block a "creeping coup" which could take Russia back to high inflation and a communist regime.

Only some 200 people turned out to hear Mr Gaidar, however, leaving Mr Primakov to prepare his cabinet undisturbed.

Albanian premier's office set on fire

Supporters of Albania's opposition Democratic party stormed and set fire to the prime minister's office yesterday in a protest against the assassination of an opposition leader the night before, Reuters reports from Tirana.

Crying "revenge", a crowd of about 2,000 first set fire to cars outside the interior Ministry, whose walls were hit by bullets, before moving on to the nearby office of Fatos Nano, the socialist prime minister.

Black smoke billowed from 10 cars burning in the street outside the premier's office in a reminder of scenes from March last year, when protest against the collapse of pyramid finance schemes turned violent and the country came to the brink of anarchy.

Protesters threw stones at the three-storey building before charging in to avenge the death of the Democratic opposition leader, Azem Hajdar, who was gunned down as he left his party office on Saturday night. The Democratic party blamed the killing on Mr Nano.

A cameraman said he saw at least one protester with a chest wound, who appeared to have been killed by gunfire. Later in the day, Tirana's streets were empty, but occasional shots were heard in the capital.

Mr Nano's spokesman, Ben Blush, asked if Mr Nano was in his office, said: "Nano is here. It's normal now; he is working."

The Tirana head of the Organisation for Security and Co-operation in Europe (OSCE), Dean Everts, called Mr Hajdar's killing "atrocious" and appealed for calm. He said representatives of the world community in Tirana would meet today to discuss the situation.

The government denounced Mr Hajdar's killing and posted a reward of between \$50,000 and \$100,000 (£30,000-60,000) for information leading to an arrest.

Mr Sali Berisha, former Albanian president and a Democratic party member, blamed the assassination on Mr Nano. "Our ultimate demand is for the government to resign within 24 hours," Mr Berisha said.

Mr Everts said the government should be allowed to pursue the case but there should first be calm. Mr Berisha could not give ultimatums.

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INTERNATIONAL

Hong Kong's financial skirmish is won but some lustre is lost

Donald Tsang, the financial secretary, explains his strategy to John Riddings and Louise Lucas



After Hong Kong's latest and biggest battle to defend its currency, Donald Tsang is counting the costs of conflict. While the territory dug deep into its financial reserves, buying shares to battle speculators last month, it is the threat to its free market credentials that most concerns the financial secretary.

That was the most difficult part in my mind when I went into this, not the depletion or transfer of assets, but rather our international reputation," says Mr Tsang. While he believes the government's objectives were achieved, damage was sustained. "There is no doubt about it, we have lost a bit of our shine."

In an attempt to restore the territory's lustre, Mr Tsang will soon head to Europe and the US to put Hong Kong's case. He will seek to reassure sceptical investors and officials that Hong Kong is not straying from the path of market discipline and that the currency

peso will remain intact. But he will also urge greater international efforts to reduce the risks of volatile global capital flows that have rocked Hong Kong and ruined the region.

"We are now in a world crisis," says Mr Tsang. "If we don't handle it carefully we will all be in recession." While international regulations are in place for issues ranging from drug trafficking to telecoms, he argues, there is a dangerous lack of co-operation about financial flows. "There is absolutely a vacuum in political influence," he says, calling for

greater transparency and discipline over hedge funds and speculative capital.

To defend its 15-year currency peg against such funds, Hong Kong spent an estimated US\$15bn of its US\$36.5bn foreign exchange last month, ending up with big stakes in the territory's biggest companies to the dismay of many in the international financial community.

It was an agonising decision for Mr Tsang, long an advocate of small government and free markets. "But I had no alternative," he says. In his view, the three other options – Inaction, Malaysian style exchange controls, and devaluation –

carried much greater risks, from public panic to shattering of Hong Kong's standing as a regional financial hub.

The decision to "stand and fight" was designed to restore order, not obstruct economic adjustment, he insists. "I have no preconditions about where asset prices should be. We are adjusting very rapidly, but we do not want speculators to dictate the rate," he says.

While Mr Tsang expects further battles ahead, he believes the immediate crisis has passed. "I am certainly less exercised than last month," he says. Reform to

the currency board mechanism have eased liquidity in the banking system and helped bring down interest rates, while tougher regulations in the securities markets are being implemented to bolster the territory's defences.

The combined effect should reduce the need for future intervention in the stock market, says Mr

'Hong Kong is very cosmopolitan. The idea of a fight between ourselves and foreigners is just not in our nature'

Tsang. But he insists the territory can afford to fight on if necessary. "I can go right down to the US\$12bn needed to cover my issued currency," he says. "But we don't want to run down our reserves, and we don't need to." While refusing to disclose how much was spent in August's battle, he says the sum was less than most estimates – which range from US\$14bn to US\$20bn.

The costs to Hong Kong's corporate and social culture could be higher. Local newspapers portray speculators as crocodiles and the territory's officials as champions

engaged in a battle against foreign adversaries. "There is the danger of an 'us and them' culture," says Philip Moffitt, executive vice president of Tokai Asia, investment arm of the Japanese bank.

The grip of the financial authorities has also tightened. Reforms to the currency board system, for instance, require increased

regulations in the futures market are less stringent than the rules in New York. While there will be increased "monitoring" of banks, this is also in line with international trends.

Until the environment stabilises and international measures limit the risks of short-term capital flows, such monitoring is necessary, he believes.

Unfortunately for Mr Tsang, neither stability nor international agreements appears on the horizon. President Clinton's travails are proving a distraction in the US, while this week's G7

meeting is preoccupied with the immediate crisis in Russia. Japan's interest rate cut last week appears as a sign of weakness and a portent of further economic upheaval in the region, while Latin America shows signs of succumbing to the global turmoil. "Now it is a full blown thing," says Mr Tsang. "That is why Hong Kong has to make sure it has put the guards up."

By James Kyne in Beijing

China hardens its foreign currency curbs

Concerned about an outflow of foreign currency

China is tightening control over outflows of foreign currency, in spite of rising demand for US dollars among a public increasingly nervous over a possible devaluation of the renminbi.

The curbs on banks selling foreign exchange have come as China and Japan prepare to hold an unprecedented meeting today in an attempt to find a common approach to defending their economies from Asia's crisis.

China is sure to reiterate its desire that Japan seeks to stabilise the yen, thereby improving the outlook for Chinese exports to Japan. The meeting is to be led by Koichi Haraguchi, Japan's deputy foreign minister, and Sun Zheng, a vice minister of foreign trade.

Any initiatives from the meeting could help to bolster confidence in the renminbi, which has sunk to its lowest levels this year on China's street-side black markets. In Beijing, money changers were offering to buy dollars at RMB8.8 at the weekend, compared with the official rate of RMB8.27. In the southern city of Guangzhou, the rate had reached RMB10 to the US dollar, residents said.

Nervousness over a possible renminbi devaluation has been fuelled by recent speculative attacks against the Hong Kong dollar's peg to the US dollar. Many Chinese believe that if the Hong Kong dollar peg is broken, Beijing will be forced to break repeated promises not to devalue the renminbi.

Chinese officials and economists, however, said that the government was as committed as ever to its pledge against devaluation. They added that even a severing of the Hong Kong dollar peg would be unlikely to convince Zhu Rongji, the prime minister, to devalue.

Also, widespread oil smuggling has hit domestic producers hard. Yesterday, the official media said China would temporarily ban all diesel and petrol imports from September 20.

Banks are also tightening procedures on selling foreign exchange to individuals, who are entitled to buy \$2,000 on presentation of a foreign visa. Recently, Chinese in Beijing said banks had refused to provide this for customers who had "gone abroad already this year".

Deflation gathered pace in China last month as prices slide further in the oversupplied Chinese market on weak domestic demand. The retail price index fell 3.3 per cent in August against the same month a year ago. In July, the RPI fell 3.2 per cent. The decline came despite an increase in the price of rice of about 15 per cent in some cities since mid-August.

Turmoil feared as Zeroual quits

By Roudi Khalid

Algerian President Liamine Zeroual's decision to step down by February next year and to hold early elections has stunned Algeria's political class and plunged the strife-torn country in renewed political uncertainty.

Mr Zeroual announced late on Friday that he would call for elections within six months, more than a year before his term expires. In poor health since the beginning of this year, he is also believed to have come under severe pressure from the military and political establishment.

Elected in 1985, three years after the cancellation of elections the Islamic Sal-

vation Front (FIS) had been poised to win, the former general had raised high hopes that he would bring an end to Algeria's bloodshed and improve miserable social conditions.

However, although the Algerian regime was no longer threatened by an Islamist takeover, the attacks against civilians continued over the past year with large massacres of civilians.

Expectations that Mr Zeroual, who had tried several times to strike a deal with the FIS, would bring the party back into the political process also dissipated, as he repeatedly announced the FIS file was closed.

Under Mr Zeroual, Algeria implemented radical macroeconomic reforms guided by

the International Monetary Fund. But restructuring of a corrupt and bloated public sector stalled and promises of privatisation failed to materialise.

Thousands of companies

were liquidated and an anti-corruption campaign put an estimated 2,000 public sector employees in jail, raising accusations of arbitrary decision-making.

With the devaluation of the dinar and the collapse in oil prices, social conditions also deteriorated, leading to mounting fears of a social explosion. In recent months, the general workers' union joined the chorus of criticism against the government and finally threatened a general strike.

Mr Zeroual was the

army's choice for president in 1988, and the military establishment had appointed him to the post a year earlier. But as he tried to assert his authority, he came under increased pressure from hardline generals.

In a regime made up of rival factions and subject to often shifting alliances, some in the army were apprehensive of the inclusion of some Islamists in the government. Others attempted to limit Mr Zeroual's powers and appeared to be critical of the way he managed the country.

In the past few months, a concerted media campaign targeted Mohammed Béchir, Mr Zeroual's closest adviser, in an attempt to

undermine the president.

Over the past year, there have also been repeated calls for the resignation of Ahmed Ouyahia, the prime minister, who has enjoyed Mr Zeroual's trust since his 1988 election.

Zeroual: under pressure from Algeria's military establishment AP

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ideas. They become more understanding and more open. And that could be the most important global trade of all.

CATERPILLAR

THE CLINTON CRISIS

CONGRESSIONAL PARTY RESPONSE POSSIBILITY AIRED OF CENSURE VOTE AS MOST APPROPRIATE OPTION

Democrats rally to defence of president

By Adrian Michaels
in Washington

Bill Clinton has not spent much time courting Congressional Democrats, but some of them rallied to his defence yesterday in what looked like a softening of the critical stance taken by many in the president's party in the days leading up to the release of the Starr report.

For the first time, some Democratic leaders aired the possibility that a vote of censure, the option floated weeks ago as a course to steer between silence and impeachment, might once again be the most appropriate line.

David Bonior, the second-highest ranking Democrat in the House of Representatives, told NBC: "I don't think the president should be impeached... He has done a good job for his country." Mr Bonior, one of those who had campaigned hardest for the president to be more contrite in public, seemed satisfied by the tone of Mr Clinton's latest apologies. "There's no question that he misled the American people. He's said that."



Media frenzy at the White House: Democrats' sentiment appears to be softening

pages of appendices and 17 boxes of additional evidence to be sifted.

"This president will not be railroaded if the Congressional black caucus has anything to do with it," said Maxine Waters, head of the caucus and a member of the House judiciary committee that would hold impeachment hearings. The black caucus, along with black voters, has been among the president's staunchest allies. Of the 63 Democrats that voted against release of the report on Friday, half were caucus members.

Mr Bonior said the report had not helped Mr Starr: "The report was written to shock people... it's too lurid."

Other Democrats believed the salacious details in the report had made people sympathetic to the president. Eliot Engel, a Democratic Congressman from New York, told CNN that people in his district thought the report was a "witch hunt, and the president should remain in office."

Mr Engel argued that the House had not been fair in publicly releasing the report

at the same time as the White House received it. He said the president "made a mistake, there is no doubt about it", but argued the document was meant only "to embarrass and humiliate the president" and that "all the people in my district think he should stay in office".

Elijah Cummings, a Maryland Democrat, said he had told Mr Clinton "that in my district of Baltimore, I was getting calls 12 to one in his favour... I have not spoken to one person before yesterday, not one, who said the president should be impeached, in my district".

Senator Bob Kerrey of Nebraska, who has sometimes been a sharp critic of the president, thought the public would not turn on Democrat candidates in the November Congressional elections.

"I do think that most of the candidates that I've talked to out there are saying that they don't think that the president's problems are going to have much of an impact on their race." Charles Rangel, a New York Democrat who sits on

the House judiciary committee, said: "When you've got nothing else going for you, you go for the dirt and filth. Mr Starr had taken the affair with Monica Lewinsky and 'pumped it into a nickel-and-dime lurid sex story'." "I think that's all he had, he had no choice. He fired his best shot."

Mr Kerrey was keen to let Congress do its job before jumping to conclusions, although he repeated his dismay at Mr Clinton's behaviour: "I'm angry about it. It's inexplicable to me. And I think the president himself understands that... But we've got to get over that anger. That anger doesn't take us anywhere. It's not constructive."

In a sign that the men in grey suits are not yet preparing a posse for the White House, Mr Kerrey also pointed out that only one side had so far put its case: "We've heard the prosecutor's case. We're going to hear the defence. It's going to go to the judiciary committee. And I think all of us have to wait until we've heard all the facts before we reach our judgment."

BEHAVIOUR

Ready to risk so much for a furtive affair

By Stephen Fidler
in Washington

President Bill Clinton emerges from the 445 pages of the Starr report as a man working long hours under almost constant surveillance, who was nonetheless ready to risk a furtive affair with a woman 30 years younger than himself.

What also emerges from what is admittedly a prosecutor's document is a man prepared to mislead even close associates, sometimes by using the semantics of very narrow definitions. There are also glimpses of his legendary temper: at one point, Mr Clinton was said to be so upset with a secret service officer - who had disclosed to a waiting Monica Lewinsky whom he, the president was meeting - that "he wants somebody fired over this".

Mr Clinton was watched not only by Secret Service officers, but by other White House staff members, some of whom acted to protect a president whose reputation they regarded as susceptible to rumour about extramarital affairs.

It was one such staff member, alerted by a Secret Service officer to Miss Lewinsky's frequent visits to the Oval Office area, who decided to "get rid of her". Evelyn Lieberman, deputy chief of staff for operations, testified to the grand jury that she could not recall hearing rumours linking the president to Miss Lewinsky, but acknowledged that "the president was vulnerable to these kind of rumours" - and this was one reason for moving Miss Lewinsky out of the White House.

According to Miss Lewinsky's testimony, Mr Clinton, now 52, told her he had had hundreds of affairs earlier in his marriage but that since turning 40 he had made a concerted effort to be faithful. It was often when his wife, Hillary Rodham Clinton, was out of Washington that the two met in an affair that neither side says was fully consummated.

Another part of the report is devoted to the efforts of Mr Clinton to deny his affair to close aides. This would ensure, the Starr report claims, that the aides would "relay the falsehoods to the grand jury". Mr Clinton's narrow definition of sexual relations allowed him to deny the affair, and later to explain he had not perjured himself. Indeed, only after incontrovertible evidence of a sexual encounter emerged - Mr Clinton's DNA found on Ms Lewinsky's stained dress that would match only one out of 7,870,000 Caucasians - was Mr Clinton forced to shift his story.

According to David Maraniss, Pulitzer Prize winning biographer of Mr Clinton, the Clinton behaviour that emerges from the report follows a familiar pattern. He cites a section of the report in which the president compares himself to Nicholas Rubashov, the central character in the Arthur Koestler novel, *Darkness at Noon*.

In doing so, Mr Maraniss said in yesterday's Washington Post, Mr Clinton evoked many familiar characteristics: "his fertile literary imagination, his sense of victimhood, his desire to please, his need to conceal his own embarrassing sexual behaviour, his tendency towards self-delusion, his legitimate concerns about the invasive powers of his adversaries and his peculiar manipulation of semantics to construct a story line at one compelling and illusory."

The key to whether these will prove to have been fatal flaws lies probably with the American public, whose reaction will surely guide Congress. Few can have been ignorant of his reputation as a philanderer before the explicit details of the Starr report emerged, yet his popularity prevailed in spite of that.

Public reaction may well depend on what kind of implicit contract voters believed they had with their president. Was it one where he was supposed to suppress his apparent appetites while holding the highest office or one where he provided the country and its economy on track, he could - within bounds - do what seems to have been most natural to him?

LEGAL REBUTTAL REPORT'S TONE CONTRASTS SHARPLY WITH CLINTON'S CONTRITION AND REPENTANCE

White House lawyers mount aggressive attack

By Richard Wolffe
in Washington

The White House legal response to the Starr report represents stark contrast to President Bill Clinton's personal apologies for his long affair with Monica Lewinsky.

Far from the president's tone of contrition and repentence, his lawyers yesterday mounted an aggressive and thorough attack of the charges laid out in the 450-page report.

While admitting the president had erred, his lawyers insisted the Starr report concentrated merely on sexual conduct and represented no grounds for impeachment. Cheryl Mills, deputy White

House counsel, said: "The president has acknowledged that his conduct was wrong. But does it rise to the level of high crimes and misdemeanours? The answer is No."

The details of the White House response were spread across a 42-page rebuttal of the findings of Kenneth Starr, the independent counsel. It was the second legal rejection of the Starr report - the first was released before the Starr report was even published on Friday.

The president's lawyers condemn Mr Starr's four-year investigation - and its referral to Congress - for publishing sordid sexual details in an attempt to hound the president out of

office. "The referral is so loaded with irrelevant and unnecessary graphic and salacious allegations that only one conclusion is possible: its principal purpose is to damage the president," the lawyers said.

In particular, the White House attacks the report's "pious defence of its pornographic specificity". Instead of building a case for perjury, Mr Starr uses sexual details as "simply part of a hit-and-run smear campaign".

Mr Starr is accused of writing a one-sided report, which fails to discuss contradictory evidence, in a mixture of "biased recounting, skewed analysis and unconscionable overreaching".

The ultimate rejection of impeachment charges is based on a simple argument. Impeachment involves political offences which harm the state - not private offences which harm individuals.

However, the White House legal team rely on legalistic quibbling when it comes to defending the charge that Mr Clinton committed perjury in an attempt to cover up the affair.

The terms "sexual affair" and "sexual relations" are hard to pin down, according to the White House lawyers.

In his evidence in the Paula Jones sexual harassment case, Mr Clinton's denials of an affair with Ms Lewinsky were merely "narrow answers to ambiguous ques-

tions". Oral sex - the basis of the 18-month affair - did not represent sexual relations for the president.

Moreover, the defence at times boils down to the president's word against Ms Lewinsky. Mr Clinton did not commit perjury when he denied fondling Ms Lewinsky - in spite of her evidence to the contrary - because "a perjury conviction cannot rest on simple inconsistencies and memory disputes between only two witnesses".

The more substantial allegations of a cover-up centre on the involvement of Mr Clinton's friends in helping Ms Lewinsky search for a new job after her departure from the White House. Mr Starr attempts to paint these job searches as an effort to influence Ms Lewinsky's evidence about the affair.

But according to the White House, there is no evidence that the president was himself involved in the job search.

The White House appears on shakier ground when dealing with Mr Clinton's conversations with Betty Currie, his personal secretary, who is alleged to have been a key go-between.

The president's lawyers deny he tampered with Mrs Currie as a witness immediately after testifying in the Paula Jones case. They argue simply that Mrs Currie was not an official witness at the time of their con-

versations about Ms Lewinsky.

Instead, the White House attempts to justify Mr Clinton's conversations with Mrs Currie as an effort to "test his recall". The president's actions were hardly surprising since he had just undergone hostile and unexpected questioning in a bitterly contested civil suit," the rebuttal said.

In conclusion, the White House says the Starr report refers to Whitewater - the failed land deal which sparked Mr Starr's investigation - just twice, while mentioning sex more than 500 times. Mr Starr's findings represent something "no prosecutor would present to any jury".

HILLARY RODHAM CLINTON NO SIGN OF PERSONAL REACTION

Ghostly first lady keeps her distance

By Richard Wolffe

Amid the torrent of words published in official reports and rebuttals over the weekend, one figure plays a ghostly role in Monica Lewinsky affair.

Hillary Rodham Clinton, the first lady, is mentioned in the Starr report merely in the context of her absence - often on foreign travels - while the trysts between her husband and Ms Lewinsky are alleged to have taken place inside the White House.

In public, Mrs Clinton has played a similarly disembodied role since the Starr report emerged last week. Her appearances and comments have shown no sign of a personal response to the issue of embarrassing, personal details of her husband's alleged indiscretions.

The only suggestions of her predicament have come in the rapturous applause which has greeted her public appearances since the delivery of the Starr report to Congress.

The contrast with Mrs Clinton's early role when the Lewinsky scandal surfaced in January could hardly be more stark. Then, the first lady's intervention in the affair - in a breakfast television interview - proved highly influential in rallying support behind her husband.

At the time, Mrs Clinton condemned the scandal as the result of a "vast right-wing conspiracy" and dismissed the affair as untrue. She said she had spoken at length with her husband about the affair, and conceded it would be "a very serious offence" if true.

But her role in the Lewinsky scandal has been more ambiguous since the president acknowledged "an inappropriate intimate relationship" with Ms Lewinsky last month.

Then - just before the Clinton family vacation in



Hillary Clinton: has managed to avoid any direct reference to her family's experience

Martha's Vineyard - her personal spokeswoman issued a statement saying Mrs Clinton was angry with her husband but would stand by him. Mrs Clinton was "committed to her marriage" and loved the president "very much".

The statement also suggested that Mrs Clinton had not been told the truth about the relationship until a few days before the president's public admission.

It insisted about her husband's behaviour along with the rest of the American public when the scandal first surfaced. Instead of such direct interventions in the scandal, Mrs Clinton's role over the last week has been entirely centred on policy issues and a public composure.

She accompanied her husband on several events on the day of the Starr report's publication - including his emotional repentence speech at a prayer breakfast.

At just one event, Mrs Clinton appeared alone, and managed to avoid any direct reference to her family's experience under the intense scrutiny of the Starr report.

Nevertheless, her subject was the importance of family life. In a sober, workmanlike speech to foster children and youth workers, she spoke about the Clinton administration's achievements with a pro-family, pro-adoption agenda.

"I think there is a lot you can help teach Americans about resilience, hope, grit and determination," Mrs Clinton said.

Carol Williams, health and human services administrator, introduced Mrs Clinton by telling the young audience of a first lady who was above all a mother-figure to the country: "I believe that she wants for each of you what she and the president have been able to provide for Chelsea - love, security, opportunity."

Volkswagen AG

Wolfsburg, September 11, 1998

ADVERTISEMENT

Relief Fund for Forced Laborers

With its statement of July 7, 1998, Volkswagen AG announced that it would provide humanitarian relief to individuals who during World War II were forced to work for the Volkswagen company of that era.

The inhuman coercive practices of the Nazi dictatorship could not be undone by the comprehensive restitution made by the Federal Republic of Germany. Although Volkswagen AG is not legally obligated to do so, we believe that we are morally called upon to continue to make our own humanitarian contributions.

It is against this background that Volkswagen AG has not only made available more than DM 25 million to date for humanitarian projects in the homelands of former forced laborers but also for historical, social and educational projects. The peace promoting investments by Volkswagen AG in Israel and most recently in Sarajevo show that the company sees an obligation arising from the lessons of history to act with responsibility in the present and in the future.

We want to continue along the path we have chosen by providing assistance to former forced laborers, who during World War II were compelled to work at the Volkswagen company of that era and to make a contribution to their way of life at the advanced ages that they have reached. The company has decided, effective immediately, to create a Private Relief Fund, which is to make the announced support expeditiously and directly available to this group of people, regardless of citizenship or national origin.

Volkswagen AG is engaged in discussions with prominent persons regarding the establishment of a Curatorium that will determine the amount of the individual payments. The first payments to former forced laborers are to be made by the Fund before the end of the year. In accordance with our current knowledge, the Fund will be adequately financed and have a budget of DM 20 million.

In order to assure an unbureaucratic and expeditious disbursement of the funds, Volkswagen AG has retained the commercial auditing company, Wirtschaftsprüfungs-gesellschaft KPMG Deutsche Treuhandgesellschaft to carry out administrative tasks and make payments. The administration of the Fund will announce shortly where the former forced laborers can turn in order to apply for and receive humanitarian assistance after verification as rapidly as possible.

Public reaction may well depend on what kind of implicit contract voters believed they had with their president. Was it one where he was supposed to suppress his apparent appetites while holding the highest office or one where he provided the country and its economy on track, he could - within bounds - do what seems to have been most natural to him?

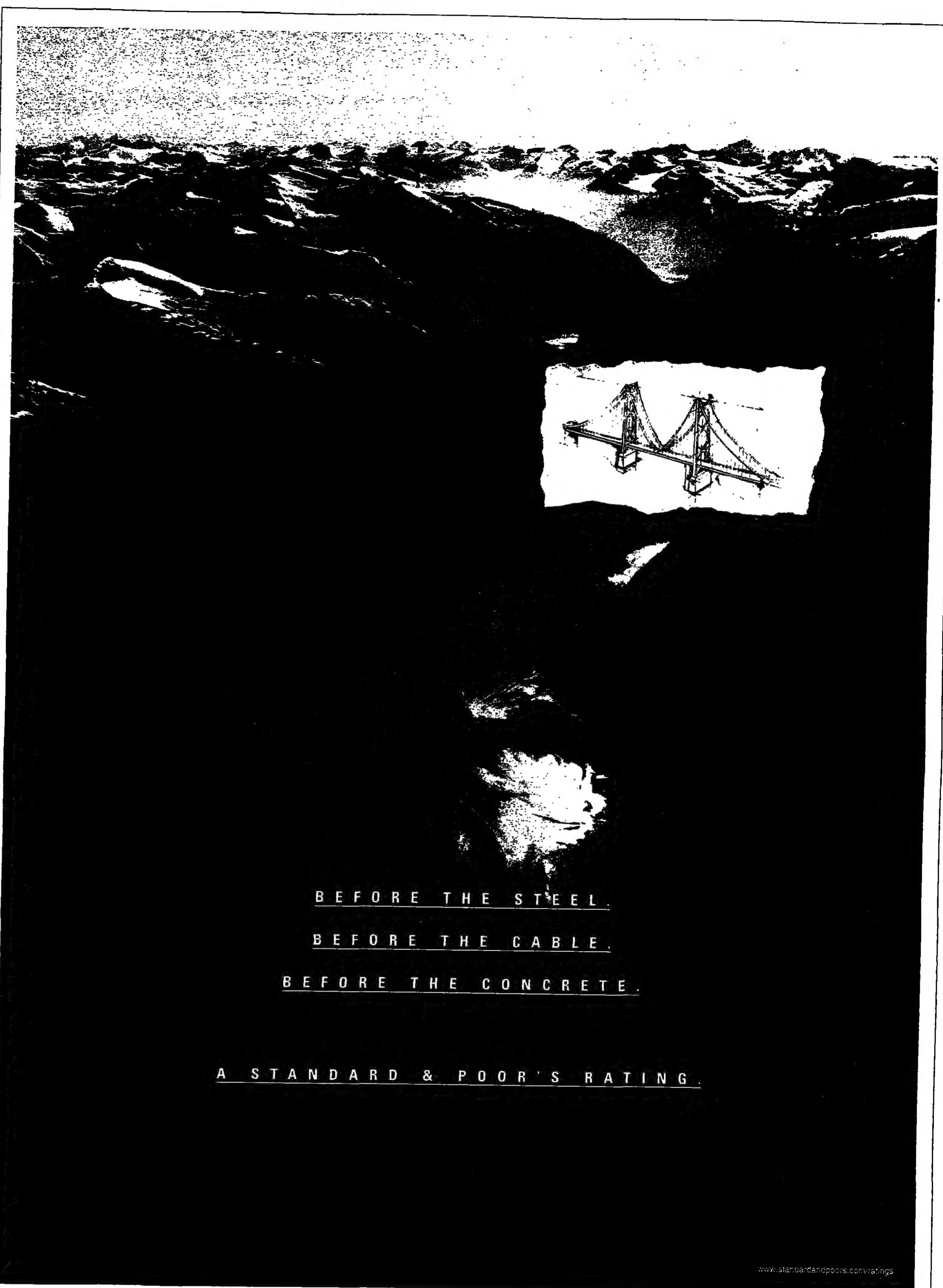
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FINANCIAL TIMES MONDAY SEPTEMBER 14 1998

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BEFORE THE CABLE.
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AMERICA AT PRAYER PASTORS STRESS FORGIVENESS BUT ATTACK THE THREAT TO US CULTURE OF UNTRUTHFULNESS AND OBSCENITY

Churches worry about lying and adultery

By John Authors in New York

One question took priority for many Americans yesterday as they went to morning church services: "Will we pray for our president? And will we pray for our culture?"

That was the message from John Schmidt, whose sermon from Montgomery, Alabama, was broadcast nationally on the *Frazier Family Hour*.

Like many protestant pastors he chose to direct his sermon squarely at the moral issues raised by Kenneth Starr's report, and by the president's decision not initially to tell the truth about it.

But in common with other

priests, he was concerned more with the issue of untruthfulness than with the revelations of adultery. And he also railed against the effects of the scandal on the nation's culture, as parents across the US faced questions from their children about cigars and oral sex.

This reflected the widespread concern, even in much more socially liberal areas of the country such as New York City, that the full sexual details in Mr Starr's report should not have been made widely available.

Southern Baptists, in particular, could prove pivotal. The nation's single largest protestant denomination, they number most of the

nation's leading politicians among their followers, including the president himself, Al Gore, the vice-president, Newt Gingrich, the House speaker, and Trent Lott, Senate majority leader.

Their views are nationally syndicated on television.

Mr Schmidt made five which points all had direct relevance for the president. Each was flagged with a bright caption on the television screen: "God hates it when we lie. Our sin will find us out. God forgives sin. Don't judge, lest you be judged. We must pray for our leaders and for our nation."

"*Baptist Hour*", broadcast to the nation from Jackson, Mississippi, chose to devote

itself to the sin of adultery. But the preacher took as his text the event where Jesus tells people at a public stoning: "Let him that is without sin cast the first stone."

He went on to add that forgiveness, and recognition of the sin of adultery, was most important. He said: "Is there anyone in this room who has not been touched in some way or another by the sin of adultery? There must be a recognition of sin and a recognition that this sin must be dealt with."

He added that those who did not do so - he did not name the president - "keep caught up in all the guilt of it". He attacked a culture where "on television, every other channel, day after day,

someone is crawling into bed with someone to whom they are not married".

He complained that many in the nation were "addicted to pornography", and that he could not read the sports pages without wading through advertisements for "the local live pornographer", and "desperate advertisements from desperate people".

Mr Schmidt also complained of a broader malaise: "How do we respond in our culture? Everywhere we hear lies. The country is possessed by lying, and God hates that."

He pointed out that one of last year's most popular films had been called "Liar, Liar".

Mr Clinton chose to make his greatest public admission of guilt to a "prayer breakfast", attended by many priests in Washington on Friday. That seems to be in line with priests' advice yesterday. But he chose not to attend a public church service yesterday.

If he had tuned in to the *Frazier Family Hour*, he would have heard this comment: "As we hear the president being scandalised across the front pages, do we pray for our president? There's no doubt that he's in a lot of trouble. When we see all sorts of lies being proliferated in our society, do we pray for our society? Do we pray for our culture? Or do we just talk?"

WORLD REACTION

'Friend of Israel' wins Netanyahu backing

Benjamin Netanyahu, Israeli prime minister, yesterday predicted a swift end to the Clinton crisis and said he wanted "the best for him".

Speaking on Israeli radio, Mr Netanyahu's said Bill Clinton was a friend of Israel and that he wanted the crisis to end quickly to "enable the United States... to advance peace in the world, including the Middle East".

But Mr Netanyahu's support belies the less than warm relationship between both leaders. Earlier this year, when Mr Clinton tried to exert pressure on Israel to hand over some of West Bank to the Palestinians, Mr Netanyahu's aides rallied Congress and the Jewish lobby in the US. The message sent by Israel to Washington was clear. If Mr Clinton bullied Mr Netanyahu, the Jewish lobby's support for the Democratic party - and Vice-president Al Gore's nomination for president could be jeopardised.

Since then, Mr Clinton has taken little interest in the Middle East while Madeleine Albright, US secretary of state, remains frustrated over the lack of White House support for her attempts to break the 18-month deadlock in the Israeli-Palestinian negotiations.

It is hardly surprising then, that Mr Netanyahu wants Mr Clinton to survive. The president could become even more beholden to the Jewish lobby as mid-term elections loom and campaigning for the next presidential elections takes shape.

It would leave Mr Netanyahu - and the Palestinians - free of US pressure to arrive at a deal.

But Israeli officials are hedging their bets. They are lobbying Mr Gore and stepping up their campaign to woo Republican support - particularly Newt Gingrich, the House speaker.

Mr Netanyahu has had his own brushes with political and sex scandals. In 1993, as contender for leadership of the Likud party, he appeared on television and admitted to having cheated on his third wife, Sara.

France

France has traditionally taken an indulgent view of the sexual peccadilloes of its politicians. This is a country, after all, where one president - Félix Faure - reputedly died making love to his mistress and another - François Mitterrand - had an illegitimate daughter.

This does much to explain the mixture of stunned amazement and deep concern with which the country is watching the travails of Mr Clinton. More than one newspaper editorial has referred to a new form of sexual McCarthyism. Le Monde, the voice of the left-of-centre establishment, referred at the weekend to "a terrifying moral order where sex is never far from sin, where sexual relations, even between consenting adults, is always something terrible".

But the French political classes have other reasons for viewing the humbling of Mr Clinton by his country's judiciary with some unease. French judges have themselves been growing increasingly combative, as demonstrated by last month's placing under formal investigation of Alain Juppé, a former prime minister.

The alleged misdemeanours, related to a judicial probe into the funding of the centre-right RPR party, are of an entirely different nature. But French politicians may fear that the success of Kenneth Starr, the independent counsel, in severely weakening the Clinton presidency could encourage French counterparts.

Of more immediate concern to the French government might be the effect that possible stock market volatility engendered by Mr Clinton's problems could have on plans to float more state assets.

Pakistan

Bill Clinton "deserves to be stoned and that poor girl [Monica Lewinsky], who must have come under a lot of pressure, should be let off. But he's a powerful man so there's probably no punishment for him."

Muhammad Iqbal, a fruit seller on the outskirts of Islamabad, the Pakistani capital, voiced an extreme reaction. But for many Pakistanis who have heard rumours of the financial and sexual exploits of their own politicians, the Clinton saga is an unprecedented example of a powerful leader taken to task.

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process that plunged Mr Clinton into crisis.

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"There are times when there is a divergence of views, which is less easy to see between Clinton and Blair. They seem more naturally inclined to agree, even on the wrong agenda."

This concern is shared by a section of the UK population, as well as by many Labour MPs. When Mr Blair last conducted a question and answer session with voters, he was berated for supporting the US missile strikes. "That was a specific policy area where the public did feel that Blair had got it wrong," the government member said.

Last week the Sun, the tabloid newspaper whose support Labour's spin doctors value most, urged Mr Blair to avoid "embarrassment" by not going to a conference in New York later this month which Mr Clinton will also attend.

Mr Blair is not heeding the Sun's advice. Downing Street implied that the prime minister fell a strong sense of loyalty to Mr Clinton, not least because of his assistance with the Northern Ireland peace process.

"When Mr Clinton has been asked to deliver, he has delivered," a Downing Street official said.

Donald Anderson, Labour

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OPINION POLLS CLINTON IMAGE HOLDS UP WELL IN APPROVAL RATING SURVEYS CONDUCTED OVER THE WEEKEND

Americans give mixed judgment

By Adrian Michaels

In Washington

The Starr report may have left Americans in such a state of shock that they have not yet decided what to think about the president's position. Bill Clinton held well in the weekend's opinion polls, though data was mixed.

An NBC/Wall Street Journal survey puts his job approval rating at 57 per cent, in fact up 3 percentage points from July. But an ABC poll showed 56 per cent approving of his job performance, down 10 points from last month. Other indicators had well over 60 per cent saying Mr Clinton had damaged the moral authority of the presidency but 58 per cent of the NBC poll said Mr Clinton was fit to remain president and two-thirds said he should serve out the rest of his term.

While analysts caution that polls take immediately after an event may not pick up shifts in public opinion, US newspapers were also having trouble coming to

terms with recent developments.

While many opted for Congress to be bipartisan, others said that it was the public, when it had made up its mind, that would hold sway.

The Los Angeles Times said: "The president will be judged not only by Congress but more immediately in the court of public opinion. And here Bill Clinton is in deep trouble."

One of the strongest lines was taken by the Washington Post, which supported Mr Clinton's campaigns for the White House in 1992 and 1996, and whose investigation into Watergate helped bring down Richard Nixon in 1974. It refrained from comment on its editorial pages on Saturday but yesterday it said the president's behaviour was at the "margin of impeachability".

It added: "Congress has no choice but to initiate an impeachment inquiry exploring seriously both the allegations [in the report] themselves and the threshold standard for the impeachment in itself."

But the paper saved some of its ire for the independent counsel: "Some of Mr Starr's allegations are insufficiently supported... Mr Starr's arrogant contention that mounting a vigorous defence against [him] is an impeachable offence is difficult to support... Even more arrogant is the aggressive advocacy for impeachment in [the document]."

The Columbus Dispatch in Ohio urged Congress to understand the importance

Clinton's fight in the court of public opinion

The heavyweight US broadcasters filled their weekend editorials with criticism.

The Washington Post

AN INDEPENDENT NEWSPAPER

Low Crimes and Misdemeanors

even when the excesses are stripped away, the case Mr Starr has presented is serious, while Mr Clinton's current defense is contemptible.

Mr Clinton's behaviour is at the margin of impeachability - straddling the line that separates disqualifying crimes from conduct that merely mars the presidential office and the man who holds it.

Sunday 12th September

The New York Times

A president without public respect or Congressional support cannot last.

Using the White House for sex with a desperately star-struck employee

Sunday 12th September

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The New York Times took a similar line but urged the importance

of the hour: "Whatever Congress deems as acceptable conduct will be the standard that applies to all future presidents. Whatever Congress condemns or punishes will constrain all future inhabitants of the White House. But such determinations require high standards of integrity, morality and honesty among those sitting in judgment. On that score, Congress will be on trial as much as the president."

Visitors to the New York Times website would have had trouble finding this opinion, however. The site was hijacked by internet "terrorists" yesterday morning.

The Arkansas Democrat-Gazette, in Mr Clinton's

home town of Little Rock, pointed to a "rush back to the classics" by politicians and commentators for gravitas: "We're finding that the best commentators on this farce of a tragedy turn out to have names like Shakespeare, Sophocles, Faulkner, Robert Bolt, Oscar Wilde, F. Scott Fitzgerald, George Orwell, and Robert Penn Warren. It shouldn't surprise. History is not man's only teacher and guide. Literature, too, instructs and, if we'll just pay attention, warns."

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The crisis in the US offers

Russia

President Clinton is not guilty, according to Russians. On the streets of Moscow communists, democrats and ultra-nationalists, who can rarely agree on anything, yesterday spoke with one voice.

Anna Ivanova, 72, said: "It is all old wives' tales about Clinton. Who cares anyway whether he slept with anyone or not. What is bad is that they are showing all this on the television."

Russians are pre-occupied with their own political and economic crisis and have shown little interest in Mr Clinton's personal affairs. Newspapers on Saturday practically ignored the story.

Reporting by Judy Dempsey in Jerusalem, Farhan Bokhari in Islamabad, David Owen in Paris and Arkady Ostrovsky in Moscow

LONDON UK PREMIER'S REACTION IN KEEPING WITH HIS PROMOTION OF SPECIAL RELATIONSHIP WITH US

Blair quick to offer support for close ally

By Andrew Parker, Political Correspondent

Tony Blair, the British prime minister, reaffirmed his strong support for Bill Clinton last night, maintaining that the Starr report was a matter for the US Congress and the American people.

Mr Blair telephoned the US president late on Friday, ostensibly to discuss Northern Ireland and Russia. But there can be little doubt that the underlying reason was to offer some private support for one of his closest political allies on the world stage.

Downing Street believes that, given Mr Blair's

squeaky-clean image, there is little risk in him backing a US president who by his own admission has "stained".

"Mr Clinton hasn't got the plague," one Downing Street official said sardonically. Or as David Blunkett, UK education secretary, said yesterday: "I don't think world leaders actually go around judging each other's morals and they did over the last century we'd have been in a very sorry state."

Since the Labour party won the general election in May last year, Mr Blair has gone out of his way to promote the "special relationship" between Britain and the US.

Downing

JULY 150

'Friend of Israel' wins Netanyahu backing

By Christopher Brown-Hunes
in London

Plans for a pan-European share settlement network that will make it cheaper for UK investors to deal in European shares will be unveiled today by CrestCo, operator of the Crest electronic settlement system for the London market.

It aims to cut the cost of settling European trades within Crest to the same level as for UK business.

The priority is to develop links with settlement systems giving access to Eurotop 300 securities.

The first step will see CrestCo linking with Seg, the main settlement system for the Swiss market, to take effect in the third quarter of 1998. A similar accord with Deutsche Börse Clearing in Germany - complementing the recent alliance between the London and Frankfurt stock exchanges - is being discussed.

Iain Saville, CrestCo chief executive, said: "The links which CrestCo is now building will help make European shares more affordable for the British man in the street."

No extra cash for N Ireland job loss payouts

By David Wighton,
Political Correspondent

Mo Mowlam, the Northern Ireland secretary, has been told by the UK Treasury it will not fund improved redundancy terms for prison officers who lost their jobs because of the peace process.

Stephen Byers, the Treasury chief secretary, has warned Mo Mowlam that she will have to find the extra money from within the Northern Ireland Office's existing budget.

The decision comes amid concern at the effect large-scale redundancies in the Prison Service and the Royal Ulster Constabulary could have on morale in the Protestant community, from which most of their staff are drawn. Prison Service officials have forecast that up to 1,000 officers could lose their jobs over the next two years as a result of the prisoners release programme, part of the Good Friday agreement.

Last week saw the first releases of paramilitary prisoners under the agreement with three members of the Ulster Defence Association and three IRA inmates walking free from the Maze prison outside Belfast.

About 250 terrorists are due for release in the next year and a further 150 by July 2000, after which the Maze could face closure.

The government is under pressure to ensure that redundant prison officers receive generous redundancy terms and are not seen to be paying the price of peace while terrorists enjoy the benefits.

Last week also witnessed the historic meeting between David Trimble, the Ulster Unionist leader and Northern Ireland first minister, and Gerry Adams, the Sinn Féin leader.

Government ministers hope the success of the "workmanlike" meeting will set the tone for today's session of the Northern Ireland assembly, where Mr Trimble and Seamus Mallon, the deputy first minister and deputy leader of the moderate nationalist SDLP, will start the delicate task of implementing the accord.

The first problem is how to put together the shadow Northern Ireland executive, with Mr Trimble insisting his party will not sit down with Sinn Féin without the decommissioning of IRA weapons.

In July, Mo Mowlam asked the Treasury for extra money to improve the terms to be offered to prison officers for redundancies at the Maze prison. These could have resulted in some officers receiving payments of up to £100,000 (\$165,000), according to people close to the negotiations.

But the Treasury resisted the move, which would have meant reopening the government's comprehensive spending review, concluded only weeks before. Ministers feared other departments

it will make it as easy to settle Nestle as it is to settle Glaxo."

At present, brokers and fund managers could face settlement costs of more than £20 (\$33) when buying or selling Swiss shares because they have to work through various custodians and sub-custodians. The charge is passed on to individual investors as part of the commission they pay.

Under the new scheme, the settlement charge could fall to as little as 5p - a substantial saving to the intermediary, which CrestCo hopes will be passed on.

The lower costs will make it much more attractive for British retail investors to buy and sell European shares, Crest believes.

The broader objective is to commission costs on European trades via UK brokers to fall to the same level as commission on UK trades over time.

"This is very much linked to the alliance between the London Stock Exchange and Deutsche Börse, which aims to create a pan-European trading platform that reduces trading and transaction costs. We are hoping to cut settlement costs, too," Crest said.

It said its initiative was in line with a drive by the European Central Depository Association to develop a common framework for links between European settlement systems.

It is also forms part of CrestCo's plans to broaden the range of instruments it settles beyond UK and Irish corporate securities.

The UK bill for sorting out the millennium bomb is £20bn and rising because many companies are falling behind with their efforts to tackle the problem, a survey has found. Only £5bn has been spent on the problem so far, according to OSL, a leading management support company.

"Many companies are going to miss the crucial deadline," warned Malcolm Pumfrey, senior OSL consultant and former head of the Post Office's Year 2000 project. "With about three-quarters of the budget still to be spent in only two years, there is still a huge amount of work to be done," he added.

Control Techniques is one of the world's biggest suppliers of industrial drives, used in machinery from lifts to chocolate packaging equipment. It has more than half its sales in continental Europe, where industrial companies are expected to turn over quickly to using the euro once it becomes available for business accounting in January.

BRITAIN

SINGLE CURRENCY ELECTRICAL ENGINEER PLANS TOUGH EUROPHILE POLICY

Company may force suppliers to use euro

By Peter Marsh in London



Willy Vandormael (left) and Pierre-Emmanuel Sarte will promote the euro to suppliers. Achiv Aszard

Control Techniques, which buys about £15m (\$25m) of parts annually from about 200 UK suppliers, will start its policy on January 1, when the euro is formally introduced in much of continental Europe.

The decision underlines the changes that may lie ahead for many UK companies once the common currency is introduced, even with the UK government's decision to stay outside the "euro-zone" at least for the duration of the current parliament.

Control Techniques, which this year expects sales of £150m, 55 per cent of this outside the UK, is being more aggressive in its planned use of the euro than most other UK companies.

British Steel, Imperial Chemical Industries and the UK division of Siemens, the German electrical goods company, say they will

encourage UK suppliers to accept euros but without any element of compulsion.

But Control Techniques,

which employs 600 people in its main factory in New-

town, Powys, Wales, out of a

worldwide workforce of

1,850, plans to go signifi-

cantly further. It says it will

be "pro-active" in persuad-

ing its UK suppliers that

accepting euros will be in

their own interests.

"We will start by encour-

aging them [suppliers] to use

the euro and we will proba-

bly end up insisting," said

Willy Vandormael, Control

Techniques' finance director.

Pierre-Emmanuel Sarte, the

company's president, said

suppliers would be advised

that accepting euros would

give them "a competitive

advantage".

David Creed, director-

general of the Association of

Corporate Treasurers, said

he had not heard of many

companies following Control

Techniques' approach, but

that use of the euro in the

UK would probably snowball

once it was introduced on

mainland Europe.

Mr Sarte, who is French, and Mr Vandormael, who is Belgian, are both long-term Emerson employees and euro enthusiasts. From the beginning of next year, the pay of all Control Techniques' 600 UK employees will be denominated in their paydays, not just in sterling, but in euros.

About half Control Techniques' annual purchases of parts and materials come from the UK.

Mr Sarte and Mr Vandormael, who are both long-term Emerson employees and euro enthusiasts. From the beginning of next year, the pay of all Control Techniques' 600 UK employees will be denominated in their paydays, not just in sterling, but in euros.

Both executives are hoping Britain will make a quick decision to join the single currency rather than staying on the outside.

Banks ban accounts that penalise savers

By Christopher Brown-Hunes

Banks will today announce plans to ban accounts that penalise loyal savers while offering more attractive interest rates to new customers, as part of a sweeping overhaul of their code of conduct.

They will also pledge better notification of interest rate changes, including longer notice periods so that customers can switch accounts, while giving new savers a two week cooling-off period to change their minds. The costs of increased notification charges, additional interest payments and systems changes could run to tens of millions of pounds.

The changes, agreed under the auspices of the British Bankers' Association, follow criticism of banks and building societies - mutually owned savings and loans institutions - for operating "obsolete" accounts and failing to give adequate notice of interest rate changes.

They will be welcomed by the Treasury and organisations such as the Consumers' Association that have campaigned for reform.

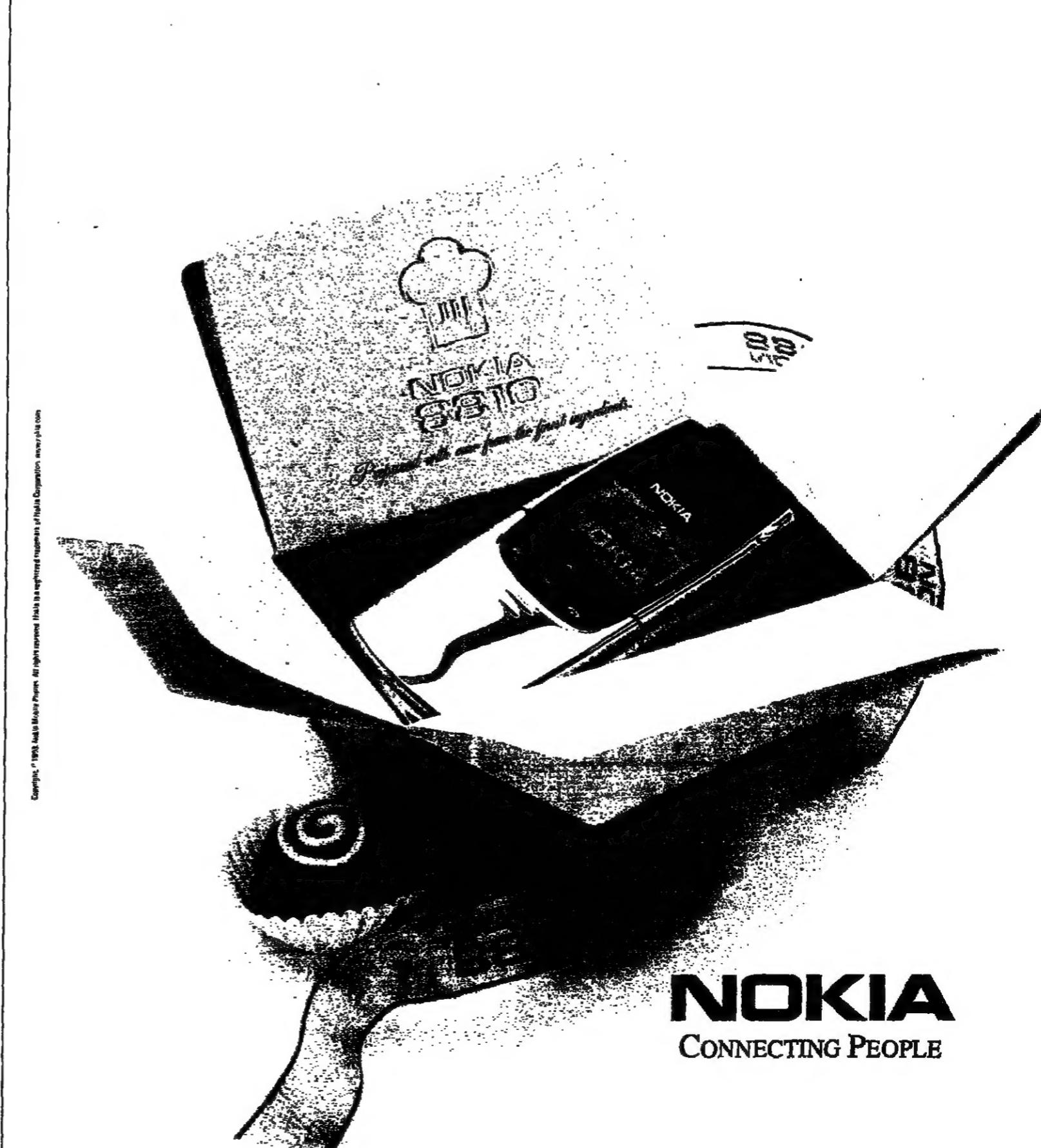
The main change will require banks to apply the same interest rate to observe accounts as to similar new accounts. This will prevent them from launching new savings accounts with attractive headline grabbing rates, while paying existing savers in similar accounts much poorer rates - an easy way to widen margins. The code will also force banks to:

- Publish details of changes to branch-based accounts within three days through newspapers, the telephone and internet. Customers with non-branch-based accounts must be notified personally within 30 days.
- Give customers at least 30 days' notice when an account is changed, closed or charges increased. The period rises to 60 days where the change is clearly not in customers' favour. This is to enable them to cancel or switch without penalty.
- Give customers who want it a full explanation of how interest is calculated.
- Offer a 14-day cooling off period on new savings accounts when customers can switch to another account or get their money back with interest.

The revised code will take effect from March 31 1999 - allowing time for systems to be changed. After this date, there are plans to name and shame organisations that fail to comply. The code is a voluntary scheme that all the main banks and building societies sign up to.

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But the Treasury resisted the move, which would have meant reopening the government's comprehensive spending review, concluded only weeks before. Ministers feared other departments



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INSIDE TRACK



LUCY KELLAWAY

At last, a few home truths about work

Empowered, nurtured and cherished. For twentysomethings, this is what happens at work. Or so they are being led to believe

Last week the Financial Times published a great truth about management: all jobs are sometimes boring. That may sound a little, well, obvious to you, but it has never occurred to the generation of spoilt twenty-somethings who have landed some of the plummiest jobs around.

Last Wednesday, John Hunt, from the London Business School, took it upon himself to tell this disaffected generation a few home truths about work. Even the most sought-after jobs are sometimes frustrating; sometimes unsatisfying; and almost always repetitive, he warned. Employers don't want all of you, but just a part: going to work will inevitably mean leaving some of you at the door.

What is most remarkable about this is that it should need saying at all. We grown-ups know better: we know that we are lucky if our jobs are good some of the time. But people in their twenties have ludicrous expectations when it comes to work and it is not hard to see why. For every Professor Hunt talking sense there are a thousand employers talking rubbish. Listen to companies telling recruits they will be empowered, cherished, and stretched; and that their creativity will be nurtured and work will be fun! fun! fun! Eventually, high-flying graduates start to believe all this, only to feel let down when reality kicks in.

The creation of these silly expectations and the subsequent disillusionment is in nobody's interest.

But it is hard to see how companies can tone down their promises while their competitors are still spouting such nonsense.

Suppose an employer advertised a job as mundane, dull as well as glamorous, dull as well as exciting, and frustrating as well as satisfying? Would you be interested? I would, but I expect my staff to do the same," he says.

Then we see him giving his staff a bollocking, followed by a cut-away shot of him saying to camera: "I'm harsh but I'm fair." Later, after more bollocking, he confesses to the camera: "My bark's a bit worse than my bite." Later, he is to be seen on a lawn outside a big house snugly talking about the benefits of ambition.

Mr Skinner is the star of a peculiar ad campaign from the UK's Treasury designed to make small businesses find out something about economic and monetary union in Europe. He is a kind of Basil Fawlty, but subtler, funnier.

When I phoned the Treasury to talk about the advertisements I was distressed to discover that this character was not meant to be funny at all. Indeed, the Treasury went to the trouble of getting real live small business people to watch the tapes before releasing them. Apparently they all agreed that Mr Skinner was spot on. In that case ignorance of Envy may not be the most serious of their problems after all.

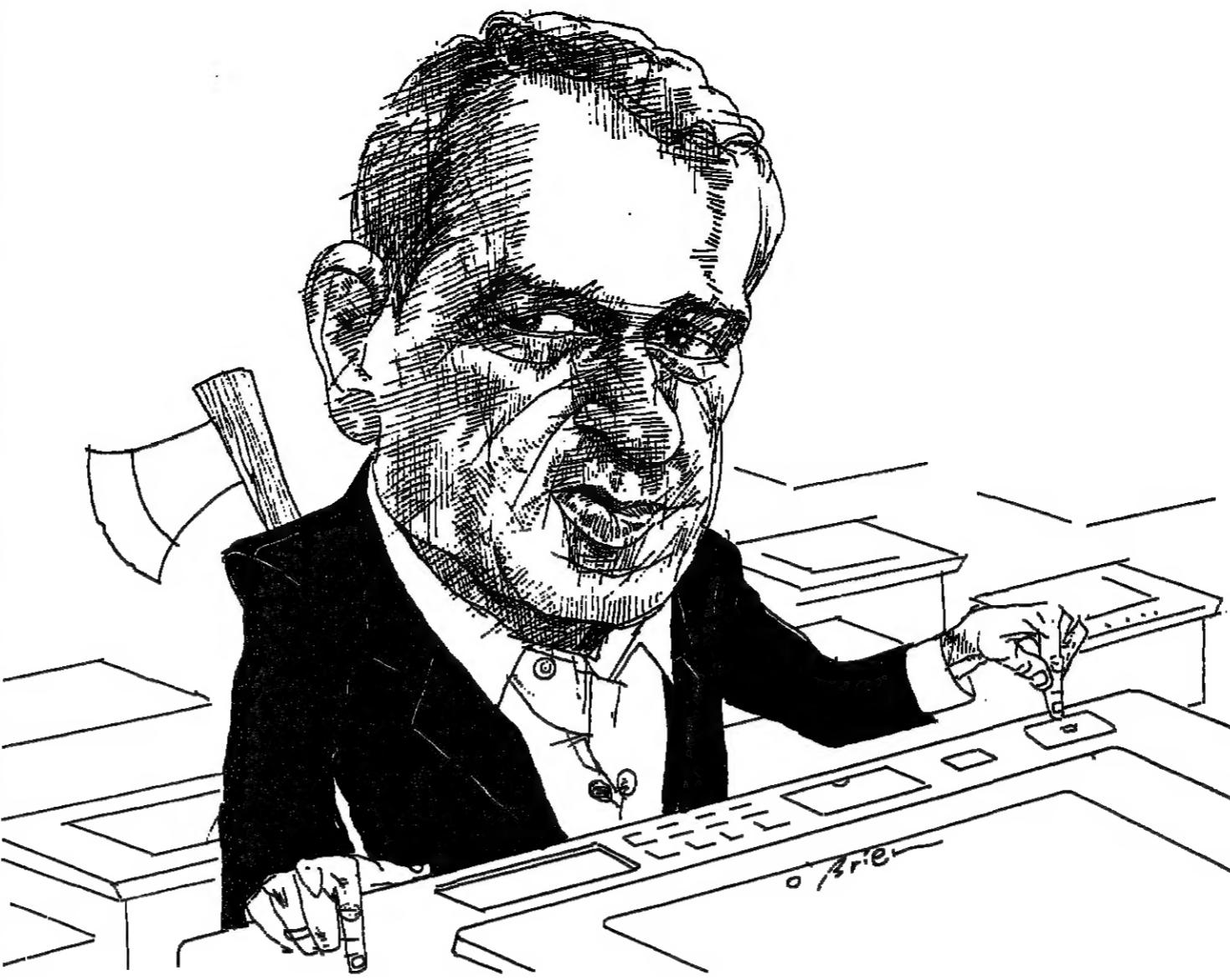
Still on the subject of the disaffected twenty-somethings, I have just found out what they are doing as they sit at their desks feeling hard done by. They are sending their bored, high-flying friends in other companies jokes by e-mail. This has become very big. Every morning they are greeted by a list of gags sent out on general distribution from all their mates. They

then send these jokes on to ever wider networks.

Maybe this sheds some light on why they are all so fed up – there is nothing like a forced diet of jokes to make one feel thoroughly out of sorts.

Martin Skinner looks the dead split of Tony Blair. We first meet him getting out of a car and hurrying along a corridor to work. "I give it 110 per cent effort and I expect my staff to do the same," he says.

When we see him giving his staff a bollocking,



INTERVIEW RICK THOMAN, PRESIDENT, XEROX

Achieving a sharper focus

Richard Waters talks to the man, labelled aggressive by many, who has brought a new, harder edge to the management of Xerox

If you wanted a place at the heart of the information revolution, would you select a maker of photocopiers as your vehicle? Rick Thoman, a former lieutenant of International Business Machines boss Lou Gerstner, made that choice a year ago when he jumped ship to put himself in line for the top job at Xerox.

Its name synonymous with an earlier era of office machinery, Xerox might seem increasingly irrelevant in the age of computer networks. There was certainly a danger that it would get left on the fringe of the information revolution, says Thoman.

"It was clear to me that in a digital world you simply can't grow at 5 per cent [a year] – at some point you become strategically irrelevant," he says. That could easily have happened to Xerox. Its growth rate ranked a lowly 47 among the top 50 information technology firms as recently as two years ago: only Apple and Digital Equipment did worse.

The change since then has been dramatic. A new generation of machines, which act both as copiers and printers, has lifted Xerox's growth rate above 10 per cent since this time last year, leaving aside the impact of the rising dollar. And Xerox has attracted a powerful fan club on Wall Street. "They are beating the Japanese hands down," says Alex Henderson, an analyst at Prudential Securities.

The man most responsible for this is not Mr Thoman, but Paul Allaire, the company's chairman. His decision to push Xerox into the digital age laid the foundation for Xerox's new burst of growth. "To Paul's credit, he has been right," says Mr Thoman, adding that it would have been easy for Xerox to remain wedded to its old technology – a failing he attributes to the struggling Motorola.

But while the aloof Mr Allaire set Xerox on its new path, the more direct Mr Thoman has brought an extra sense of urgency to the transition. And he is standing in line to inherit the benefits from the new direction. Mr Thoman has introduced a new, harder edge to Xerox management. Ask almost anyone who has worked close to him and the same word crops up: he is "aggressive". Whether in attacking the company's overhead costs or using the courts to defend its patents.

It is a description that Mr Thoman willingly embraces. "You never win by being passive," he says. "If you want to play, you play aggressively; if you don't want to play, you pick up your marbles and get out of the business."

That tougher attitude has

shown itself in a number of ways during the past year. One of several initiatives Mr Thoman carried over from his days at IBM was a more aggressive approach to developing Xerox's intellectual property rights.

The number of new patents filed by the company last year was topped only by IBM, Motorola and Eastman Kodak, he says. Yet Xerox had no procedure for tearing apart and examining competitors' products and no legal staff charged with pursuing patent infringements. It now has both – and has won its first actions against Hewlett Packard, the maker of desktop printers that is now clearly Xerox's main competitor.

"We weren't targeting HP – it just turned out we thought they were contravening our patents," Mr Thoman says. "There will be others. This is not a holy war aimed at competitors."

The new president's hand was also apparent in Xerox's announcement this spring that it would cut 8,000 workers – even though growth and profits were accelerating. Compared with the forced downsize at some troubled companies, the decision was seen on Wall Street as a show of strength.

This was an attempt to propel Xerox heading into a world dominated by younger, faster-moving technology

companies with far leaner cost structures than the button-down photocopier company.

"It was Rick, for sure," Pierre Danon, head of Xerox in Europe, says of the restructuring.

"Everything is shared

between Paul [Allaire]

"I always worry that we're not doing things fast enough," says Mr Thoman. He adds that Xerox's general and administrative costs should probably be half the 12 per cent of revenues that they represent just now.

Such observations suggest that the overhaul of the traditionally staid Xerox culture still has a long way to go.

"All companies in the digital world have to change," Mr Thoman says. "There has to be a great sense of urgency."

His self-declared motto is: "Above all, be active."

The new president's time has not yet come. Mr Allaire's recent successes have left the Xerox chairman securely in the driving seat until after his 60th birthday next summer. He is likely to hand over the reins of power at about the turn of the decade, a timetable that Mr Thoman says was always the plan.

For now, outsiders expect the new president to keep turning up the pressure for change, while keeping his head down. "He's not going to step on any toes until he gets the job," says another Wall Street analyst.

Of the eventual succession, Mr Thoman says: "Things are going very well and I'm still learning about the business, so there's no particular reason to accelerate it" – before adding quickly – "or decelerate it".

Essential Guide : Rick Thoman

Entwined careers:

It is not difficult to see why the board of Xerox, casting around for an outsider to help propel the company into the digital age, ailed on Rick Thoman.

And it is not difficult to see why Mr Thoman abandoned IBM and a long-standing work relationship with Lou Gerstner to take the chance of running one of the best-known US multinationals.

Mr Thoman, 53, was hired by Mr Gerstner, then the head of McKinsey, from Tufts University in the early 1970s, after completing a PhD in international economics.

The careers of the two men were closely entwined for the next 25 years, before the call came from Xerox.

Building businesses:

Their first stop was American Express, where Mr Thoman ran the group's international operations. That was all about creating a new business, he says, an episode that depended heavily on marketing.

Next came Nabisco, where Mr Thoman once again found himself trying to build an international business, this time through acquisitions.

That tougher attitude has

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TECHNOLOGY BIOMINING

Bugs that are big in mining

Sara Abdulla finds a way to get at metal deposits that normal processes cannot reach

Some people like living life at the extreme and the same goes for bacteria. There is a small group that not only survive, but thrive at the kind of acidity levels that help some ghoulish murderers do away with their victim's bodies.

Some of these so-called "extremophiles" are all too familiar thanks to the havoc that they can wreak in our bodies: *E. coli* cause diarrhoea, kidney failure and even death, *Streptococcus mutans* rot our teeth and *Helicobacter pylori* play a big part in stomach ulcers.

But they are probably not the first things that spring to mind when you look at a wedding ring. These days, however, acid-loving microbes may very well have helped to mine the gold from which it was made. Indeed, by being greener, cheaper to set up and simpler to run than conventional processes such as pressure roasting and smelting, bacterial metal extraction techniques are revolutionising mining. And not only of gold, but also of uranium, aluminium, copper, zinc, nickel and cobalt.

There are two main biomining or "biometallurgical" processes: bioleaching and bio-oxidation. Both rely on the fact that, at very high acidity levels (pH 1-2) and moderate temperatures (35-55°C), some bacteria (principally *Thiobacillus ferrooxidans* and *Leptospirillum ferrooxidans*) can metabolise – literally eat away – the unwanted iron and sulphide minerals in which many metals are embedded. Bioleaching is mainly used on remote or low-percentage copper deposits. In the presence of acid, bacteria – that either occur naturally within the ore, or are added to it – free up base metals' ions that then dissolve into the liquid part of the ore/bacteria/acid suspension. The metal is then gathered by electrolysis.

Bio-oxidation, on the other hand, is a sort of priming technique used on difficult, so-called "refractory sulphidic" gold ores. Similar bacteria to those employed in bioleaching are added to crushed ore to crack open the stubborn mineral cages that entrap microscopic particles of precious metals. The resulting solid is then far more amenable to conventional extraction substances such as cyanide solution.

Although the use of bac-

teria for metal extraction was first mooted in academic circles almost 30 years ago, the conservative mining community has long been sceptical. "People thought bacteria were delicate creatures that would have to be treated with kid gloves," explains Corale Brierley, a world-renowned consultant on bioleaching and bio-oxidation based in Colorado.

But during the past five years, biomining has taken off because most of the planet's remaining metal reserves are in many ways intractable to traditional mining technology. Until 1994, up to 30 per cent of gold deposits, for example, were considered too small, too inaccessible, either geographically or chemically; too low grade (for example, one grammme of gold per tonne of ore), or too 'dirty' (high in toxic minerals like arsenic or bismuth) to be processed in an economically viable or environmentally acceptable way.

'Fifteen years down the line this technology could completely replace smelting as the major way of treating copper minerals'

Then a group of Australian venture capitalists, now called BacTech, established the world's first full-scale commercial bio-oxidation goldmine – the Youanmi mine in western Australia. Now there are at least six (in South Africa, Ghana, Brazil, the US and Australia). More than 10 copper bioleaching sites exist worldwide (mostly in Australia and Chile but also in Cyprus and Mongo-

lia), and big mining players such as Billiton, Newmont, Noranda and Mintek are investing "aggressively" in bacterial research.

"Resistance is beginning to wane," notes Dr Brierley, "because of the desire to clean up our 'dirty industry image' and because people have realised that these bacteria are not only robust but potentially worth billions."

Chris Bonney, senior research co-ordinator of the Mineral Industry Research Organisation (Miro) agrees. "If we can really crack this technology, the returns will be astronomical," he says. To this end, Miro is managing a three-year, Ecu2.45m (£2.67m) European Union research project on high temperature bacterial leaching of chalcocite (a copper, iron and sulphur mineral), drawing together European university and industry expertise.

"Already, bacterial leaching is responsible for 3 per cent of the world's copper," adds Dr Bonney. "Fifteen or 20 years down the line it could completely replace smelting as the major way of treating copper minerals."

Biomining does, however, have one important drawback: it's slow. "At the moment you need five times the amount of ore in a bacterial process for it to yield the same quantity of metal per unit time as smelting."

Biomining does, however, have one important drawback: it's slow. "At the moment you need five times the amount of ore in a bacterial process for it to yield the same quantity of metal per unit time as smelting."

"Prof Poole chaired a recent extremophiles conference at the foundation, proceedings from which will be published by John Wiley and Sons, Chichester, UK, next February. Sara Abdulla is science writer in residence at the Novartis Foundation, London."

Solution dispersed: drip emitters are used by Newmont to oxidise the gold ore throughout the bio-oxidation leach pad



**TIM JACKSON
ON THE WEB**

Publish and be scanned

Screens rather than pages hold the best prospects for new writers, according to Online Originals

Most people think selling books online means *Amazon.com*. But to David Gettman, a former writer and communications consultant, it means shipping the book itself to the customer electronically rather than on paper.

Online Originals, a business that Mr Gettman founded with philosophy professor David Macann in 1997, is doing exactly that. Its web site (www.onlineoriginals.com) offers 33 titles for sale, fiction and non-fiction.

Two features of the business, however, are puzzling. One is that Mr Gettman believes most of his customers read the "books" on their computer screens without printing them out. He rails persuasively against the waste of resources and ink in producing books on paper, and boasts impressively of software that allows the site's users to receive the file in a form that can be read on a Palm Pilot or Palm III personal digital assistant.

But paperback books are a wonderfully convenient technology. They offer high contrast and image resolution, require no batteries, work perfectly when you are in the bath, and are easily transportable. Reading a book on screen is a nightmare by comparison – even on a Palm Pilot with a backlit screen that obviates the need for a bedside lamp.

The second puzzle is the web site's rejects. Like other publishers, Online Originals has a "slush pile": a backlog of unread unsolicited manuscripts. The difference is that Mr Gettman admits that he receives one manuscript for every two books he sells, an extraordinary ratio which illustrates the hunger among thousands of non-professional writers to be published over the internet.

Evidence of this feeling can be seen in a book written by Mr Gettman himself which is sold on the site. Called *The Twinkle Theory*, it advances the whimsical view that the temperament of men dictates the sex of their children: macho men, it argues, have girls; sensitive men, boys. But in the most gentlemanly and self-consciously amateur way, Online Originals also seems to be thriving as a business. Mr Gettman, who is based in the UK, reports that the site has been covered in every important UK newspaper, and cites recent coverage in the Los Angeles Times, The New Yorker, and – most valuable of all – an appearance in the online magazine *Salon*, which brought 100,000 visitors to the site. The biggest boost has been the nomination of one of its books, *The Angels of Russia* by Patricia Le Roy, for a prestigious literary prize in London.

Mr Gettman is coy about sales, but says that "our titles routinely sell in the hundreds", enough to cover the costs of the operation, but not to pay for the time of

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INSIDE TRACK

BUSINESS EDUCATION TOP MANAGEMENT PROGRAMME

Business meets bureaucracy

Managers from the private and public sectors find they share more similarities than differences, writes Alison Maitland

Sally Robson, a senior manager with Midland Bank, had no experience of high ranking civil servants before she spent four weeks cloistered with them on the UK government run Top Management Programme.

"From my perspective, the public sector was the great unknown," she says.

Fellow participant David Hartnett, a senior Inland Revenue administrator, was only too keen to prove to private sector managers that civil servants "haven't got three heads". He wanted to test his hunch that managing a government department was really like running a large business.

Three times a year the programme brings together about 30 senior managers from the public, private and voluntary sectors to sharpen their leadership skills and broaden their outlook.

Run by the Cabinet Office

since 1985, its aim is mutual understanding. Civil servants need to know how policy affects wealth creation and business people need to understand the constraints of government and how to get their views heard.

Speakers on the most recent course included George Robertson, the UK defence secretary, Sir Richard Wilson, head of the UK civil service, and Sir Stuart Hampshire, chairman of John Lewis Partnership, the retail group.

Tutors included Manfred Kets de Vries of Insead, on leadership, and Walter Reid, chairman of Management Development Associates, on financial analysis.

Participants were coached in media skills and career management and spent time trouble-shooting with Yorkshire Water, Schering, the German pharmaceuticals company, and the prison service.

Managing change was a central theme of the course. Interestingly, each side considers its own sector has undergone more change than the other.

Mr Hartnett says the public sector has been transformed "beyond recognition" over the past 10 years. Some companies, such as Imperial Chemical Industries, have carried out an enormous overhaul of their businesses, but most have not had to grapple with change in the

way the Inland Revenue has.

Both Ms Robson and Mr Hartnett came away convinced that business and government can learn much from each other's experiences, not because they are poles apart but because they have a lot in common.

"When you get down to it, the actual management issues are very similar," says Ms Robson. "I really thought there was more personal accountability in the private sector and the public sector could hide behind committees. But it became clear there has been a lot of change. Personal accountability seems to be creeping into the public sector."

Managing change was a central theme of the course.

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way the Inland Revenue has.

Both managers are deter-

mined to step back periodically from day-to-day concerns and focus on future strategy.

Already 10 of the "summer

1998 class" have met for an impromptu reunion. Mr Hartnett explains: "We became fiercely loyal to each other. One or two of these

world-class gurus who came

to work with us were very

challenging indeed and once

or twice we needed to look

at each other."

Top Management Pro-

gramme, 0171 270 6332. Nom-

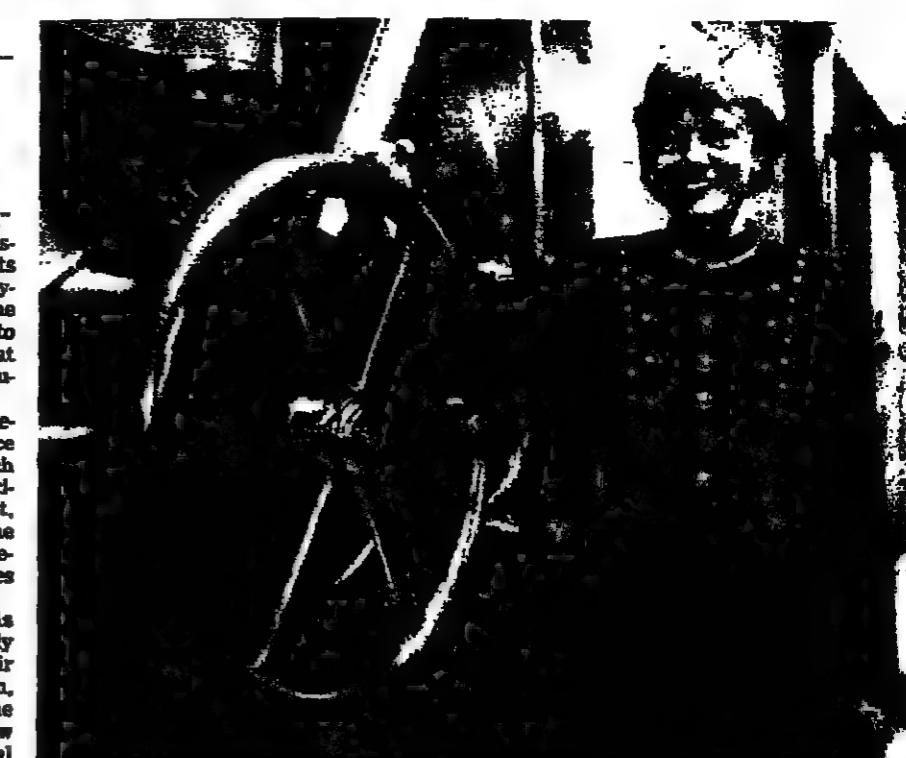
nations for next year's

courses should be made by

the end of this month. Fee is

£3,000. Cabinet Office bears

cost for civil servants.



Top pair of hands: Midland Bank senior manager Sally Robson

David Ahmed



Public face: Revenue official David Hartnett

David Ahmed

Yale in league with the MBA contingent

Yale School of Management has decided to fall into line with the other Ivy League business schools and offer an MBA programme.

But although it has changed the name of its MPPM - Master of Public and Private Management - programme, the course content will remain the same, says Cécile Ablack, associate dean of public affairs and strategic planning.

The rationale behind the decision was to give students a degree that was recognisable worldwide. More than 30 per cent of Yale's students come from outside the US.

The decision was voted on by the faculty this month and the title MBA will be used for all students who graduate in 2001 and beyond. Existing students, and all alumni, now have the option of trading in their existing masters degrees for an MBA.

The decision leaves Kellogg as the only top-notch school in the US to offer a masters degree rather than an MBA.

On September 23 the Yale School of Management will hold its inaugural global conference in New York. The title of the conference is China: The Next Big Crisis? and speakers include Yale faculty, including dean Jeffrey Gartner, and independent speakers. Yale: www.yale.edu/som

Developments in the east

The European Training Foundation is sponsoring research into the state of management development in central and eastern Europe. The project is being organised by the Central and East European Management Development Association (Ceemaa), in Slovenia. Researchers there will interview more than 1,000

managers in Poland, Russia, Romania and Slovenia to ascertain their training needs.

The project will be completed in December and the results presented at Ceemaa's Spring conference.

Ceemaa: Slovenia, 64 221 761

Letters don't spell success

MBA might be three nice letters to have after your name but, for small businesses at least, work experience is far more valuable, according to research from BDO Stoy Hayward, the growing business advisers.

The research surveyed 200 owner-managers in the UK, nearly half of whom had studied for a formal business qualification, such as an MBA. However, 70 per cent cited previous experience as the most valuable commodity.

As to regional variations, Scottish entrepreneurs placed more emphasis on professional qualifications than their English counterparts.

BDO Stoy Hayward: UK, 171 466 5888

Columbia prizewinners

This year's recipients of Columbia Business School's Bowditch Prize in Business Ethics are J. Michael Cook, chairman and chief executive of Deloitte & Touche, and Ira Millstein, senior partner in law firm Weil, Gotshal and Manges and a teacher at Yale School of Management.

Columbia cites Mr Cook's role in promoting women at Deloitte & Touche and praises Mr Millstein as a pioneer of corporate governance. Previous winners include Lord David Sainsbury, now UK science minister, and Anita Roddick, founder of Body Shop.

Columbia: www.columbia.edu/cu/business

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INSIDE TRACK



TRAVEL UPDATE

UK air war hots up as attention turns to Scotland

Competition is becoming ever fiercer on Britain's main domestic air routes. Next month, KLM UK, the Dutch airline's British arm, launches three round trips a day between London City Airport and Glasgow. Go, British Airways' low-cost subsidiary, does not operate from the Docklands airport and the two carriers already compete head-on for Scottish traffic at Stansted. In Essex. Last week, Go, which has always operated flights to Glasgow, started flights to Edinburgh, also from Stansted.

Delta switches

Delta is to scrap first class in favour of a revamped business cabin on flights across the Atlantic, the Pacific and to Brazil, from December. Stephen Egli, vice-president Atlantic and Pacific, says seats will be wider and recline further. Delta says demand for business class travel on these routes last year increased at four times the demand for first class seats.

Almaty hotel

Regent International chain has opened a new hotel in Almaty, Kazakhstan. The 290-room property is in the city centre, about 20

minutes' drive from the airport.

It has 10 suites and an executive floor, a business centre, gym, floodlit tennis courts and pool.

Meat-less meals

Good news for vegetarians. This month Swiss carrier Crossair is offering dishes prepared by the Vegi Hilton in Zurich, which claims to be Europe's oldest vegetarian restaurant. United Airlines is serving Indian vegetarian food on flights within and from the US.

Airbus bug test

Airbus Industrie and Boeing have reassured travellers fretting about the millennium bug.

Airbus has made test flights using an A320 and an A330 during which the aircraft's clock was allowed to tick over from December 31 1999 to January 1 2000. It says there were "no failures, warnings or problems of any kind".

HK package

For travellers on extended trips this year, Hong Kong's Kowloon Hotel has a package costing HK\$650-HK\$700 (£50-£55) a night. It includes complimentary local telephone calls, fax machine, personalised e-mail address and other discounts.

Roger Bray

Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri
Tokyo	28	28	28	28	28
Hong Kong	29	29	29	29	29
London	16	16	16	16	16
Frankfurt	14	14	18	17	18
New York	22	22	22	22	22
Los Angeles	28	28	28	28	28
Milan	22	22	22	22	22
Paris	18	18	18	18	20
Zurich	13	13	18	17	19

Information supplied by Weather Centre



BUSINESS TRAVEL MAKING RESERVATIONS ON THE INTERNET

Book it yourself

European executives can now arrange their own travel, says Rachael Jolley

European business travel managers have started to give staff the option of making travel bookings from their office computers.

Travellers in the US have been using self-booking technology for more than a year but it is only just starting in Europe. Self-booking tools allow travellers to access a travel reservation system from their own computer, choose flights that fit most neatly with their schedule, and check price and travel policy compliance before making the booking.

Although some executives are worried this will be just another task added to already busy days, reports from the US show that executives prefer to do their own bookings. Self-booking tools have some opponents but the fast uptake in the US shows a broad acceptance by companies seeking to drive down costs and staff time. In 1996, just 36 companies were

using the Sabre Business Travel Solutions tool; that number has risen to 190. These include Citibank, General Electric and Morgan Stanley. The American Express/Microsoft tool AXI is already being used by 130 US companies and is expected to be adopted by 15 European operations this year.

Charles Schwab, the US analyst group, saved \$1m (£1.6m) from its annual travel bill after adopting self-booking tools in its offices and was also able to cut staff in its travel department. The Sabre product will be launched in the UK by December. It offers features such as airline seat maps and hotel bookings via maps of destinations. Xerox, the photocopier group, is the first company in Europe to start using the AXI self-booking tool.

The company will use an intranet to access the reservation system, and travellers will even be able to make bookings from laptops. Thirty Xerox staff in the UK started testing the system last month. James Power, American Express interactive travel director, believes travellers will enjoy making decisions about their trips. "You can weigh up the benefits of the more expensive direct flight over the cheaper one with the stop-over," he says. Travellers who see their travel policy laid out in front of them are more willing to stay within its limits, he says.

Research by the Thomson Corporation, whose staff use the American Express tool, found it was spending 21 per cent less on air tickets, says Mr Power.

The desktop technology

also helped executives make travel decisions earlier, gaining cheaper flight deals, he adds. For smaller companies, the internet offers a way of making travel bookings from the desktop. Travelocity, one of the biggest internet travel sites, is finding 30 per cent of its bookings are coming from business travellers.

Top chefs and wine consultants have created new menus and wine lists, including reserve vintages. Givenchy has designed the business class cabin, blankets and serviceware; Hugo Boss its toiletries.

The overhaul includes improvements in the air and on the ground. Every passenger will have 21 channels of video programming and 12 audio channels. Those in first and business will also have video games, noise-cancelling headphones, in-seat telephones and live-text news.

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Sleeper beds, installed as

BUSINESS TRAVEL ASIAN AIRLINES

Brave face in a stalled market

Gillian Upton looks at how airlines are reacting to falling passenger numbers as the economic crisis takes its toll

Singapore Airlines is putting a brave face on the Asian crisis with a \$300m (£182m) over-haul. The initiative is one of several product innovations and price cuts by Asian airlines aimed at stimulating demand.

Passenger volumes within the region have fallen sharply, particularly on flights from Japan. And while passenger numbers from Europe and North America have held up reasonably well, fares have been cut significantly.

"The load factors (number of passengers) have dropped 5-10 per cent over the past 14 months, but that's an artificial figure held up by promotional fares," says Zayong Koo, director of regional aviation analyst for Dresdner Kleinwort Benson in Hong Kong. "If you normalise it, load factors are down by 10-15 per cent."

Hurting most are Philippine Airlines, Garuda, Asiana and Korean Air. These are trying to sell aircraft or defer purchases. Singapore Airlines has a stronger balance sheet than its Asian competitors but has deferred the delivery of 11 aircraft until 2001 and beyond.

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halved its economy-class fare from London to Hong Kong, now £464 return (including all taxes) instead of upwards of £1,100. It will soon be installing seat-back videos in every economy seat and will also upgrade its first-class cabins.

Thai is increasing the frequency of flights between the UK and Bangkok from next month, rekindling its Amazing Thailand package deals from this week and taking delivery of its first B777-300. Malaysian Airlines is offering a Showcase Malaysia economy class ticket for £388 between October 1 and November 30 which includes four nights accommodation.

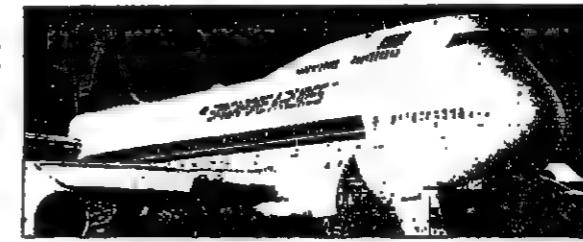
Qantas is introducing vastly improved seats in all three cabins and celebrity chef food.

Also worth checking out for good value are Air France, Air New Zealand, British Airways and Lufthansa.

They are all in the vanguard of innovation in first class, with sleeper beds and more privacy, and business class.

In economy class, Air New Zealand stands out. It has given travellers more space, greater flexibility over their eating, sleeping and working time, greater choice of in-flight entertainment, and food courtesy of celebrity chefs.

Singapore Airlines has a stronger balance sheet than its Asian competitors but has deferred the delivery of 11 aircraft



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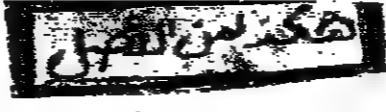
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Arts
Guide

INTERVIEW

ave face in a
alled market

OPENINGS

TOKYO

After a three-year rest, the National Museum of Western Art reopens fully tomorrow with an exhibition entitled "Claude Lorrain and the ideal landscape". The museum houses the remnants of the Matsukata Collection, including 53 Rodin sculptures, a vibrant 1915 "Waterfalls" by Monet and paintings by Degas, Renoir and Courbet.

PARIS

An exhibition tracing the influence of Matisse on the young Van Gogh opens at the Musée d'Orsay on Thursday, and runs until early



January. Many of the paintings are on loan from the Van Gogh Museum in Amsterdam.

LONDON

The Royal Academy of Arts is mounting an exhibition devoted to Picasso's ceramics (left). Opening on Thursday, it consists of 175 works, many of which have never been exhibited before.

The Royal Philharmonic Orchestra's 1998-9 season is dominated by a Mahler cycle at the Royal Albert Hall. In the opening concert on Thursday, Daniel Gatti conducts the First Symphony and the first part of *Das Knaben Wunderhorn*.



While Copenhagen continues its run at the National Theatre, another new play by Michael

THE ARTS

Frays opens tonight at the Gielgud Theatre. *Alarms and Excursions*, a comedy, is directed by Michael Blakemore (as was Copenhagen) and stars Felicity Kendal (left), Josie Lawrence, Nicky Henson and Robert Bathurst.

A new play by Mark Ravenhill opens tonight at the Lyric Studio Hammersmith. *Handbag* takes its inspiration from Wilde's *The Importance of Being Earnest*, and promises to examine modern parenting. Directed by Nick Philpott, the cast includes Tim Crouch and Path Flint.

NEW YORK The opening night of the New York Philharmonic's 1998-9 season on Wednesday celebrates the orchestra's 54-year association with violinist Isaac Stern (above). He will play the Beethoven Violin Concerto in a programme marking the start of a complete Beethoven cycle conducted by Kurt Masur. The symphonies will be presented in numerical order over five programmes, ending on October 3.



ROTTERDAM A new production of *Manon*

LESCAUT at the Schouwburg on Wednesday marks the start of a 10-day festival presided over by Valery Gergiev, principal conductor of the Rotterdam Philharmonic Orchestra. Puccini's heroine will be sung by Galina Gorchakova (right), with another Kirov star, the tenor Vladimir Galuzin, as Des Grieux. The festival also includes concerts and recitals.

SAN FRANCISCO André Previn's new opera, *A Streetcar Named Desire*, based on the Tennessee Williams play,

will receive its first performance on Saturday at War Memorial Opera House. Renée Fleming will create the role of Blanche Dubois, with Rodney Gilfry as Stanley and Elizabeth Futral as Stella. The production will be staged by Colin Graham and conducted by the composer.

AMSTERDAM Following the closure of the Van Gogh Museum for an eight-month renovation, the Rijksmuseum is presenting a representative selection of the finest paintings by Van Gogh and his contemporaries. It opens on Saturday.

Hall of harmony beside the lake

Lucerne's new cultural centre is a building music lovers will want to return to again and again, writes Andrew Clark

Seen from across the lake, Lucerne's Cultural and Congress Centre merges imperceptibly with the city skyline. Only close up do you notice the enormous overhang of the roof, the traffic-free waterfront location and the sense of an outside music-box waiting to be entered and explored. Jean Nouvel's latest *grand projet* is neither architectural conceit nor functional monstrosity, but a happy marriage of artistic ideals and practical imperatives.

Surrounded by Alpine views, it has just about the most spectacular setting of all the world's major concert halls, and Nouvel responds with unusual restraint: his building harmonises with rather than dominates, its surroundings. But

Jean Nouvel's latest 'grand projet' is a happy marriage of artistic ideals and practical imperatives

the real miracle lies within, intangible and invisible. The acoustic engineered by Russell Johnson easily matches the wonders of Birmingham's Symphony Hall, on which Johnson worked so profitably a decade ago. The difference is that Lucerne's new hall is more elegant and intimate.

You might wonder what this architectural-acoustical jewel is doing in a Swiss city of only 60,000 people. Shut off from the musical mainstream for most of the year, Lucerne has yet to answer the question satisfactorily: the programme for the winter months consists mainly of bargain-basement imports and small-scale community promotions.

The hall's *raison d'être* is the Lucerne music festival, a star-studded event which had long outgrown its previous venue. The only way the festival could get a new building was to tie it to the city's ambitions as a tourist and conference centre. And in a country where every major public spending initiative needs local endorsement at the ballot box, that meant proving to the widest range of interest groups, from hoteliers to yodeling clubs, that they had a stake in the building.

The result is a \$70m (£20m)

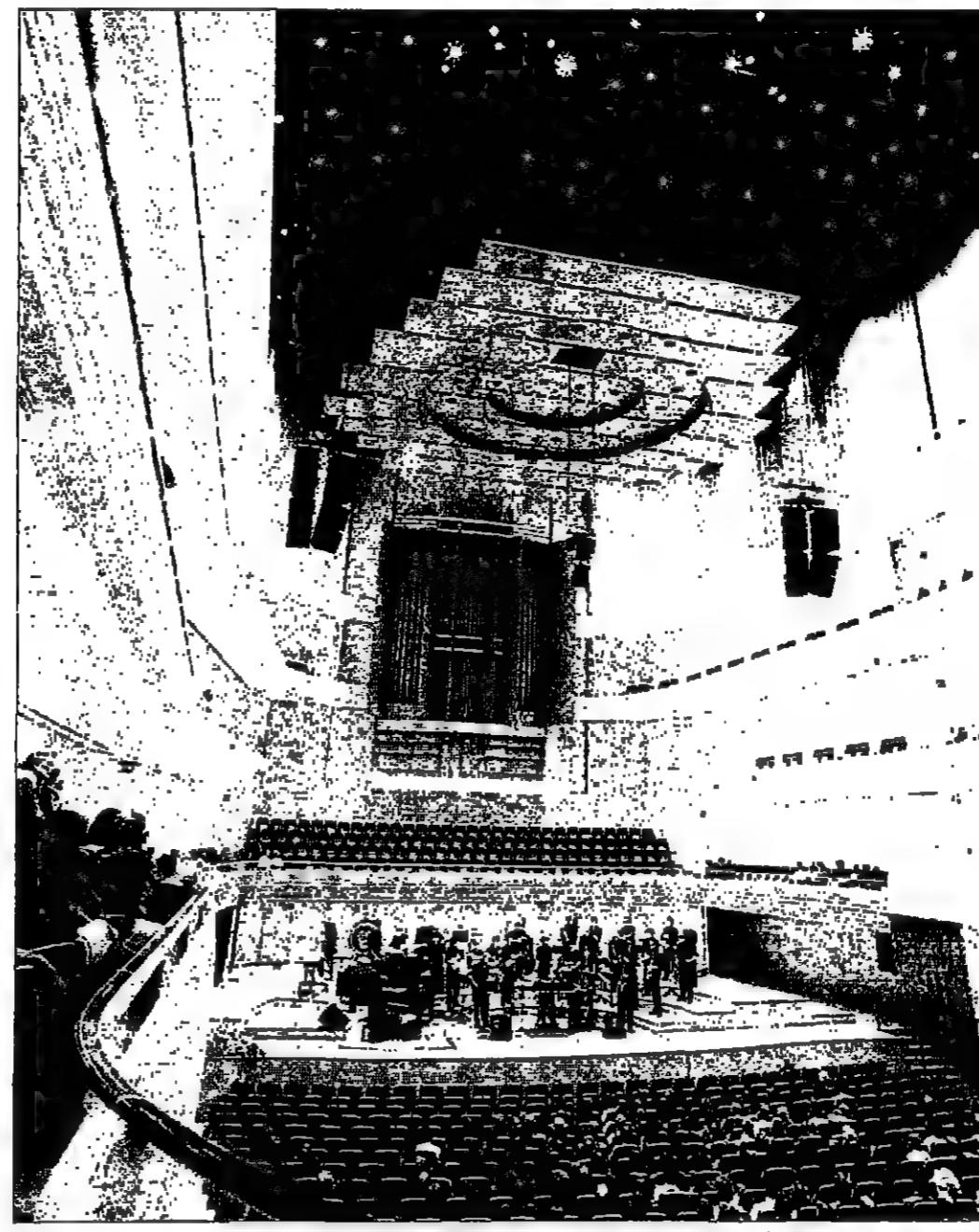
venue of which everyone can be proud. The art museum, conference hall and two flexible smaller halls will not open until next year, but the concert hall, inaugurated last month to coincide with the festival's 50th anniversary, has already established itself as worthy of the world's leading orchestras.

All are housed behind a facade of glass, steel-mesh and aluminium, and sheltered by a vast pagoda-like canopy - the building's only concession to monumentalism. Reaching unsupported for 30 metres towards the waterside, the canopy not only offers shelter from the elements, but harmonises with the building with the horizontal expanse of the lake. It invites you to spend the intervals outside - for which purpose a long, open-fronted bar has been furnished.

That's just as well, because Nouvel doesn't seem to want anyone to linger en route to or from the concert hall. Shielded by the canopy, the building's open-fronted balconies are denied the prospect of mountains and sky, and the tiny foyers are almost as darkly idiosyncratic as Nouvel's opera house at Lyons, with horrifically low ceilings, narrow corridors and conspiratorial spotlights. The impact in Lucerne is lessened by the rosewood decor, as if you're skirting the base of a mammoth stringed instrument or the bowels of a ship.

Once inside the moulded shoebox auditorium, all is sweetness and light. It's a bit like a private temple to music, with planter walls, wooden organ gallery and a night-sky ceiling of unparalleled height. Its pristine comfort masks a tatty bit of horse-trading during the building process. Nouvel wanted smooth walls; Johnson insisted on reflective devices - and the compromise is an attractive surface of indented reliefs. Nouvel wanted red and blue decor; Claudio Abbado, representing musicians closely associated with the festival, demanded something milder, and the result is a soft white. Nouvel objected to Johnson's trademark echo-chambers; to his credit he backed down, painting them an inaudible red.

The 1,340 capacity (420 less than Birmingham) in Johnson's ideal - a hall small for an international festival, but unlike Baden-Baden's ill-fated new theatre, not so big that it will embarrass its users in the off-season. There are four slim balconies and a smattering of Oregon pine around the stage. As for sound quality, you don't get much more truthful than this. It is transparent, gently resonant and quite unforgiving, but with the same balance wherever you sit. Musicians clearly love it - and so do audiences, buoyed by the close contact with the stage. The 20th century



Inside the auditorium, the real miracle is intangible, invisible: the acoustic engineered by Russell Johnson

has not, on the whole, been renowned for its success in concert hall design. In Lucerne's new venue, we can draw compensation from all those failed adventures. It is a meeting point of art and science, the avant-garde and tradition - a building music lovers will want to return to again and again.

For his seventh and final year as festival intendant, Matthias Bamert put together an appropriately lavish programme - a "festival of festivals", with contributions from Bayreuth, Salzburg and the London Proms plus the usual glittering array of orchestras and soloists. These were augmented by a downmarket series of events aimed at the wider Lucerne public - who, before Bamert started loosening the festival's boundaries, felt marginalised by the festival's expensive image. Countering that spending, without compromising standards, has been one of Bamert's achievements, and he hands

over an organisation in rude health to 37-year-old Michael Haefliger, currently manager of the Davos festival.

Another hallmark of Bamert's work in Lucerne has been his promotion of contemporary music. The choice of Heinz Holliger as this year's composer-in-residence helped to mitigate the absence of a commission to inaugurate the new hall. Holliger is Switzerland's musical conscience - virtuous, slightly eccentric, defying the predictable or conventional - and his music reflects those qualities. The centrepiece of Lucerne's Holliger retrospective was a concert in which he conducted the Orchestre de la Suisse Romande in works ranging from his first published orchestral essay to his recent Violin Concerto.

Ton schweren (1983) - 15 minutes of sonic fragments, ingeniously musicked - showcased the demonstration quality of the hall's acoustic, as well as making a smashing

concert-opener. But Holliger is more than just an expert manipulator of sound. Cornelia Kallisch's rendition of five songs (1860-1923) inspired by poems of Georg Trakl underlined his gift for exploring the inner world of the psyche.

The influence of Berg and the Second Viennese School hangs heavy on the three early songs, but in the concerto, powerfully interpreted by Thomas Zehetmar, Holliger is very much his own man.

Once again he draws inspiration from a turn-of-the-century creative artist - Louis Soutter, a musician and painter who withdrew into a Hölderlin-like state of madness.

The piece draws its character as much from a concertante group of marimba, harp and gypsy dulcimer, as from the solo part, which eschews virtuous histrionics.

The question with all such music is: does it stand on its own, without extra-musical explanation? Holliger gets away with it, though not without a suspicion of long-windedness.

The Chinese sections are accompanied by wonderfully fatuous surtitles. When the surtitles read: "Ah, could we live or die at will, then who would make bitter moan?", you wonder about the translator (Cyril Birch, a Californian still extant). Peter Sellars employs the alter-ego technique: one Du speaks American, one Du chants Chinese. Deep Du Du.

And why are we seeing it at so important a venue as the Barbican Centre? If it were put on pseudonymously at, say, the Riverside Studios, it would be recognised as what it is: three and a half hours of Pseudo's Corner. Part One - partly Chinese play sung and danced, partly American and spoken - is dull, dull, dull. It tells the tale of Du and her amorous fantasies: until then, that is.

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One of these two is Hua Wenyi, allegedly a Chinese national treasure "particularly renowned for the expressive power of her eyes". Her eyes made zero impression in *Peony Pavilion*; her movements are repetitive and tepid in the extreme. Du No 1, the American actress Lauren Tom, is bland and phoney. Du No 2, the soprano Ying Huang, sings with unvarying prettiness.

"Light breezes murmur like palace pipes." Who can quite believe now that we sat there while surtitles announced that the soprano was singing the following words: "Lone spirit, timid last night breeze stir my bell ornaments . . .". Shame, shame, shame on all those dull wits who did not laugh aloud.

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COMMENT & ANALYSIS



PHILIP STEPHENS

Flawed but not out

The impeachment case against Clinton is weak and resignation would only damage the position of the US presidency further

It is such a seductively simple solution. Bill Clinton is a sexual deviant and a liar. Let's not bother to test the other charges laid by the voyeuristic Kenneth Starr. The president should resign. A clean break is what is needed, a castration of the wound. Mr Clinton would depart with a few shreds of decency. Al Gore could get on with running the US, and the US with running the world. We could all sleep soundly in our beds again.

Boloney. There is no easy way out. The resignation panacea is a delusion. The US cannot so blithely destroy its president without irreparably damaging the presidency. For the next two years, paralysis threatens no matter whether Mr Clinton stays or goes. But more than that. This is not about more than the fate of Mr Clinton's political skin. The president has a duty to fight impeachment. Resignation would itself subvert the constitution he is now accused of abusing.

For all the gratuitously lurid detail about Mr Clinton's tryst with Monica Lewinsky, the most surprising thing about the Starr report is how unsurprising it is. Flip over the graphic sex and there is nothing we did not already know. Where is the smoking gun? Where, as the president's defenders have already asked, is the Whitewater affair. Travelgate, Filegate and the rest? The special prosecutor's \$40m, four-year investigation has produced little more than a tawdry soap opera. As for the calculated prudence of the script, it tells us as much about Mr Starr as it does about the president.

None of this exonerates Mr Clinton. It is hard to

empathise with a man so deliberately careless of the truth, the more particularly since his present predicament is self-inflicted. Whatever the morality of his affair with Ms Lewinsky, Mr Clinton lied repeatedly to conceal it - and did so with reckless deliberation. All the rest is sophistry, important perhaps to the lawyers, but irrelevant in the real world. We know what constitutes a sexual relationship.

The report thus raises the obvious question as to whether Mr Clinton deserves to hold the most powerful office in the world. It is a question that has to be answered according to our personal moral codes. Some consider lying about one's sex life the most trivial of sins. Others say hurrax for hypocrisy and rejoice in the double standards that decree that politicians must stand above reproach. How American voters ultimately divide on this issue will probably determine Mr Clinton's fate.

There is a distinction, though, to be drawn between whether Mr Clinton deserves to be president (debatable) and whether he should be unmercifully bundled out of the White House without proper opportunity to mount his defence (no). For Mr Starr's report is a story of low crimes and misdemeanours.

The special prosecutor, of course, has laid a multitude of charges. Alongside perjury lies the allegation that Mr Clinton persistently sought to obstruct justice by seeking to suborn witnesses, by lying to his staff and by invoking executive privilege. It is this "abuse of office". Mr Starr concludes, that defies the president's overriding constitutional duty to "take care that the laws be faithfully executed".

Grave allegations. But even at first glance they are at least contestable. Ms Lewinsky's extraordinarily detailed recollections are uncorroborated. Many of the other charges depend on interpretation. Can the exercise of the president's legal right to seek executive privilege for the Secret Service agents who guard the White House really be claimed as a crime?

At times it seems that the special prosecutor (and we should never forget Mr Starr is neither judge nor jury in this case) is alleging that the very act of mounting a defence in the Paula Jones civil law suit amounted to abuse of office by the president. An obsessive determination to damage Mr Clinton seems to have elbowed aside cool analysis of the legal case.

Much has been made, of course, of the fact that impeachment is essentially a political rather than legal process. We are reminded that Alexander Hamilton said as much in *The Federalist*, the sacred text of American constitutionalism. And whether he should be unmercifully bundled out of the White House without proper opportunity to mount his defence (no). For Mr Starr's report is a story of low crimes and misdemeanours.

It was for that very reason, however, that the framers of the constitution built in important safeguards for the accused. Though the concept of impeachment has its roots in British law, the founding fathers chose a presidential rather than a parliamentary system. The head of state as well as government was to be removed only for high crimes and misdemeanours - not as in the British parliament by the whim of the majority party. In the US

that choice was reserved to the people in elections every four years. Thus provision for final adjudication in the Senate (and the two-thirds majority required for conviction) was vital, in Hamilton's words, to "preserve unswayed and uninfluenced the necessary impartiality between an individual accused and the representatives of the people, his accusers".

If it were otherwise,

From Mr John Raven

Sir, I would like to hope that the acute problems facing SGS ("Executives at SGS face the music", September 9) amount to something more than a blip on the profit screen of a single company.

They may well reflect a long-overdue and salutary recognition that amputating customs responsibilities for revenue assessment and collection, by employing private agencies to carry out pre-shipment inspection routines, is no substitute for radical reform and modernisation.

Lack of a reliable and rea-

sonably effective customs administration, to secure taxes, apply trade policies, exercise border controls in the interests of public health and safety, and offer simple, internationally harmonised export, import and transhipment formalities to legitimate traders, is a dragging economic brake on many, if not most, developing and emerging economies.

Business is looking to governments, especially those assembled in the World Trade Organisation, OECD and G7, as well as the World Bank and International Monetary Fund, to lead and finance an international

drive to replace SGS-type pre-shipment inspection regimes by concerted, systematic customs reforms, backed by detailed technical assistance and training measures.

You cite Simon Marshall Lockley of BT Alex Brown in Zurich as commenting that "analysts had always assumed that the government-testing business was high-margin, but no one had believed it contributed so much" to SGS profits. There is equally little appreciation of the costs of such services to subscribing economies.

Fees to governments take no account of burdens on

Right perspective on work

From Ms Mary Whiting

Sir, John Hunt ("Dream jobs that fade into reality", September 9) correctly states that all jobs eventually involve boredom and repetition. It could also be said that a career centred on selling soap powder will probably not feel fulfilling.

I fancy that a Republican-dominated Congress would be more ferocious still in its assaults on Mr Gore. Mr Clinton is no longer a threat. His vice-president intends to fight the next presidential election. Mr Gore is already under investigation himself for alleged breaches of campaign funding law. The Republicans would seek to destroy him the moment he crossed the threshold of the Oval Office. No, whichever way you look at it, the world has a while to wait before it can again look to US leadership.

Barring another Monica Lewinsky, my guess is that the American people will decide to live with a flawed leader who happens to have been a pretty good president.

The spectacle of Mr Clinton turning his nation into a vast personal confessional is not a happy one. But he is owed a fair trial. The rest of us will reflect that the real tragedy of the Clinton presidency lies in what

might have been.

Learning peanuts (plus teaching evening classes for even smaller peanuts because I loved it), I say get a job which you feel is intrinsically worthwhile, even important, and the rest falls into perspective.

Mary Whiting,
12 Hatchings Walk,
London NW11 6LT, UK

Vision of soap-filled future

From Mrs Margaret Spong

Sir, I was disappointed to read the outcome of Procter and Gamble's discussions on the future of advertising ("Net ads fail the soap test", August 28). I envisaged that enhanced compression technology would let me settle in front of my PV (personal viewer - a hybrid PC and TV) and surf for details of

my favourite internet soaps. This would include P and G's own serial - featuring discreet advertising of its products, allowing me to click the mouse to print out discount voucher offers.

Margaret Spong,
Wincott,
Tatlers Lane,
SG2 7HL, UK

Legislation confirms consensus on netting agreements in Japan

From Mr Shigeru Asai

Sir, We disagree with the qualification of the situation of netting enforceability under derivative contracts in Japan as a "legal uncertainty" and even a legal "loophole" ("Japan derivative deals at risk", September 4). Notwithstanding the fact that the new netting legislation will come into effect in four months, that is, December 1998, this new legislation has already been approved by the Diet, and consequently, at this point in time, unenforceability of netting agreements would be very difficult to uphold before Japanese courts.

But perhaps even more importantly, it should be clear that the very purpose

of this new netting legislation has merely been to confirm a previously established consensus in legal and governmental circles on the enforceability of netting agreements. Indeed, for many years a consensus of domestic legal opinions which acknowledged the legal enforceability of netting agreements in Japan on the basis of general principles under the civil code had already been established. In addition, this consensus was continuously endorsed by the Ministry of Finance, albeit in an unofficial way, as is customary in Japan. In the context of Big Bang financial reforms, the recently adopted netting legislation aims at providing

more transparency with respect to financial regulations in Japan, as was desired by foreign parties, who are less familiar with the intricacies of our domestic legal system.

Also, please note that for the purpose of the capital adequacy requirements imposed by the Bank for International Settlements, Japanese financial institutions are allowed to calculate their exposure on a "netted" basis.

Finally, we would like to point out that the notional principal amount of a derivative contract does not reflect the risk exposure. The exposure from a derivative transaction amounts to a fraction of the notional principal

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PERSONAL VIEW DOMINIQUE MOISI

The dark side of triumph

The fall of the Berlin Wall opened up a bright future. But almost 10 years on, the hopes of a new world order have failed to materialise

Who would have thought that nearly 10 years on from the fall of the Berlin Wall the world would be in such a mess?

When the wall came down in the winter of 1989, the direction of the world seemed clear. Marxism had lost. Europe, united by democracy and a free market economy, seemed destined to regain countries once trapped behind the iron curtain. The Asian continent, in spite of the dark shadow of Tiananmen Square, was full of hope and dynamism. The US was the undeniable winner of the cold war. A new world order could at last begin.

Far from it. We are experiencing a crisis of the presidency in Washington: a near-collapse of the state in Russia; the prospect of a second Asian shock wave; a spectacular decline in the Latin American markets; a spread of nuclear proliferation in Asia; and the threat of a resurgence in terrorism. Do all these events constitute the dark side of our inability to master our triumph of 1989?

If Russia is heading back to 1917, and the world markets back to 1929, should we then go back to 1945 to reinvent our international institutions which seem to have failed in their structuring and regulating role?

The disillusionments of today are commensurate with the expectations of yesterday. The US presidency is caught between the principles set out by 18th-century French philosophers and the technology of the late 20th century, namely the internet. As a result, America is giving the worst image of itself at a time when it seems ever less willing or capable of exerting a stabilising or regulating influence on the rest of the world.

Russia, on the verge of financial collapse if not social and political chaos, has had to resort to a former key Soviet figure, Yevgeny Primakov, as the last bastion against anarchy.

In Asia, the Japanese are incapable of seriously reforming their political and



The Berlin Wall crumbled, as have the world's expectations

financial systems and can only head towards worsening conditions. The growing prospect of a second Asian shock carries with it the worry of mounting social unrest and political instability throughout the continent.

Such an accumulation of negative events could turn into a self-fulfilling prophecy: the expectation of the worst contributing to create the worst.

Before looking for scapegoats or seeking global interpretations of the situation, we should ask ourselves what went wrong. Or, more precisely, where did we go wrong?

Answers are easily found. For some it is the process of globalisation itself which is responsible for the global mess we are in. The dictates of free market capitalism combined with the excesses of an unbridled democracy, both artificially superimposed on alien cultural and historical experiences, are perceived as the principal villains.

For others, the principles were right, but their implementation wrong. For example, the International Monetary Fund's recipes were correct, but its calendar dramatically inappropriate. Medicines which had to be taken for months, if not years, were forced on sick countries in a matter of days.

The trouble is that we all underestimated the weight of more than 70 years of a

communist experiment on a huge and backward empire.

It may prove to be the irony of history that the coming to power of a consummate Soviet leader in Russia may allow the necessary pause in reforms rendered inevitable by the last crisis of communism.

In the same vein, the succession of crises in Asia was necessary to expose the dangerous long-term consequences of corruption and cronyism, and the absence of effective regional institutions.

Europeans must resist the temptation of thinking that such world events will not affect them, or that the time has come for them to occupy the chair left vacant by the US. Ten years ago, Europe was the weakest and least dynamic partner of a triangular world, squeezed between a more dynamic Asia and a more powerful America. Today, by contrast, Europeans are afraid that the euro might be too strong compared with the dollar.

The personal character flaws of President Bill Clinton have seriously damaged the image of the US in the eyes of the world and its ability to act internationally, at least in the short run. Unfortunately, the many weaknesses of America do not by themselves make Europe stronger.

The process of globalisation, with its inevitable interaction between apparently unrelated phenomena, has made us more aware than ever of the complexity and interdependence of our world.

Globalisation has only one true meaning and significance. More than ever, we are all in the same boat. But this does not mean that we are powerless in charting its course.

Let us strengthen the institutions we have rather than throwing them overboard and drowning up new ones.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of *Politique Étrangère*. He writes here in a personal capacity.

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Real trouble

FINANCIAL TIMES

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Monday September 14 1998

Grim choice for Congress

President Bill Clinton is an exposed liar, who by reckless behaviour has betrayed the dignity of his high office. He has seriously compromised his authority as a national and international leader, and created a political vacuum at the highest level of government. By his prevarication and his willingness to rely on legal niceties to mislead the courts and the public, he has subjected his fellow citizens to a miserable period of doubt and uncertainty. And there is much more to come.

Kenneth Starr's report presents evidence of conduct that the Congress could decide is a basis for impeachment. Most seriously, it makes a case that the president lied under oath both in his deposition in the Paula Jones suit and subsequently before a criminal grand jury. This would not be trivial if Mr Clinton were an ordinary citizen. Against a president, the charge is devastating.

So there can be no going back: no pretending that this never happened; no return to business as usual, much as everyone must devoutly wish such an outcome.

But although the allegations are serious, it is not clear they warrant the president's removal from office. Mr Starr has overreached himself in his report, which is far from being a restrained narrative of the evidence. Its unnecessary emphasis on the squalid details of the president's sexual behaviour lends support to the claim by Mr Clinton's lawyers that this is a 'hit and run smear campaign'. At times, the report stretches the evidence of wrongdoing too far, for instance when it relies on what it admits is circumstantial evidence to argue that the president tried to influence Monica Lewinsky's testimony by helping to find her a job.

The president's lawyers can make a case, both in matters of detail and in the overall argument. As they put it in their rebuttal on Saturday: 'Because presidential impeachment invalidates the will of the American people, it was designed to be justified for the gravest wrongs - offences against the constitution itself.'

It is now for the Congress to decide whether there is enough evidence to start this solemn process. Mr Clinton is not likely to make the task easier by resigning - and nor should he, for all the reasons argued in Philip Stephens' column on the opposite page.

An impeachment could take many months, and include the cross-examination of everyone involved. It is such a terrible prospect that the Congress might still decide to look for some kind of half-way step, such as a move to censure the president. What is needed now is a period of hard analysis of the political and legal issues, followed by bipartisan decision-making. The US and the rest of the world require nothing less.

Soviet men

If the first appointments in the new Russian government are anything to go by, its character will be clear. Yuri Maslyukov, the deputy prime minister who will be economic supremo, is a senior Communist party member and former chairman of Gosplan, the state planning agency that controlled the entire Soviet economy and presided over its disintegration. He believes in a strong role for the state, and criticised recent Russian governments for their tight money policies.

His closest ally in the desperate effort to stabilise the Russian economy is Victor Geraschenko, who becomes central bank head for the second time, having also been chairman of Gosbank, the Soviet central bank. His last period in office saw soaring inflation and a previous collapse in the rouble's value, and he was continually at odds with Boris Yeltsin, then finance minister.

The chances of either of these former top Soviet officials setting Russia firmly back on the path to a market economy are slim. They are more likely to trigger hyperinflation by printing money and running a hefty budget deficit, in order to enable the state and semi-state enterprises to pay their wage bills. That may seem an estimable ambition - these employees have been cheated for many months, if not years. But the brutal reality is that most ought to be sacked, not paid for

continuing in unproductive, or even destructive, employment.

Yet the appointment of Maser Maslyukov and Geraschenko may not be all bad. If, as seems most likely, they preside over another failure, and a further shrinking of the battered Russian economy, it will at least prove there can be no turning back to heavy-handed state intervention.

On the other hand, there is a chance that their experience will prove relevant. Neither believes that Russia is yet a market economy, and they are right. Apart from the financial rot in cities like Moscow and St Petersburg, and the deceptive plenty of consumer goods, virtually all imported, the bulk of the Russian economy is unreformed: a planned economy without a plan.

Mr Yeltsin is still attempting to draft anti-crisis measures to persuade the International Monetary Fund to keep lending money to Russia. He says he will not resign from the government. But he would be most ill-advised to do so in a government under Mr Maslyukov. That would simply recreate the confusion between market reformers and state planners that has undermined every administration since the president.

The important question that will determine the outcome of the debate will be whether the critical handful of Democrats who have so far expressed serious misgivings about the president's behaviour, will now say that they believe the evidence Mr Starr has produced is indeed serious enough to warrant his removal from office.

As of yesterday, these pivotal men and women were keeping their powder dry, but the president and his supporters could at least take heart from the fact that there was no immediate rush to condemn him on the basis of the report.

There was, in fact, widespread caution - an acknowledgment, even by some of the president's opponents, that Mr Starr's accusations were, for the time being, just that - accusations.

The report, with its extraordinarily detailed and explicit sexual

Real trouble

Russia's devaluation and default have triggered a crisis in emerging markets that threatens to spoil Latin America's success story. Since July, Latin American stock markets have fallen 60 per cent, in dollar terms. But, given Washington's troubles, the Group of Seven leading industrial countries may be unable to support the model they preached and Latin America adopted.

Fiscal profligacy is much less common in Latin America today than in 1982. Yet all the economies have problems - with their fiscal or current accounts or with their banks - that leave them vulnerable to contagion. The most exposed is Brazil, which accounts for 45 per cent of Latin America's output. In Brazil's case, a fiscal deficit of 7 per cent of gross domestic product is the root of the instability.

This month, capital has been hemorrhaging from the country at the rate of \$1bn per day. Official interest rates have been raised to 30 per cent. If pressure on the currency continues, the authorities may feel forced to raise rates further. Such vertiginously high rates are, however, likely to weaken the credibility of the defences, because they add to the government's fiscal woes and undermine the economy.

The Brazilian authorities have vowed to defend the real, fearing that a currency over-shoot and spiralling inflation would follow

devaluation. Investors fear abandonment of the peg. Such expectations can easily become self-fulfilling. Colombia has devalued and Venezuela looks set to follow. Brazil is in a stronger position to defend itself. But it spent \$20m of reserves last month and has only some \$50bn left.

The danger posed by Brazilian devaluation is that contagion would spread throughout the continent, starting with Argentina. Yet if Brazil were to be forced to devalue after its reserves are exhausted, the damage would be still greater.

Since Latin American countries risk dire punishment largely because of turbulence originating elsewhere, they are understandably asking the G7 for help. The latter could provide the reserves needed to fend off currency speculation and persuade panicking investors to sit tight. But this would demand financial support on a vast scale.

Such an effort would require US leadership - a commodity in short supply. Last week Congress refused to provide \$15bn to the International Monetary Fund. The funds needed to break the downward spiral of expectations would dwarf this sum. If international support on a large enough scale is not going to be forthcoming, a timely devaluation, combined with strong action on the fiscal side, may well be Brazil's best course of action.

The grown-ups in the CDU

are taking a relaxed view of the youngsters' antics: it's nothing to do with the official line. That is probably true

Patching up the president

Gerard Baker looks at the options for Clinton's lawyers in countering Starr's impeachment charges



SPRING 1995

If no serious crimes were committed, should the president be urged to stand aside in acknowledgement of the fact that he lied to the American people, his cabinet and members of Congress and has lost the authority to govern? Or should he simply continue to express his remorse, and get on with doing what opinion polls still suggest the public wants him to do: serve out the rest of his term?

It was clear yesterday that all but the most partisan members of Congress have yet to make up their minds about the president's fate in the wake of the report. Those who did put their heads above the parapet offered the mostly familiar routine political support for, or denunciation of, the president.

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The report, with its extraordinarily detailed and explicit sexual

imagery, is, no one disputes, a heavily one-sided account. Mr Starr was not obliged to include, and nor did he any explanatory evidence that he is understood to possess. Monica Lewinsky, for example, is widely reported to have told Mr Starr's grand jury that she did not believe Mr Clinton had been involved in any attempt to buy her silence by helping her get a job - although this is one of the 11 impeachable offences levelled by Mr Starr.

This is the prosecutor's case. And every prosecutor that makes a case is going to make a very strong and persuasive case. We've not heard the defence," said Bob Kerrey, a leading Democratic senator who has publicly criticised Mr Clinton in the past two weeks.

The president's lawyers began the process of presenting their case at the weekend with their rebuttal of the prosecutor's allegations. The report, they said, was a 'smear campaign' that had produced no evidence of an impeachable offence.

Over the next few weeks, the House judiciary committee will weigh the arguments and decide whether to start impeachment hearings. If it does, those hearings will begin almost immediately, but no one knows yet when or how they will end.

One factor that will complicate

decide the president's fate, and the elections themselves could play an important part in the process.

But the immediate response to the Starr report suggests that, eight months after the allegations concerning Mr Clinton and Ms Lewinsky first emerged, whether or not Mr Clinton will be impeached will depend, as it has

OBSERVER

Helmut's hitmen aim low

The normally staid tone of German politics has been stretched more than a little in the current election campaign, but the Junge Union, the youth wing of Chancellor Helmut Kohl's CDU, may have gone too far.

Just up the street from CDU headquarters in Bonn, a campaign poster depicts three women giving the thumbs-down to Kohl's Social Democrat challenger Gerhard Schröder. The caption is: 'Three women can't be wrong. Schröder is the wrong man.' It is a clear reference to Schröder's three divorces; he recently married for the fourth time.

The poster breaks a long German tradition of ignoring politicians' private lives, even under election campaign duress, so it may reflect desperation among some CDU supporters: the party is still trailing in the polls, and there are only a couple of weeks until polling day.

The Junge Union insists that the poster 'says a lot about Schröder's character and his responsibility'. And the question of taste? 'As a youth, he was a bit naughty.'

The grown-ups in the CDU

- Kohl does, after all, keep on calling for a clean campaign.

Trigger happy

It isn't only in Germany that political campaigners are pushing the boundaries of taste.

What is one to make, for example, of Tim Brooks, a mortgage marketing executive and former Marine who's a Republican candidate for the Maryland House of Delegates in the November polls?

Fear of gun crime is a big issue, and political violence isn't unknown in the US: it's not so long since the Oklahoma bombing trial, after all. But there is Brooks, large as life and twice as well-armed, on a television spot wearing sunglasses and a shotgun. 'Seen any liberals lately?' he asks. Very droll.

Poll poser

Is Biljana Plavšić, the Bosnian

Serb president, embracing by western governments over the last few years as a bulwark against ultra-nationalists, falling out of favour?

In the run-up to the weekend's elections - no results yet, but she's likely to be comfortably returned - the 68-year-old former biologist showed worrying signs of turning back to her roots: as a nationalist ideologue during the country's civil war.

There's been more nationalist

rhetoric and virtually nothing about a multi-ethnic Bosnia. Her Sloga (Unity) party still contains hard-line nationalists, more wedded to the aid money that accompanies compliance to the Dayton peace process than to the ideas behind it - such as the return of Moslems and Croats to Serb-ruled territory and vice versa.

Diplomats are waiting to see whether Plavšić has just been making noises designed to win votes in ethnically divided Bosnia. However, there are signs that Plavšić has other things on her mind. In a keynote speech recently, she boasted of her government's finest achievement - that more Serb children were going to church.

A devout Orthodox Christian, Plavšić always wears a large, beaded cross. Another hangs inside her official limo. Said one diplomat: 'Each time I go into her office there seem to be more icons.' Now that the polls have closed, the west hopes the Dayton deal will be treated with similar respect.

Yard bid

Antonie Lelaki, a shipowner and hotelier from Crete, has kept a low profile since his luxury cruise line, Regency Cruises, went bust a couple of years ago.

Among his debts was about \$12m owed to state investment bank ETV. While the good times rolled, Lelaki rented Avis

Shipyards, a small repair yard, from the bank for a paltry \$170,000 a month to keep his cruise ships looking glitzy.

ETV, which has a reputation for being kind to shipowners, gave Lelaki a generous deal when he fell behind with the rent, restructuring the debt on easy terms. But after he failed to keep up the payments, the bank put the yard up for sale.

With business booming at other Greek shipyards, ETV expected a clutch of offers. But only one firm bid came in, from Hotel and Tourist Programming - a company the bank had never heard of.

A bit of sleuthing revealed that Lelaki's wife was a board member of HTP. So much for being kind to shipowners in distress.

Deus ex machina

Russia's ruel reformers, who have seen their dreams of vibrant market economy crumble, are seeking relief in black humour. The latest joke goes as follows:

'What are the realistic and optimistic scenarios for reform in Russia?' a student asks his economics professor.

'Well, the realistic scenario is that God comes down from heaven and reforms Russia,' the professor replies.

'And the optimistic?' 'Russians do it for themselves.'

Financial Times

100 years ago

Assassination Of The Empress

By the dastardly assassination of the Empress of Austria at Geneva on Saturday it is highly possible that Lucchini, the Italian maniac who committed the deed, has altered considerably the history of Europe. The

Austro-Hungarian Empire has been held together for years only by the personality of the popular Emperor Francis Joseph, and such a terrible blow as he has now suffered can hardly fail to hasten the end of the aged Emperor's life. It has been full of trouble, and he has suffered with great fortitude. [He died in 1916.]

50 years ago

Tales On European Union Paris, Sept 13. A European economic conference would be called in Brussels early next year to consider potential benefits of European Union, it was announced here today by Mr Duncan Sandy, who presided over meetings during the weekend of the

International Committee of the Movement for European Unity. 'There has been too great a tendency to regard the economy of the Continent as being merely the totalling up of the economies of the individual countries,' he said.

poll boosts Kohl's for re-election

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COMPANIES & MARKETS

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Week 38

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INSIDE

Investors still to be convinced of Swisscom's attractions

By announcing the price range for the sale of its Swisscom stake, the Swiss government has pressed the final button in what may well be Europe's largest IPO this year. But the telephone group must still convince investors that it has changed from a sleepy incumbent operator into an aggressive global competitor. Page 20

Saab reveals latest shake-up plans

Saab Automobile, the Swedish carmaker that is 50 per cent-owned by GM of the US, is considering expanding its product range and upping output by up to 20 per cent next year in its latest attempt to return to profit. Robert Hendry (left), chief executive, and almost 20 other managers finalised the plans at a three-day strategy meeting that ended yesterday. Mr Hendry predicted a full-year profit being posted in 1999. Page 20

UK tanks groups discuss link-up

GKN and Alvis, two of the UK's three tank makers, are negotiating to combine their armoured vehicles activities. The plans for a merged listed company may be disrupted, however, by Vickers, which is believed to be considering a bid of about £200m (\$330m) for Alvis. Page 18

Hungarian stocks feel Russian chill

Though Hungarian officials assert that Hungary is a western-oriented country that maintains only minimal links with Russia - the country accounts for only 5 per cent of total exports - the companies hardest hit by the share price downturn have been those with strong exports to Russia. Emerging Markets, Page 22

Spreading old money into new hands

The forthcoming demutualisation of two of South Africa's venerable life assurance groups will change the face of the Johannesburg Stock Exchange by turning thousands of black South Africans into first-time shareholders. The issues are part of a much wider restructuring of corporate South Africa. Market Movers, Page 19

Testing time for investors in Brazil

Anything that worsens Brazil's fiscal position will not help investor confidence. President Fernando Cardoso (left) has tried to calm fears that he may resort to shock measures. But on Thursday he said there would be no further interest rate rises hours before rates were raised. Nothing, now, was ruled out. Concerns over how Brazil will foot the cost of its debt servicing bill have surfaced. International Bonds, Page 23

FT GUIDE TO THE WEEK

- full listings Page 36

EU-US relations

The Centre for European Policy Studies meets today in Brussels to discuss relations between the US and the European Union.

Irish visitor

Bertie Ahern, Ireland's prime minister, is to visit China for five days from today.

Book price row

On Wednesday, the European Commission starts hearings into price fixing in the book trade in Germany and Austria.

For the fun of it

On Saturday, around 8m visitors will descend on Munich in Germany for the annual Oktoberfest, the world's biggest beer festival.

Chicago launch

The Chicago Mercantile Exchange is scheduled to launch its Globex2 electronic trading system on Sunday.

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دعا من الامان

COMPANIES & MARKETS

MONDAY SEPTEMBER 14 1998

Banks plan boost for Paris bourse

Senior post may be created to defend French interests

French banks plan to take a bigger role in the direction of the Paris stock exchange in an effort to strengthen its political muscle.

A senior post at the exchange or in the French financial community could be created to defend the interests of French financial markets continues, with a decision made as soon as next month.

Michel Freyche, head of the French banking association, last week hinted at the move, when he suggested that

the Frankfurt and the London stock markets to form a single European forum to trade equities.

In July, Mr Freyche had spoken out strongly against the Anglo-German deal, describing it as a "blow for the euro" and an "unfortunate precedent".

He also claimed it was an abuse by Frankfurt of its position as the site of the European Central Bank.

It is understood that if Frankfurt and London refused to open the door to possible

French involvement in their arrangements the association would seek to bring about pressure from France at a political level.

Earlier this month, Jean-François Théodore, chairman of the Société des Bourses Françaises, criticised the Anglo-German deal at a Paris conference of institutional investors, claiming it lacked substance. He added that agreement was paradoxical, as it was dominated by Frankfurt, the smaller partner.

Cheaper share dealing, Page 7

Liffe set to reveal electronic trade plan

Fightback strategy will also be outlined next month

By Vincent Raison
in Birsigstock, Switzerland

The London International Financial Futures and Options Exchange will next month announce plans to switch to electronic trading for all its products and reveal its strategy to win back business lost to the Deutsche Terminbörsen, its main European rival.

The move will mark the culmination of a strategic review of Liffe's future by Brian Williamson, one of Liffe's founders. He was rehired as chairman in July to lead its fight to become Europe's biggest derivatives market once again.

Mr Williamson said an eight-member panel had identified the crucial issues that Liffe needed to address and was now in the process of offering solutions.

The panel includes Sir Brian Pitman, chairman of Lloyds TSB, and David Hardy, chief executive of the London Clear-

ing House, which clears transactions on the City of London's derivatives markets. It is due to set out by September 23 the choices Liffe has to make to secure its future. The final report will be put to a Liffe board meeting on October 20.

Mr Williamson said a much closer integration of Liffe and the LCH would be one of the results of the strategic review. The two organisations are already discussing greater co-operation, and Mr Hardy's presence on the review panel suggests they are working closely on Liffe's strategy.

"Whatever option we choose will necessarily involve the LCH," said Mr Williamson, who was attending an annual gathering of derivatives industry specialists hosted by the Swiss Futures & Options Association. Some participants at the SFOA meeting described the SFOA meeting as "Liffe's trump card" in its battle with the DTB because of the impor-

tance of a highly efficient clearing and settlement system to the exchange's users. Liffe owns 17 per cent of the LCH while London's other derivatives markets and banks in the City own the rest.

Mr Williamson said that over the next two weeks he would have consulted with firms responsible for 80 per cent of Liffe's business. Their support will be crucial to the exchange's success in reinventing itself and becoming more competitive than its rivals. Some companies want electronic trading introduced almost immediately. "Every day that Liffe isn't electronic it will see business flowing elsewhere," said one participant at the Birsigstock meeting.

The DTB and SFOA used the SFOA meeting to formally launch Eurex, the alliance they announced a year ago. Trading on Eurex begins on September 23.

Leading the review Liffe chairman Brian Williamson. Picture: Colin Beale

Disney warning sours Hollywood mood

By Christopher Parkes
in Los Angeles

Hollywood's last week of summer, which started in festive mood as the film industry celebrated a record-breaking season, ended in sour spirits when Walt Disney issued a profits warning after the markets had closed on Friday.

The industry's leading light said it would take a two cents a share charge in the final quarter to the end of this month, and forecast full-year earnings as much as five cents a share below Wall Street's down-sized expectations. After

rising during the day, Disney stock - which had dipped almost 20 per cent in the previous two weeks - dropped almost 5 per cent in after-market trading.

The warning brought home to the US entertainment industry the risks of doing business in Asia, singled out by Disney as the primary reason for the charge. But it also reminded entertainment industry investors that cutting Hollywood's high cost base is not cheap.

While offering few specific details other than the scrapping of Disney Fest - a travelling show-cum-shop shipped

off to Asia last year - company officials said most of the cost would fall in restructuring consumer product operations in the Asian market. An economic report published at the weekend by the Los Angeles-based Milken Institute suggested the Asian shimp would continue to have a severe impact on the California economy until at least the end of 2000.

The impact of the economic crisis across the area on Disney's profits and ambitions is still unclear, but United Pictures International, a leading film distributor, has reported

home video rentals in the region are 40 per cent lower than a year ago.

For Disney, which counts Japan as its most successful overseas market, and China as the next big thing on its corporate agenda, worse may yet follow. It is still looking at ways to tackle its troubles in Asia and cut costs elsewhere.

Disney films took more than \$200m at the summer box office in the US, a 21 per cent share.

But according to company officials, part of the charge, which is expected to drive fourth-quarter earnings

to 19 cents last time, would go towards streamlining the organisation of three film studios under a single Buena Vista banner, and reducing its output of live action features to 15 next year compared with 20 to 30 recently. This process, begun more than a year ago in response to rising film production and marketing costs, may now become more expensive.

Ironically it was the theme parks and resorts business, a spin-off from its film roots, that provided a rare bright spot in the company's performance, Disney said.

"The [Czech] tonnage is pretty small and is unlikely to have a disastrous effect on prices," said Kamal Naqvi, analyst at Macquarie, the Australian bank. "The concern now is that there may be other emerging countries that may sell gold."

The price did not react to the two central bank announcements because uncertainty in the financial markets caused gold to rise during the week by \$13 an ounce, or 4.5 per cent, to \$353 at the close in London on Friday.

This was well clear of the 16-year low of \$278.50 an ounce on August 23.

PAUL ABRAHAMS
GLOBAL INVESTOR

Taking heed of the Nikkei

Those investors in US equities expecting a rapid recovery after the Dow's near 20 per cent correction might do well to consider the performance of Japan's benchmark Nikkei 225 average since its peak in 1989.

As the average hit 28,915 in December of that year, some analysts predicted there was little to prevent it reaching 50,000. The rationale was akin to the paradigm supposedly supporting the US markets - an economic system had been discovered that could deliver continuous and exceptional growth and therefore justify a market at such heady levels.

The true worth of Japan's economic system has been apparent in the scale and longevity of the market's subsequent slide. Since that peak, the Nikkei 225 has fallen 46 per cent, closing at just 13,216 last Friday. If the Dow were to perform in a similar fashion over the next nine years, by 2007 it would be stuck at 3,380 compared with its current level of 7,795.

The Nikkei 225 underperforms the full horizon for holders of Japanese equities. The second section on the Tokyo stock exchange which includes smaller companies has lost 72 per cent of its value since its high in July 1990, while the over-the-counter market has collapsed 83 per cent. Over the past 10 years the Nikkei 225 has consistently done better than the Nikkei 225's first section of stocks.

The government fears Japanese banks will report further losses on their stock portfolios for the half-year to September 30. This would undermine their capital bases, threaten their BIS ratios and exacerbate the credit crunch. Industrial groups with cross-shareholdings are also vulnerable to the market's decline.

Also for the government, such intervention may be able

to raise the Nikkei 225 average, but that does not save the banks whose investments are more broadly spread. In September last year, the average closed just 1 per cent below the previous six months' close, but even so most of the banks and many industrial groups revealed huge losses on their portfolios.

Why does the government continue to manipulate the market, but fail to achieve their aim? One explanation is that such moves do not cost much.

Kevin Hebert, strategist at UBS, argues that the monthly transaction value of the Tokyo Stock Exchange is about \$10,000bn, of which public money is about 10 per cent.

He estimates the losses on these investments are about 10 per cent - generating losses for the public purse of \$1,000bn. This is a drop in the ocean compared with the current emergency public spending package of \$10,000bn.

The fundamental reason why the government buys is that it cannot stop, otherwise the market will fall, possibly precipitously. That makes the policy expensive. \$1,000bn a month starts to add up when you spend it every month for nine years.

This may seem far from Wall Street. Certainly, there is no suggestion that the US suffers from the same level of dysfunctionality as the Japanese economy. But it is a reminder that when markets fall, catching a falling knife can be painful.

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COMPANIES & FINANCE

Pilkington appoints to reassure investors

By Andrew Edgcumbe-Johnson

Pilkington, the glassmaker whose share price has tumbled by 55 per cent since June, will today announce three non-executive appointments aimed at reassuring investors about its prospects.

Sir Nigel Rudd, chairman, is due to reinforce the restructuring begun by Paolo Scaroni, chief executive since 1997, with the

appointments of Bill Harrison, the vice chairman of Deutsche Morgan Grenfell, Oliver Stocken, finance director of Barclays, and Jim Leng, the chief executive of Laporte.

Pilkington's sliding share price has so far failed to respond to the restructuring plans, which include 7,500 job cuts.

The cost of the reorganisation, coupled with continued

price competition in the float glass business, knocked Pilkington into a £100m pre-tax loss last year.

Mr Harrison is expected to bring wide experience of the City.

He was hired from Robert Fleming by Barclays in 1996, to run its investment bank, BZW, but left after 13 turbulent months, having earned almost £4m and the nickname "Attila the Brum".

BZW has since been sold to Credit Suisse First Boston, Pilkington's brokers.

Mr Stocken, finance director since 1993, has shared the Barclays board with both Mr Harrison and Sir Nigel, a non-executive director of the bank.

He announced earlier this year that he would leave Barclays at the end of 1998, but remains a non-executive at MPEC, the property

group, and is joining the board of Rank, the leisure concern.

Mr Leng, the chief executive of Laporte, agreed a £311m takeover of Inspec, a rival chemicals group, last month, as the culmination of a sweeping but well-regarded reorganisation of the opera-

tion. Since his arrival from Low & Bonar, the packaging group where he also led a

restructuring programme, he has disposed of businesses worth almost £300m and sold almost half of Laporte's 110 sites.

Sir Michael Quinlan, who is a former permanent secretary at the Ministry of Defence, is retiring after six years as a Pilkington non-executive director, as is John Macomber, a US banker who joined Pilkington in 1998.

Mobile commerce terminals to go on trial next year

By Christopher Price

Can't find a cashpoint? Can't stand the queues when you do? No time to buy a train ticket? No money to buy a newspaper?

For people with a mobile phone, these questions could soon be irrelevant, as European trials early next year will allow them to download money on to "smart" credit cards from their bank accounts.

The cards, which will be fitted with a computer chip, will slot into the bottom of the phone. After being charged up with money, they will be able to be used at retail outlets with special electronic debit machines.

The Global Mobile Commerce Forum - the 75-strong body from 15 countries behind the scheme - believes the development will revolutionise retailing. It is particularly aimed at activities involving smaller cash purchases, such as eating, drinking, and buying items from shops such as newsagents.

Other applications are also being developed.

For example, rail travellers will be able to use their card and phone to buy tickets on route. The card will "buy" the ticket digitally and hold the ticket information. New ticketing technology - such as that being installed by London Transport - will then allow the

card holder to pass through ticket barriers.

Some mobile phones can already enable interactive bank services to be used, including account balances, direct debit payments and statement purusal.

The new phone handsets have been developed by GMCF members Motorola, Siemens and Alacatel. They are set to go on sale early next year at the time of the first consumer trials.

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card holder to pass through ticket barriers.

Will the fierce bid battle for Dennis, the UK bus chassis and vehicle builder, be decided by market turbulence, industrial logic, or both?

Since UK bus builder Henrys, backed by Volvo of Sweden, tabled a share swap offer for Dennis, the bid's value has slumped from £309m to £270m. It now stands at a premium of just 4.9 per cent to Mayflower's 450p per share cash offer, which values Dennis at £255m. A further slide could easily make it the more attractive bid.

Both Mayflower and Henrys want Dennis to help them become leading international bus builders. Steve Burton, chief executive of Dennis, says both are particularly keen to gain a share of the North American market, which, they believe, has good growth potential.

Dennis favoured a deal with Henrys in February, when it was first mooted, and Henrys remains its preferred partner.

Besides its UK operations, Henrys jointly owns a North American bus builder, Nova, with Volvo.

Mayflower, which undertakes a range of specialist manufacturing operations for carmakers and which owns Walter Alexander, a Scottish bus builder, has bought a US bus builder, Metrotrol, since tabling its Dennis offer. But for Mr Burton Henrys remains the more suitable partner.

Dennis' enthusiasm for North America, says Mr Burton,

ton, is based on the timing and nature of changes taking place in its bus market. Dennis produces 2,200 bus chassis a year and says it is uniquely placed, through its technology, to seize a large slice of a 15,000-a-year market in North America. The market is made up of 4,000 urban transit buses a year and - most important to Dennis - some 10,500 so-called shuttle buses, of the type bought by hotels, airlines and other private sector concerns.

For many years these buses have been produced by a variety of body-builders on chassis produced by Ford and GM, which themselves have changed little over many years. Their design means users have to climb several steps while burdened with luggage. Pressure from bus operators for bus makers to come up with more convenient low-floor designs has coincided with similar demands from urban transit authorities for wheelchair-friendly designs.

But the small market size is of little attraction to companies such as Ford and GM, both of which are withdrawing from the sector. That leaves a big void for a bus chassis maker to fill. The revolutionary Dart single-decker bus chassis Dennis designed, which has swept the UK bus market virtually clear of rivals, is seen by the company as a potential market dominator. Dart buses are "no-step", with their floor almost at pavement level owing to a novel axial design. Adjustable air suspension means the driver can make the bus "kneel" even lower for wheelchair access.

Dennis' single-deckers also have a North American advantage which takes US

bus operators themselves by surprise, Mr Burton adds.

"We are using as standard - even in the UK - Cummins engines, Allison transmissions and Eaton axles.

They're all North American component suppliers and the service infrastructure is already in place.

With no apparent rivals in the chassis sector - most US bus companies are body-builders - Mr Burton says the 40 per cent market share Nova, as a bus body-builder, already has in the transit bus sector makes it the ideal partner for a springboard into North America. Dennis is attractive to Mayflower and Metrotrol for the same reason, as Metrotrol is also a body-builder, using traditional North American chassis.

Metrotrol is a substantially smaller operation than Nova, however, with a turnover only about one-seventh that of Nova and Prevost, a Henrys-Volvo venture in the North American coach sector.

"Yes it would still be possible to go the Mayflower route. But it would be a lot slower and take a lot longer," says Mr Burton. "We could even have bought a US bus body maker ourselves and gone it alone."

However Volvo, the world's second biggest bus maker and one of the world's largest truck makers, has built up a 9.5 per cent stake in Henrys, and is expected to provide access to a global marketing network for Dennis and Henrys products.

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COMMENT

Low-cost airlines

The shake-out among Europe's low-cost airlines could arrive ahead of schedule. Last year's flotations of Debonair and Virgin Express now seem to have caught the airline cycle right at the top.

If the European economies

slow down, airlines that target the leisure customer's discretionary week-end treat are likely to be harder hit than the bigger, international airlines. Furthermore, an economic slowdown would catch these airlines just as they are aggressively expanding capacity, both to see off competition from each other

and to tap consumer appetite for new routes. Europe's larger airlines, on the other hand, are being more cautious about adding capacity than last time round in the cycle.

No-frills airlines may not only be facing a challenge on the demand side. Virgin Express, for instance, has found that operating out of Belgium is not ideal for a low-cost operation.

Competition between airlines may also make it more difficult to cut cheap deals at secondary airports whose bargaining position have been strengthened. If Europe follows the US pattern, many of these airlines will not survive the double whammy of a cyclical downturn and the competitive reaction of airlines like British Airways and Lufthansa.

A number may end up as franchisees for the larger airlines. That may not be painless either, as demonstrated by the share price plunge of British Regional Airlines, which operates routes around Britain through BA franchises.

Source: Datamonitor

Virgin Express

UK price (£m) to the

May 1998 since flotation

140

120

100

80

60

40

20

0

Nov 97 Nov 98

Source: Datamonitor

Manchester United advisers contacted over deal

By Andrew Edgcumbe-Johnson

Christian Purslow, Salomon Smith Barney, the US investment bank, has contacted Manchester United's advisers on behalf of a potential rival bidder for the football club, which last week agreed a £223m (\$1.03bn) takeover by British Sky Broadcasting.

He dismissed speculation

that Salomon was interested in bidding on its own account. Other bankers were sceptical about the chances of the rival bid interest turning into a serious counteroffer. One adviser close to Manchester United said: "[Salomon] is trying to do something, but nothing is happening."

Martin Edwards, chairman of Manchester United, told BBC radio yesterday that he would listen to any rival bidders: "You are honour bound to listen to a bid you are advised by your merchant bankers and they will tell you whether to discuss a deal or not," he said.

News of the new approach

to Manchester United is likely to prolong the feverish mix of bid speculation, outrage among fans and political confusion which surrounded UK football clubs last week.

English National Investment Company, the leisure group with interests in several European clubs, is

expected to pursue its interest in Tottenham Hotspur this week, even after its unofficial £20m approach for the London-based club was rebuffed.

Alan Sugar, Tottenham's chairman and 40 per cent shareholder, is expected to continue discussions with ENIC.

Bank of Scotland will book a net £174m profit on the sale, which values Countrywide at 3 times net asset value and 17 times earnings. The combination of Countrywide and National Bank, Lloyds' subsidiary, will vie for market leadership in New Zealand with the Westpac group of Australia.

The sale by Telemetrix, the UK electronic components group, of its 57 per cent stake in GTI, its US subsidiary, has taken a further twist.

Telemetrix had hoped to dispose of the £15m (£11.6m) valued stake in GTI, which manufactures magnetic components, at the end of last month.

This was delayed when Technitrol, the purchaser, said it believed there had been a breach of the deal terms.

GTI, based in San Diego, denied this and has taken steps to obtain a court order in the US compelling Technitrol to complete the deal.

Carlyle
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Private Equity
Management Buyout
Strategic Joint

The Carlyle
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GKN and Alvis talks on merger of vehicle side

By Andrew Edgcumbe-Johnson

GKN and Alvis, two of the UK's tank manufacturers, are negotiating to combine their armoured vehicles activities. The plans for a merged listed company may be disrupted, however, by Vickers, which is believed to be considering a bid of about £300m (£330m) for Alvis.

The talks between GKN, the only one of the three involved in the winning consortium for a £2.8bn multi-role armoured vehicle contract, and Alvis, which also owns Hagglunds, the Swedish tank manufacturer, appear to have brought the pressure for consolidation in the industry to a head.

They come as Vickers, which is facing a fall-off in UK orders for the Challenger II, is about to announce heavy job cuts and a partial closure of one of its two tank factories in Newcastle and Leeds.

Vickers, which will

announce interim results on Thursday, would not comment but local unions and politicians believe that the Newcastle plant, which employs 600, is most at risk.

Hopes that Vickers may secure a £1bn order from the Greek government, or that

orders may come from Qatar and South Africa, mean that it is unlikely to announce a full shutdown of the plant this week.

Should the talks between GKN, the only one of the three involved in the winning consortium for a £2.8bn multi-role armoured vehicle contract, and Alvis, which also owns Hagglunds, the Swedish tank manufacturer, appear to have brought the pressure for consolidation in the industry to a head.

It is believed that Mr Prest, 48, was considered earlier this year as a candidate for chief executive of Vickers. Because of Mr

Prest's youth and the perception that he was too focused on defence, the job was instead given to Paul Buysse, but Vickers could offer Mr Prest responsibility for its defence arm should it bid for Alvis.

Vickers, which has about £200m of cash following the sale of Rolls-Royce Motor Cars, could afford a cash bid for Alvis, which is currently valued at £140m.

Such an offer may stand a good chance of succeeding against a merger which would offer no premium to shareholders of Alvis and GKN.

All three companies have said that the UK tanks industry needs to consolidate before they can take an active role in the expected consolidation across Europe. However, Vickers may announce closer links with Giat of France this week.

Mr Buysse will also present the results of a strategic review which he began on his appointment in May.

Changes made in David Brown directors' contracts

By Andrew Edgcumbe-Johnson and Susanna Voyle

Changes to the service contracts of three directors of David Brown, the gears and pumps business, were made the day before the company agreed a £195m (£322m) takeover by Textron of the US, according to the offer document.

As a result, Chris Cook, chairman, and Chris Brown, chief executive, could receive compensation pay-

ments worth two years' salary and benefits, one year's bonus, and two years' pension contributions. Mr Cook has a £110,000 basic salary, and Mr Brown's salary is £169,950. Anton Elsberg, finance director, could receive one year's salary, bonus, benefits and pension contributions. The payments would be triggered if the directors serve notice within 30 weeks of the change of control.

The offer document says

the contract changes, made on September 3, reflected variations agreed on May 7. It also discloses that John Mowinkel, a non-executive director, is being paid £1,250 a day for services provided in relation to the offer. The company expects to pay him for up to 20 days work.

Detailing its £30p per share offer, Textron said it plans to use David Brown as "a platform to build a global fluid and power systems business".

COMPANIES & FINANCE

ITALY TREASURY UNDETERRED BY CRISIS

Privatisation of BNL to go ahead

By Paul Bettini in Milan

The Italian Treasury is pressing ahead with the autumn privatisation of Banca Nazionale del Lavoro (BNL), in spite of the international financial crisis that has shaken the Milan stock exchange and Italian bank shares.

Carlo Azeglio Ciampi, economics minister, announced on Saturday that the Treasury had constituted a hard core of stable shareholders for BNL, including Banco Bilbao y Vizcaya (BBV), Banca Popolare Vicentina, and insurance company Ina.

The three groups will acquire a 25 per cent stake in BNL for a total of around L2,500bn (\$1.5bn) with the Spanish bank taking a 10 per cent stake, the north Italian co-operative bank 7.75 per cent and Ina, Italy's third largest insurer, 7.25 per cent.

The Treasury intends to float its 51 per cent stake in BNL next month with a public share offer expected to raise about Ls.400bn.

The concurrent decision at the weekend by the foundations of three regional northern banks merging with Credito Italiano of Milan to postpone a Ls.6,000-Ls.9,000bn share offer due in November because of the current uncertain and depressed situation of the stock markets is expected to give the Treasury greater flexibility over the precise timing of the BNL offer.

The three foundations controlling the Cassa di Risparmio di Verona, the Cassa di Risparmio di Torino and Cassamarca said they were pursuing the integration of their banks with Credito Italiano to form the new Unicredit banking group, but had decided to delay the sale of their new Unicredit shares because of market conditions.

The merger will give the three foundations a 37 per

cent stake in the new Unicredit group. Originally, the foundations planned to float in November about 18 per cent of this overall stake. However, banking shares have since collapsed, with Credito Italiano's shares falling 36 per cent from its peak of Ls.10,845 in April to Ls.296 at the close on Friday.

In contrast, the Treasury has been anxious to avoid delaying its privatisation process. The government plans to follow the BNL privatisation with the sale of its remaining 56 per cent stake in Aeropuerto di Roma and the privatisations of the Autostrade motorway group and Alitalia, the national flag carrier.

The Enel electric utility is slated for partial privatisation next year.

The Treasury in past weeks has been involved in frantic negotiations to complete the BNL core shareholding group to enable it to go ahead with its public share offer.

After rejecting an original bid by Ina for a 25 per cent stake in BNL, which would have also seen Ina's partner in the transaction Credit Suisse First Boston take a 10 per cent in BNL, the Treasury was left with only the Spanish BBV as a candidate for the BNL hard core.

The Treasury subsequently contacted several Italian banks but most were reluctant to invest in BNL.

However, after intense negotiations, Ina and the Treasury buried the hatchet and the insurer has now returned to play a leading role in BNL, reviving the possibility of a merger between BNL and Banco di Napoli.

Ina and BNL control Banco di Napoli through a joint holding company. The presence of Ina in BNL's hard core is now likely to accelerate the integration of BNL and the Naples bank.

The merger will give the three foundations a 37 per

South Africa's old money spreads into new hands

Demutualisation also signals social change, writes Victor Mallet



Mike Levett, chairman, may also give more details of the demutualisation, planned next year, and flesh out the group's international strategy.

Old Mutual is negotiating to buy Albert E. Sharp, the UK regional stockbroker, for more than £200m (\$37m). Last week it bought Capel Cure Myers, the UK private client stockbroker, for £20m.

Founded in 1845, Old Mutual sees a strong international presence as necessary as world markets become increasingly linked. Its objective is to become a "multi-faceted international financial services group".

Old Mutual is certainly big enough to play a role outside South Africa, and has already encountered sharp criticism from left-wing nationalists by considering a primary listing in London rather than Johannesburg.

This would make it easier to raise capital for further overseas expansion, and enable Old Mutual to escape some of the restrictions imposed by South African exchange controls.

The possibility of joining the FTSE 100 index - which

would require Old Mutual to incorporate in the UK and move its domicile from South Africa - has angered the ANC's trade union allies, who regard such moves as a form of white capital flight.

However, the demutualisation of Sanlam this year and Old Mutual in 1989 will be two of the biggest "black empowerment" exercises since the end of white rule.

Unlike other empowerment deals negotiated in boardrooms by a handful of wealthy business leaders and politicians, they will benefit a large number of ordinary South Africans by handing them free shares that can be sold for cash.

Old Mutual has some 3.6m policyholders, 3.2m of them in South Africa, and it says about half are black. Sanlam, originally established as an Afrikaner empowerment group in 1918, has about 2.2m policyholders.

When compared with the estimated 500,000 to 750,000 existing shareholders on the JSE, the impact of these transactions on share ownership becomes clear.



Mike Levett: may reveal more

"There's a huge opportunity for us to improve a black-shareholder culture,"

Marius Daling, Sanlam executive chairman, said last week when he announced details of Sanlam's imminent demutualisation and listing.

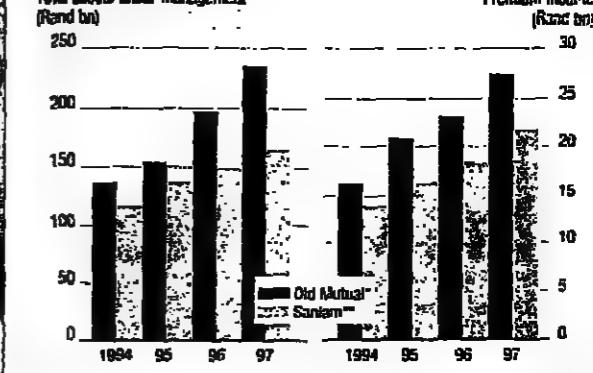
A total of 2bn Sanlam shares will be issued to create a company that could be worth between R14bn and R16bn (\$2.2bn to \$2.9bn).

The recent sharp falls in emerging markets, including South Africa, mean that neither policyholders nor the South African economy will benefit quite as much as expected from the listings.

Even so, the use of a minimum allocation of 300 shares - worth between R2.10 and R2.70, according to the R7-R9 price range calculated at the end of July - favours those of modest means.

South Africa demutualisation

Total assets under management (Rands bn)



Sanlam's demutualisation breaks several South African financial and logistical records. It is, for example, the biggest new listing to date and last week's mailing to policyholders was the biggest ever handled by the South African Post Office from a single customer. But Old Mutual will break even these records next year.

However, Sanlam's announcement was also the occasion for a reassessment of the chances of South African financial services groups making an impression in international markets.

Earlier this year, Sanlam

had reined in its international ambitions.

Gensec, the asset management subsidiary into which Sanlam folded its own asset management operations this year, would seek to expand its overseas presence, but Sanlam itself needed to concentrate on matters closer to home, where the process of restructuring had focused the group too much on internal processes and not enough on its clients.

"When we talked about demutualisation last year, yes, we very much talked about internationalisation," he said. "I've subsequently come to the conclusion that that organisation is not fit enough, as I describe it, to enter international markets. I think there is work to be done to improve our position in our home base."

Setback for South China Morning Post

By Louise Lucas in Hong Kong

South China Morning Post (Holdings), publisher of Hong Kong's main English language daily, reported a 48.8 per cent fall in interim net profits to HK\$41.2m (US\$6.3m) from HK\$80.6m last year.

Profits were dented by a HK\$25.6m provision for the permanent diminution in value of long-term investments. Further erosion came from depicted advertising.

Recession has hit spending across the board and the slowdown in corporate activity also hurt the results.

The group is responding by making cost cuts. Kuck Khoon Ean, chairman, said:

"It is widely believed that Hong Kong will continue to experience economic hardship and asset deflation for the next one to two years.

"In the face of rising unemployment and reduced consumer expenditure, the board anticipates that the company's main sources of advertising revenue will also remain depressed in the short term, particularly when compared with the record achieved in the 1988-89 financial year."

Earnings per share fell from 46.5 to 23.8 cents; or excluding the exceptional item, from 46.5 to 38.6 cents. The interim dividend is 15 cents, up from the 13 cents last year.

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FF 1.47 billion Management Buyout

THE CARLYLE GROUP

September 1998

دعا من الارض

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**SOCIÉTÉ EUROPÉENNE
DES SATELLITES**

EUR41.8 Billion
Initial Public Offering

Joint Global Co-ordinator
and Joint Lead Manager of
the International Offering
July 1998
Luxembourg

**EDIZIONE
HOLDING**

Edizione Finance S.A.

ITL600 Billion
2% Exchangeable Notes
into Benetton shares
due 2003

Bookrunner
and Joint Lead Manager
July 1998
Italy



IMPÉRIO
Companhia de
Seguros Império, S.A.

PTE17.7 Billion
Common Stock Offering

Joint Global Co-ordinator
July 1998
Portugal



Mannesmann AG

DM3.3 Billion
Capital Increase

Joint Global Co-ordinator
and Global Bookrunner
June 1998
Germany



STMicroelectronics

US\$1.4 Billion
Common Stock Offering

Joint Global Co-ordinator
and Joint Global Bookrunner
June 1998
France, Italy

METRO AG

Metro AG

DM1.5 Billion
0% Convertible Notes
due 2013

Global Co-ordinator
and Bookrunner
June 1998
Germany

DAIMLERBENZ

Daimler-Benz AG

DM7.5 Billion
Pay-Out and Subsequent
Capital Increase

Lead Manager
June 1998
Germany



ecsoft

ECsoft Group plc

US\$69 Million
Common Stock and
ADR Offering

Global Co-ordinator
and Bookrunner
June 1998
United Kingdom



Graphisoft N.V.

DM92 Million
Initial Public Offering

Lead Manager
and Bookrunner
June 1998
Hungary



**Australian Mutual
Provident Society**

A\$2.5 Billion
Initial Public Offering

Joint Global Co-ordinator
and Joint Bookrunner
June 1998
Australia



Intuit Inc.

US\$474 Million
Common Stock Offering

Joint Lead Manager
and Joint Bookrunner
May 1998
United States



SEITA

FFr745 Million
Block Trade

Arranger on behalf of
the French Treasury
May 1998
France



Volkswagen

DM3 Billion
Rights Issue

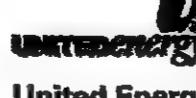
Joint Global Co-ordinator
April 1998
Germany



Allianz AG

DM672 Million
Capital Increase via
Block Trade

Joint Lead Manager
and Joint Bookrunner
April 1998
Germany



United Energy

A\$391 Million
Initial Public Offering

Joint Global Co-ordinator
and Joint Global Bookrunner
March 1998
Australia



Olivetti S.p.A.

ITL670 Billion
Capital Increase

Joint Global Co-ordinator
March 1998
Italy

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COMPANIES & FINANCE

Digital links for TV groups

By Christopher Bollard

in Warsaw

Telewizja Polska (TP), Poland's state-owned television broadcaster and Telekomunikacja Polska (TP SA), the soon to be privatised telecoms operator, are due this week to give final approval to a plan to join private sector broadcasters in establishing a digital platform in the country, one of Europe's fastest growing television markets.

The plan will give a pivotal role to Canal Plus, the French pay TV company, which already has an analogue operation with 250,000 subscribers in Poland.

It also marks a serious threat to Wizja TV, a digital Polish language satellite service beamed into Poland from the US this month. Wizja TV is owned by @Entertainment, which is listed on Nasdaq. @Entertainment raised \$200m last year, partly from Advent International, the private equity fund management company, for its digital venture.

Lew Rywin, head of TP, Canal Plus's vehicle in Poland, said Polsat, the country's locally-owned com-

mercial broadcaster, as well as TP, TVP and TP SA have negotiated a shareholder agreement to establish Polska Platforma Cyfrowa (PPC), the company that will operate the digital platform.

The immediate problem

was how to roll over the enormous volume of domestic debt maturing over the next five weeks. Brazil is entering a period of heavy redemptions just as investor confidence has hit a new low.

Initially, PPC will broadcast Canal Plus's digital programme as well as both Polda's and TVP's channels. The satellite broadcast will thus bring both of TVP's channels to spots beyond the reach of its terrestrial system. This will immediately give PPC a potential client base in the areas where reception of TVP has been poor or non-existent.

PPC's digital set top boxes enabling reception of the platform are to cost a heavily subsidised \$299 (290s). They will be produced by Pioneer, the Japanese electronics manufacturer that has recently taken a controlling stake in Tonsil, a local listed manufacturer. Wizja TV's set top boxes are similarly priced.

The bigger problem will be how to pay the bill. The effect of two interest rate rises last week - resulting in a doubling of the overnight rate - will be to add about R\$4bn (US\$3.4bn) a month to the cost of debt servicing for as long as rates remain at their new level.

Anything that worsens

Brazil's already serious fiscal position will do nothing to bolster investor confidence. The fiscal deficit - including interest payments

and spending by the federal

government, states, municip-

palities and public sector companies - is approaching 8 per cent of GDP.

Dismay at Brazil's failure to bring public spending under control is one of the main reasons for its vulnerability to the world financial crisis. The volume of debt has risen steadily over the past 18 months, a situation that has been exacerbated by the approach of general elections on October 4.

While the debt stock has grown, its profile has also shifted. As the perceived fiscal risk has increased, the government has sought to attract investors by moving increasingly into floating-rate notes, linked either to the overnight rate or to the US dollar.

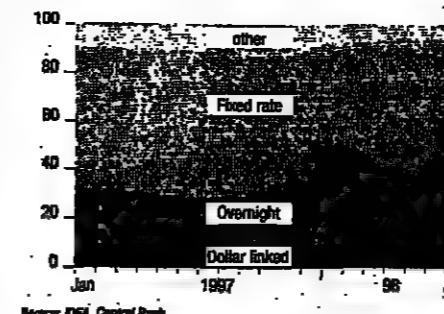
The authorities are relying excessively on floating debt to remedy short-term problems, without taking measures to counter potential refinancing problems down the road," said Felipe Garcia at the New York office of Dresdner, a firm of economic analysts.

"They failed to control expenditure at all levels of government because politicians at all levels wanted to get elected. Now they're having to pay the price," he said.

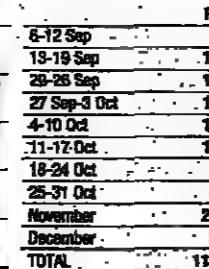
The price could run a lot higher than the additional

Can Brazil pay the bill?

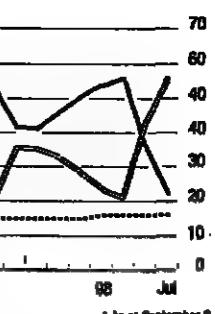
Breakdown of federal government securities



Total domestic debt maturing*



Domestic debt composition



* As of September 2

economic stability. Nothing, now, was ruled out.

Included in emergency measures last week was a legal commitment from the federal government to produce increasing primary budget surpluses over the next four years.

Officials have touted it as a sea change in fiscal management, with real commitments to meeting fixed targets.

Observers remain to be convinced. To make the kind of spending cuts needed really to attack the fiscal deficit, the government must reform the top-heavy, corporatist state enshrined in the 1988 constitution.

That means sacking public employees and cutting the

excesses of the social security system.

David Fleischer, a political scientist at the University of Brasilia, says the government has one chance of making this happen: Mr Cardoso must win outright on October 4, avoiding a later runoff, and call immediately for a constituent assembly next year. His reforms would then be a simple majority, instead of the two-thirds support that has evaded him over the past four years.

Confidence might then be restored. First, however, the government must make it to October 4 without being forced into shock measures that could bring its hard-won stability to the brink of collapse.

INTERNATIONAL BONDS HIGHER INTEREST RATES WILL HELP FUND MATURING DOMESTIC DEBT BUT WILL BOOST THE COST OF SERVICING

Investors in Brazil face a test of nerves

By Jonathan Wheatley

in São Paulo

When Brazil's central bank raised its prime lending rate to 49.75 per cent last Thursday, it solved one set of problems and stored up more for the future.

The immediate problem was how to roll over the enormous volume of domestic debt maturing over the next five weeks. Brazil is entering a period of heavy redemptions just as investor confidence has hit a new low.

While the debt stock has grown, its profile has also shifted. As the perceived fiscal risk has increased, the government has sought to attract investors by moving increasingly into floating-rate notes, linked either to the overnight rate or to the US dollar.

The authorities are relying excessively on floating debt to remedy short-term problems, without taking measures to counter potential refinancing problems down the road," said Felipe Garcia at the New York office of Dresdner, a firm of economic analysts.

"They failed to control expenditure at all levels of government because politicians at all levels wanted to get elected. Now they're having to pay the price," he said.

The price could run a lot higher than the additional

cost of debt servicing. A sense of panic snowballed last week, sending stock and bond prices into free-fall as investors - both foreign and Brazilian - dumped Brazil at any cost.

Markets recovered somewhat on Friday, but traders said the sense of vulnerability remained strong.

However, while the short-term problem may be taken care of, Brazil is likely to rely on local investors to roll over its debt - and roll it over if it must, or see creditors move their money into dollars.

Analysts say foreign investors held at most 20 per cent of Brazil's domestic debt before the crisis, and at most 15 per cent today. Few who remain will pass up the chance to get out: the perceived risk that Brazil will be forced to restructure its debt within the next year or two will be too great.

The government has done all it can to calm fears that it may resort to shock measures. Capital controls have been ruled out, along with a debt moratorium or a devaluation of the Real.

However, there was a shift in the government's tone at the end of last week. On Thursday, President Fernando Henrique Cardoso said there would be no further rise in interest rates, hours before it happened. The next day, chastened officials were saying they would do whatever was necessary to defend

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Virgin Group to sell UK music chain

By Vanessa Houlder

Virgin Group is planning to raise at least £25m (\$41.4m) from selling Our Price, the UK music chain, to a management buy-out team, two months after it took full control of the shops as part of a £150m deal with WH Smith.

Several venture capital providers have reached the second round of the bidding process to finance the deal. The sale is being conducted by BT Alex Brown for Virgin. The negotiations, which began shortly after the WH Smith deal was completed in July, opened with eight potential bidders.

Richard Branson's privately owned Virgin con-

glomerate has decided to sell the chain of 228 shops because they are too small to be converted to the Virgin brand, which are already slim, could be further eroded.

The deal struck in July, by which Virgin acquired WH Smith's 75 per cent stake in Virgin Our Price, allowed Virgin to regain control of the Virgin Megastores brand in the UK and Ireland seven years after it sold 50 per cent of the business to WH Smith.

Virgin's decision to buy out WH Smith, which put its stake up for sale last October, was influenced by its desire to avoid losing control over the Virgin name.

This has become a critical issue for Mr Branson, who now sees his empire, which ranges from a long-haul air-

line, Virgin Atlantic, to fashion clothing, as a branded venture capital group.

The proposal for a management buy-out was put forward by Mike McGinley, managing director of Our Price and agreed by Simon Burke, managing director of Virgin Entertainment Group which owns Virgin's cinemas and retailing.

The strategy of selling part of a newly acquired business to a management team has been pursued by Virgin before. In 1995, it bought the 116-strong MGM Cinema chain for £185m. A year later, it raised £26m by selling the 88 smaller theatres to ABC Cinemas, a management buy-out team.

If customers started to buy music by down-loading it

Nissho Iwai shares hit 26-year low

By Michiyo Nakamoto in Tokyo

Shares in Nissho Iwai, the Japanese trading company, plunged to a 26-year low last week after Moody's, the credit rating agency, downgraded its debt two notches to Ba1, or "junk" status.

The shares recovered to Y160, or 16 per cent down, at the close. Marubeni, which had also been downgraded by Moody's from A3 to Ba2, closed down Y214.

Moody's indicated its downgrades reflected growing concern about the deteriorating environment for Japanese trading companies. Nissho Iwai has a high level of exposure to Asian countries which have been hit by

a severe currency crisis and could face higher funding costs because of the spreading credit crunch in Japan.

According to Kota Nakako, industry analyst at Warburg Dillon Read in Tokyo, 10 per cent of the company's total assets are in Asia, compared with an industry average of 5 per cent. Its net risk exposure to the Asian region was Y106.8m (\$61.5m) at the end of the last fiscal year.

The trading company's debt to equity ratio, at 14 times, is higher than the average among trading companies, said Mr Nakako. Mitsubishi's is seven times.

The trading company also has a significant exposure to

facilities in the world econ-

omy. Because of the support we are receiving from financial institutions... we are amply able to meet our long- and short-term funding requirements."

Japanese banks have become increasingly cautious in their lending because of a need to conform to international capital adequacy ratios. If they raise interest on Nissho Iwai's loans by 30 basis points, that would lead to an increase in interest costs of Y12bn, Mr Nakako said.

Nissho Iwai said its profitability "continues to be firm despite the present dif-

RICHEMON

COMPAGNIE FINANCIÈRE RICHEMON AG, ZUG, SWITZERLAND
RICHEMON SA, LUXEMBOURG

The annual general meetings of Compagnie Financière Richemont AG, Zug, and Richemont SA, Luxembourg were held on 10 September 1998.

The annual general meeting of Compagnie Financière Richemont AG resolved not to pay a dividend. The annual general meeting of Richemont SA resolved that the following dividend be paid to holders of Richemont units:

Gross dividend per unit
Payable from
In respect of
Monday, 28 September 1998
Coupon No. 42

The dividend will be paid to unitholders by Richemont SA and represents a dividend of 15.33%, including the preference dividend, on the amount of the reserve established in respect of the participation certificates issued by that company. The dividend is payable free of charges and without deduction of withholding tax.

Coupons may be presented for payment at any branch of the following banks:

UBS AG
Bank J. Vontobel & Co. AG
Pictet & Cie
14 September 1998
Compagnie Financière Richemont AG
6300 Zug, Switzerland

Darier, Hensch & Cie
Anlage- und Kreditbank AKB
Richemont SA
Luxembourg

Industrial Bank of Korea
In memory of the late Mr. Kook-Sub Kim, the founder of the Industrial Bank of Korea, the Bank of Korea has decided to establish the Industrial Bank of Korea Foundation in memory of Mr. Kook-Sub Kim.

Industrial Bank of Korea Foundation
Funding Rate Note 1999
In accordance with the Terms and Conditions of the Note, note is hereby given that the funding rate will be 10.5% per annum from 10th December 1998 to 29th November 1999. The funding rate will be 10.5% per annum from 1st December 1999 to 29th November 2000. The funding rate will be 10.5% per annum from 1st December 2001 to 29th November 2001.

Financial Times Survey
Osaka
Monday October 19
For information please contact:
Patrick Brennan in Tokyo
Tel: +81 3 3295 4050
Fax: +81 3 3295 1264
email: patrick.brennan@FT.com
Lawrence R. Kenney in London
Tel: +44 171 873 4835
Fax: +44 171 873 3204
email: larry.kenney@FT.com

FINANCIAL TIMES
No FT, no comment.

Air Liquide :
1998 first
half year
consolidated
earnings

**OVER 10% GROWTH IN GAS SALES AND NET EARNINGS,
PROFIT MARGINS INCREASE AND
CASH-FLOW GROWTH PICKS UP PACE AT +15.1%**

The Board of Directors of L'Air Liquide met September 7th, 1998, under the chairmanship of Mr. Alain Joly. The Board examined the accounts for the first half of 1998.

During the meeting the Chairman made the following statement:

"The first six months of 1998 were marked by continued growth in sales and earnings, and a sharp increase in cash flow growth. This is in keeping with our objectives. The increase in sales - resulting naturally from our new contracts and plants - and the pursuit of our efforts to improve productivity should enable us to continue our growth during the second half of 1998 in a more difficult global economic environment. Our objective for the year remains double-digit earnings growth".

Air Liquide Group's consolidated sales grew 8.1% (including a foreign exchange gain accounting for 0.6%), with 10.6% growth in industrial and healthcare gases and services which together account for about 80% of Group sales. This excellent growth is the result of the commissioning of new plants to supply customers under long-term contracts, particularly in Europe and the USA, and the upturn in the European market. Sales in Asia, expressed in local currency, continued to increase.

Operating income before depreciation grew strongly at +11.9%, reflecting the increase in sales as well as productivity gains achieved by stepping up the pace of the productivity/cost-cutting programs already underway. The ratio of operating income before depreciation over sales increased from 22.2% during the first half of 1997, to 30.0% in 1998. The commissioning of new capital expenditures to fulfil the Group's new contracts has led to a substantial increase in depreciation. Despite this, operating income after depreciation still grew 9.4%.

Consolidated net earnings, after minority interests and taxes, totaled FRF 1,685 million, as compared to FRF 1,503 million in 1997. This represents growth of 12.1%, or 11.9% after correction for exchange rate differences. This figure includes a capital gain of FRF 30 million obtained from the divestiture of hydrogen peroxide business, net of provisions for extraordinary items.

L'Air Liquide S.A.'s net earnings were FRF 1,024 million, as compared to FRF 809 million in 1997.

Cash-flow grew very sharply (+15.1% excluding extraordinary items and +23.2% including an extraordinary capital gain), chiefly due to the increase in earnings and the commissioning of new plants.

Mediobanca International Limited
Incorporated with limited liability in the Cayman Islands
A member of the Mediobanca Banking Group

Notice to holders of Mediobanca International 4 per cent Notes due 1999 (the "Notes") exchangeable into ordinary shares of Alleanza Assicurazioni S.p.A. (the "Shares")

Change in Basis for Conversion

Notice is hereby given that as a result of a bonus issue of shares in Alleanza Assicurazioni S.p.A. (the "Company") authorised by a resolution adopted by an Extraordinary General Meeting of the Company held on 19th June 1998 and to be effected as from 21st September 1998, pursuant to condition 5 of the Terms and Conditions of the Notes, the basis for conversion of the Notes (which was 1.1 ordinary share in the Company for every Note held) where upon exercising their subscription rights, Noteholders become entitled to receive other than a whole number of shares, they shall pursuant to the said Condition 5 receive the nearest whole number of Shares which is the result of dividing the number of outstanding fractions based on the arithmetic mean of the official market price of the Company's ordinary shares as recorded in the calendar month preceding that in which the application for redemption and subscription was made.

Standard Chartered
Standard Chartered PLC
(incorporated with limited liability in England)

Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

■ TODAY

Border Television Sp
Bulmer (HP) 9.8p
Carpetright 12.5p
Commonwealth Bank of Australia 8.5% Nts 2000
A\$87.50
Golden Vale 10.5p
Jacobs Higgs 0.55p
Kirin Brewery 16.0
Rexan 5.5p
Santander Fin Iss
Sib Gtd FRN 2004
\$209.26
Uny 3.7% Nts 1998 Y370000.0
Ushers of Trowbridge 1.45p
Young & Co's Brewery 9.4%
Db 2018 24.75

■ TUMORROW

ATA 2p
Aeroquip-Vickers 0.22
Atlantic Richfield 0.7125
British Telecom 7.4% Bd
2003 £7.25
Brunswick 30.125
CSX 80.30
Cadbury Schweppes 8.5%
Cm Cap Int Ser A \$0.558063
Canadian Gen Inv C\$0.075
Clarke (T) 2.545p
Dover 0.105
Edinburgh Inv Tst 3.65% Cm
Pf 1.625p
English & Oseas Props 0.33p
Glenchewton 0.84p
Granada FRN 1999 £2101.51
Guaranteed Export Credit
Fin 10.5% Gtd Bd 2001
£1062.50

Limited 0.13
Morrison (Wm) Supermarkets 5.5% Rd Pt 2.625p
Newcastle Bldg Socy 12.5%
Penintl Brg \$63.125

Quebec 12.5% Lm 2020 55.125
Seagram 0.165
Sweden 9.4% Lm 2014 2467.50

TRW 0.31
Thomson 0.155
Whirlpool 0.34

■ WED SEPTEMBER 16

Anglo Pct Fm Ser A Fr N/Vtg
Pt 20.49
Coutts Consulting 0.25p
Fairfield Enterprises 3p
Foreign & Colonial Inc
Growth Inv Tst 0.5p
Goode Durrant 8p
Hall Eng 3.75p
Kingfisher Leisure 1.25p
Lloyds Bank Ser C Var Rate
Nts 1998 £198.02
Lomond Underwriting 12.5p
Martin Currie Moorgate Inv
Trst 3.5p
Northern Island Elec 6.5%
Bd 2018 £14.38
Sira Business Services 0.053p
State Elec Comm of Victoria 5.5% Gtd Nts 2003 A\$82.50
Symonds 1.2p
Taverers Tst 0.25p
Vega 3.5p
Vogels Metal 0.50

■ THURS SEPTEMBER 17

Chase Manhattan FRN 2009
£148.54
Daiwa Europe Bank FRN
2000 Y141161.0
Hibernian IR4.6p
Hongkong & Shanghai Banking
Princ Cap Und FRN (Ser
2) 3.57
Midland Int Fin Gtd FRN
1995 £20.89
Nihon Doro Kodan 9.5% Gtd
Bd 2007 £76.50
Royal Bank of Canada Fng
Rate Db 2065 \$16.14
Spintab FRN Sep 1998 \$151.74

■ SAT SEPTEMBER 19

Coral Products 1.5p
Treasury 11.1% 2001/04 25.75

■ SUN SEPTEMBER 20

Exchequer 10.5% 2005 25.25

Total Systems Ip
Zotefoms 2.4p

■ FRI SEPTEMBER 18

Aegon F10.93

American Int \$0.055

Anglo American Platinum
R1.50

Anglo Pct Fm Tst 7.50

PI 20.49

Coutts Consulting 0.25p

Fairfield Enterprises 3p

Foreign & Colonial Inc

Growth Inv Tst 0.5p

Goode Durrant 8p

Hall Eng 3.75p

Kingfisher Leisure 1.25p

Lloyds Bank Ser C Var Rate

Nts 1998 £198.02

Lomond Underwriting 12.5p

Martin Currie Moorgate Inv

Trst 3.5p

Northern Island Elec 6.5%

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Taverers Tst 0.25p

Vega 3.5p

Vogels Metal 0.50

■ THURS SEPTEMBER 17

COMPANY MEETING:

ASDA, Prudie Civic Hall, Leeds, 11.00

■ TOMORROW

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EQUITIES

Europe set to track Wall Street

EUROPEAN OVERVIEW

By Martin Dickson,
Financial Editor

European equity markets, which fell sharply late last week in response to emerging market gloom and US political uncertainty, are likely to remain volatile this week and closely track the mood on Wall Street.

The FTSE Eurotop 300 index closed on Friday night at 1,044.68, down 6.61 on the day, while the FTSE Eurotop 100 ended down 16.87 at 2,405.56.

The FTSE Eboic 100 index, which tracks companies

from founder members of European monetary union, ended down 5.93 points at 867.07.

The 300 index finished with a loss of 33.7 points on the week, or 3 per cent.

Factors weighing on the market this week will include the possibility of President Clinton being impeached and the risk that financial contagion will spread through the markets of Latin America.

In a research note, the European team at ABN-Amro pointed out that the divergent trend seen recently in Europe interest rates, between "core" and

"peripheral" currency countries, had not been directly replicated in the equity markets.

While many of the peripheral equity markets have lagged, the performance picture has been very diverse and not particularly closely linked to any divergence in bond yields.

Ireland had been the hardest hit market in recent weeks, but Portugal had outperformed in core countries.

France had outperformed Germany.

The paper argued that the driving force behind the divergent trend was the broad theme of the wholesale

driving of financial stocks by investors since the Asian crisis broke.

The underperformance of financials had been so marked that "much of the relative performance of the regional equity markets over the past month or so can be explained simply in terms of the percentage weighting of bonds in each market".

Financials were the worst performing sector in Friday trading, with the FTSE economic grouping falling 2.57 per cent. Within that, retail life insurance fell by 2.85 per cent, per cent and other financials 2.64 per cent.

The life insurance dropped 4.51 per cent and other financials 2.64 per cent.

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The paper argued that the driving force behind the divergent trend was the broad theme of the wholesale

driving of financial stocks

by investors since the Asian

crisis broke.

The underperformance of financials had been so marked that "much of the relative performance of the regional equity markets over the past month or so can be explained simply in terms of the percentage weighting of bonds in each market".

Financials were the worst

performing sector in Friday trading, with the FTSE economic

grouping falling 2.57 per

cent. Within that, retail life insurance fell by 2.85 per cent,

per cent and other financials 2.64 per cent.

The life insurance dropped 4.51 per cent and other financials 2.64 per cent.

The paper argued that the driving force behind the divergent trend was the broad theme of the wholesale

driving of financial stocks

by investors since the Asian

crisis broke.

LONDON SHARE SERVICE

لondon share service

OTHER INVESTMENT TRUSTS

The following investment trusts are eligible for inclusion in the FTSE Actuaries Share Index:

Name	Price	Change	Div	Yield	Stocks	Adv	Costs	Ex
Approved by the Inland Revenue								
Aviation Corp Fund	133.5	-17						
Atlantic Coast Fund	140.0	-10						
Barclays Fund	107.5	-10						
Barclays Fund	108.0	-10						
Barclays Fund	108.5	-10						
Barclays Fund	109.0	-10						
Barclays Fund	109.5	-10						
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Offshore Funds and insurances

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OTHER OFFSHORE FUNDS

WORLD STOCK MARKETS

EUROPE												AFRICA											
AUSTRIA (Sep 11 / Sch)												SOUTH AFRICA (Sep 11 / Rand)											
AUT 392 -10.95 465.95 265.5 15 13 20												BELGIUM (Sep 11 / Fr.)											
AT 2.23 -3 918 517 55 13 18 22												BENIN (Sep 11 / Fr.)											
AT 2.162 -2 700 1,865 13 18 22												BOLIVIA (Sep 11 / Bol.)											
AT 5.57 -1 1,005 500 4 14 7 8												BOSNIA (Sep 11 / KM)											
AT 2.435 -1 1,005 500 4 14 7 8												BOSNIA (Sep 11 / KM)											
AT 1.727 -2 5 202 1,207 14 16 17												BOSNIA (Sep 11 / KM)											
AT 802 -1 90 2102 1,207 14 16 17												BOSNIA (Sep 11 / KM)											
AT 505 -1 12 650 318 11 18 23												BOSNIA (Sep 11 / KM)											
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FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are created by FTSE International Limited, Goldmark, Shatto & Co. and Standard & Poor's. The Indices are compiled by FTSE International Limited and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries.

NATIONAL AND REGIONAL MARKETS	FRIDAY SEPTEMBER 11 1986								THURSDAY SEPTEMBER 10 1986								DOLLAR INDEX			
	US Dollar Index	Debt since 3/1/87/	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local chg base 3/1/297	Gross Dw. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	32 week High	32 week Low	Year ago Index				
Australia (12)	171.93	-14.1	151.38	142.42	150.86	189.95	-7.0	3.95	175.15	154.46	148.49	154.07	195.21	238.24	163.86	225.68				
Austria (21)	189.96	0.5	167.25	157.35	166.68	166.58	-5.7	2.03	191.20	165.50	162.09	168.19	168.08	253.73	181.80	192.00				
Belgium (22)	363.17	42.7	319.77	300.83	318.67	312.03	24.2	2.28	357.75	324.29	311.76	323.49	316.69	398.52	234.33	238.73				
Brazil (26)	112.08	-52.6	99.55	93.67	99.22	245.31	-48.9	4.81	162.63	90.55	87.05	90.32	222.82	306.59	102.58	261.75				
Canada (119)	184.46	-13.2	162.42	152.89	161.86	202.12	-8.2	1.99	181.39	159.96	153.78	158.56	198.63	248.78	167.18	214.88				
Denmark (34)	471.09	5.3	414.80	390.23	413.37	412.85	-8.9	1.57	478.51	241.57	405.66	420.93	419.55	537.33	379.22	378.22				
Finland (53)	420.93	51.1	370.63	348.68	369.35	454.01	42.6	2.92	414.89	267.27	351.73	364.96	448.45	506.46	267.59	365.58				
France (75)	292.54	22.2	257.99	242.33	256.70	258.03	15.1	2.42	242.70	259.35	249.33	258.70	261.81	345.18	217.58	222.78				
Germany (52)	352.34	14.3	230.99	217.31	230.19	230.19	7.3	1.38	262.62	231.59	222.64	231.02	231.02	325.61	204.49	219.38				
Greece (37)	350.07	0.0	228.99	215.43	228.20	542.25	0.0	1.74	254.34	232.53	224.60	233.05	354.27	333.20	243.18					
Hong Kong, China (69)	224.02	-37.1	197.78	188.95	197.10	223.49	-37.1	6.13	224.14	205.59	197.65	205.08	221.96	518.79	196.94	504.94				
Indonesia (61)	24.81	-62.5	21.84	20.55	21.77	181.10	-16.7	3.61	24.55	21.74	20.90	21.58	182.21	195.32	23.58	195.32				
Ireland (19)	416.13	3.6	368.40	344.70	365.14	355.66	-8.3	2.40	422.11	372.23	357.85	371.31	402.01	568.44	356.56	366.51				
Italy (54)	142.54	21.2	125.51	118.08	125.08	177.57	14.3	1.65	145.97	121.72	123.75	128.49	182.16	184.49	100.95	100.95				
Japan (459)	84.59	-11.2	74.48	70.07	74.23	70.07	-10.5	1.12	85.77	73.57	72.71	75.45	72.71	123.57	70.40	122.31				
Malaysia (106)	104.10	-36.7	91.68	86.23	91.34	152.35	-38.2	4.03	168.11	93.03	91.25	95.10	158.22	348.41	73.52	243.35				
Mexico (29)	804.42	-55.4	708.29	686.34	705.85	927.91	-41.6	2.94	787.15	694.14	687.51	692.41	909.82	1901.98	787.15	1673.45				
Netherlands (27)	456.29	11.8	401.77	377.97	400.38	395.54	4.6	2.09	455.21	401.42	385.91	404.42	396.54	585.56	395.56					
New Zealand (14)	48.65	-35.0	43.72	41.13	43.57	50.65	-27.5	6.05	50.17	44.24	42.53	44.13	51.71	95.87	48.47	97.86				
Norway (37)	224.02	-29.9	197.23	185.56	195.57	229.43	-26.2	2.74	225.35	198.72	191.04	198.23	222.92	374.64	208.82	341.81				
Philippines (23)	42.48	-46.5	37.41	35.19	37.28	92.73	-41.2	1.76	43.93	32.33	32.53	37.90	94.27	107.87	42.48	106.27				
Portugal (18)	242.75	0.0	213.74	201.08	213.00	287.53	0.0	1.13	266.59	219.23	216.99	216.93	259.39	269.28	235.61					
Singapore (41)	110.43	-51.0	97.23	91.47	95.90	87.45	-50.0	3.45	110.25	97.23	93.49	97.01	87.94	319.68	102.45	319.68				
South Africa (39)	162.19	-38.9	142.81	134.35	142.32	222.09	-21.3	4.05	165.65	146.03	140.43	143.17	227.01	346.20	151.55	322.00				
Spain (31)	307.77	13.2	270.99	254.94	270.05	314.58	6.6	2.23	315.23	273.07	267.33	277.38	343.40	417.73	238.28	251.06				
Sweden (49)	477.01	1.6	420.01	395.13	418.56	551.88	8.4	2.12	477.51	421.53	405.66	420.30	580.63	628.19	429.98	482.24				
Switzerland (26)	371.88	9.1	327.44	306.04	328.31	319.89	3.8	1.50	372.55	322.53	315.83	327.71	321.02	439.48	290.19	320.19				
Thailand (26)	8.86	-54.1	7.80	7.34	7.77	14.06	-6.0	6.71	9.23	2.14	7.52	8.12	14.58	45.82	8.15	43.54				
United Kingdom (210)	335.97	1.3	295.82	278.30	294.80	295.32	-7.1	3.32	336.92	237.14	225.03	236.46	297.14	401.84	303.41	303.41				
USA (623)	410.59	3.6	381.51	340.10	360.27	410.58	3.6	1.59	399.02	351.90	333.33	351.03	399.06	485.88	358.31	371.80				
America (797)	365.99	1.6	322.26	303.17	321.15	310.29	2.1	1.63	355.77	317.73	316.61	312.95	301.62	437.03	328.79	338.58				
Europe (746)	317.89	10.0	279.90	263.32	278.93	287.82	5.0	2.33	319.51	297.57	275.97	281.05	289.95	386.24	266.89					
Europe (251)	91.93	0.0	80.95	76.15	80.67	87.52	0.0	1.93	92.53	87.84	73.42	81.43	28.12	113.28	90.92					
World (148)	439.22	6.3	385.85	353.98	384.52	435.53	3.5	2.04	433.75	325.54	37.95	395.94	440.08	555.97	388.51	416.80				
Pacific Basin (865)	89.19	-15.8	78.53	73.88	78.26	75.21	-16.7	1.92	90.64	73.23	76.84	73.73	77.94	138.87	83.29	133.23				
Asia-Pacific (1603)	184.43	12	162.39	152.77	161.83	155.22	-7.5	2.21	155.34	145.97	147.53	143.95	197.59	220.19	172.03	191.93				
North America (743)	355.58	28	348.31	327.57	347.10	356.35	31	1.93	345.65	232.08	236.29	232.36	323.39	469.20	349.06	362.07				
World Ex. UK (338)	297.56	14.7	266.25	246.81	265.15	275.14	3.6	1.94	292.82	254.37	254.15	261.71	277.57	366.32	236.85					
Europe Ex. UK, Ex. Eurozone (355)	86.82	0.0	76.45	71.92	76.18	84.96	0.0	2.74	57.03	54.59	72.34	76.61	85.43	103.93	86.54	-				
Europe Ex. UK, Ex. Eurozone (185)	89.41	0.0	78.73	74.07	78.45	151.50	2.0	1.58	59.73	73.13	76.75	79.55	86.26	102.21	87.93					
Pacific Ex. Japan (853)	128.82	-20.7	122.23	114.99	121.51	145.97	-27.8	5.07	142.42	125.59	122.73	122.23	150.46	279.07	128.28	276.63				
World Ex. Eurozone (334)	86.98	0.0	76.33	72.95	76.33	86.92	0.0	1.89	25.82	19.55	27.67	25.37	85.29	103.16	83.83					
World Ex. UK (239)	183.83	-13	161.95	152.78	161.31	159.53	-3.3	2.23	155.37	143.76	142.76	142.16	161.38	221.91	175.30	196.07				
World Ex. US (239)	248.45	11	219.64	206.63	218.88	226.59	0.3	1.73	246.12	271.22	276.56	223.28	258.02	234.24	247.41					
World Ex. Japan (1865)	342.50	2.8	301.58	283.71	300.53	322.52	1.6	1.99	323.65	297.75	296.24	297.01	328.41	411.23	303.33	313.33				
The Nikkei Index (2445)	265.82	1.2	226.13	212.74	225.35	222.10	0.2	1.90	251.62	222.95	215.25	222.34	228.10	306.56	241.30	261.30				

Emerging markets:

PC investable indices									
	Vested	100%	-10%	100%	20%	10%	5%	10%	Dollar terms
Sept 10	Day's % chg	% chg since	% chg since	Sept 11	Sept 10	Sept 9	Sept 8	Sept 7	Sept 6
market	% 2/2007			AUSTRALIA (Sep 11 / Aus\$)					
Latin America									
Argentina	539.17	-12.1	-61.7	AMP	20.60	-35	-45	16.53	
Brazil	206.81	-14.5	-57.1	Acciona	1.92	-08	-24.8	2.1	24.0
Chile	345.08	-6.0	-46.3	Acron	1.72	-16	-32.9	2.68	14.9
Colombia ¹	324.20	-2.6	-60.7	ACN	0.45	-18	-12.4	0.76	11.7
Mexico	342.53	-19.5	-10.5	ADM	0.58	-04	-15.5	0.64	29.3
Peru ²	140.79	-4.0	-36.4	Afghan	2.10	-24	-24.5	2.23	2.1
Venezuela ³	233.15	-4.9	-72.3	Afghan	2.26	-25	-24.5	2.23	2.1
Rest Asia				Alstom	0.25	-05	-12.5	0.25	12.7
China ⁴	27.70	+4.6	-49.9	Alstom	0.25	-13	-33	0.79	10.4
India ⁵	65.88	-0.5	-21.3	Alstom	1.13	-43	-21.5	1.61	12.5
Indonesia ⁶	12.08	+0.1	-84.1	Alstom	0.36	-01	-01	0.61	1.7
Malaysia	25.37	+1.9	+4.7	Alstom	0.20	-08	-5.3	0.15	1.5
Philippines	50.73	-3.3	-33.4	Alstom	0.20	-02	-24	0.20	12.0
Singapore ⁷	102.49	-1.9	-58.7	Alstom	1.16	-16	-16	1.51	5.0
South Korea ⁸	63.04	-5.7	-44.1	Alstom	1.95	-25	-19.3	1.91	1.0
Thailand ⁹	61.88	+2.5	-47.4	Alstom	0.42	-12	-20.5	0.65	1.0
Taiwan, Chnt ¹⁰	105.87	-1.7	-24.9	Alstom	0.49	-10	-33.4	23.00	2.3
U.S. mainland	34.03	+2.6	-27.6	Alstom	0.27	-11	-27.7	0.25	16.2
Europe				Alstom	0.51	-01	-01	0.51	1.0
Central Europe	45.26	-3.4	-17.3	Alstom	0.38	-01	-16	0.18	1.0
Czech Rep	47.70	+1.1	-47.3	Alstom	0.20	-20	-24	0.90	29.0
France	210.64	-2.9	-33.1	Alstom	0.27	-47	-22	0.78	15.3
Germany ¹¹	513.24	-2.1	-13.0	Alstom	1.32	-32	-42	1.20	1.0
Portugal	277.71	-1.5	-31.6	Alstom	0.52	-01	-01	0.52	10.0
Russia	21.93	+10.3	-85.5	Alstom	0.26	-07	-07	0.03	31.1
Ukraine	56.40	-1.1	-43.1	Alstom	0.74	-06	-3.5	22.5	33.5
U.K. & Ireland/Arfrica	152.99	-3.7	-51.0	Alstom	0.58	-15	-53	0.49	30.4
U.K.	68.22	-0.6	-25.8	Alstom	0.85	-03	-03	0.85	20.4
U.S. West	107.83	-3.1	-11.4	Alstom	1.00	-03	-03	1.00	2.4
U.S. East	223.88	+0.1	+8.3	Alstom	0.47	-02	-02	0.47	11.3
U.S. Mexico	181.63	+1.0	-39.4	Alstom	1.19	-03	-27	1.27	16.7
U.S. Midwest	105.44	-3.1	-41.8	Alstom	0.97	-12	-25	0.85	26.5
U.S. South	123.26	-2.5	-49.8	Alstom	1.16	-03	-03	1.16	6.2
U.S. West	148.84	-4.3	-36.8	Alstom	0.78	-03	-03	0.78	16.3
U.S. Midwest	308.22	-10.5	-54.5	Alstom	0.37	-15	-55	0.37	23.2
U.S. South	76.37	-1.0	-28.1	Alstom	1.10	-1	-27	1.10	59.8
U.S. West	103.29	-1.7	-30.1	Alstom	1.20	-01	-01	1.20	59.8
Europe	133.26	-0.9	-29.3	Alstom	2.50	-08	-08	2.50	22.0
U.S. Europe	51.42	+0.4	-63.4	Alstom	1.77	-05	-2.9	1.77	12.0
U.S. & Africa	49.49	-2.5	-30.5	Alstom	1.00	-05	-05	1.00	21.1
Overseas				Alstom	1.28	-01	-01	1.28	22.0
Overseas 1990-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1991-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1992-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1993-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1994-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1995-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1996-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1997-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1998-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 1999-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2000-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2001-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2002-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2003-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2004-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2005-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2006-2007	1,030,400	-100	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2007-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2008-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2009-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2010-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2011-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2012-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2013-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2014-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2015-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2016-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2017-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2018-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2019-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2020-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2021-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2022-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2023-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2024-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2025-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2026-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2027-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2028-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2029-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2030-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2031-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2032-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2033-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2034-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2035-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2036-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2037-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2038-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2039-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2040-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2041-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2042-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2043-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2044-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2045-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2046-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2047-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2048-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2049-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2050-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2051-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2052-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2053-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2054-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2055-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2056-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2057-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2058-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2059-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2060-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2061-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2062-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2063-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2064-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2065-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2066-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2067-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2068-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2069-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2070-2007	70,000	-31	-100	Alstom	1.28	-01	-01	1.28	22.0
Overseas 2071-2007	70,000	-31	-100	Alstom	1.28				

4 pm close September 11

NEW YORK STOCK EXCHANGE PRICES

	High	Low	Stock	Buy	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	9/31	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	11/31	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	2/31	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	4/31	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	2/31	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	4/31	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19</th

GLOBAL EQUITY MARKETS

^{**} See [S&P/TSX Composite Price Index](#) for details. [†] Based on the [TSX Composite Price Index](#) for the month of December. [‡] Calculated at 15:00 (EST). [§] Banking stocks. ^{||} Industrial, plus Utilities, Resources and Transportation. [¶] The DJI Index. Index historical highs and lows are the averages of the highest and lowest prices recorded during the day by each stock, whereas the actual day's high and low represent the highest and lowest prices that the stock has reached during the day. ^{||} The S&P 500 is a portfolio of 500 stocks. [¶] Subject to official confirmation. ^{||} TAQ and PE ratios are based on [Dow Jones Total Market indices](#). [¶] Millions.

THE NASDAQ STOCK MARKET

MARKET *from September 11*

Y	Mo	W	Y	Mo	W					
E	1995	High	Low	Close	Change	Stock	Mo.	E	1995	W
12	25	5	28	3	-1 $\frac{1}{2}$	MediaAx	0.68	18	1995	22
						MediaAv	0.68	18	1995	22

FT GUIDE TO THE WEEK

MONDAY 14

Russia debated

The Russian crisis will be the subject of an emergency debate when the European Parliament returns from its summer recess. The other main focus of the five-day session will be environmental policy, with legislation on water management plans, car emission controls and curbs on dangerous fuel additives, including the phasing out of leaded petrol in 2000. The European Commission's strategy on global warming will also be outlined in the run-up to the United Nations climate change review conference in Buenos Aires in November. Russia will be debated on Wednesday, when the European Union's Austrian presidency and the European Commission will make statements.

Biological battle

Negotiations on strengthening a 1972 United Nations' treaty banning biological weapons resume in Geneva (to October 9). The three-year-old talks aim to give the pact teeth by adding measures to check compliance and deter cheating – but they have made slow progress, dashed western hopes of a verification protocol by the end of 1998. Many countries are worried about inspections of military sites and commercial bio-technology facilities, some 3,000 of which could be covered by the new protocol.

Assembly meets

The first substantive meeting of the Northern Ireland Assembly is scheduled to take place in Belfast, chaired by David Trimble, the first minister.

EU-US relations

The Centre for European Policy Studies meets in Brussels to discuss relations between the US and the European Union, with Sir Leon Brittan, the European trade commissioner as speaker.

Union gathering

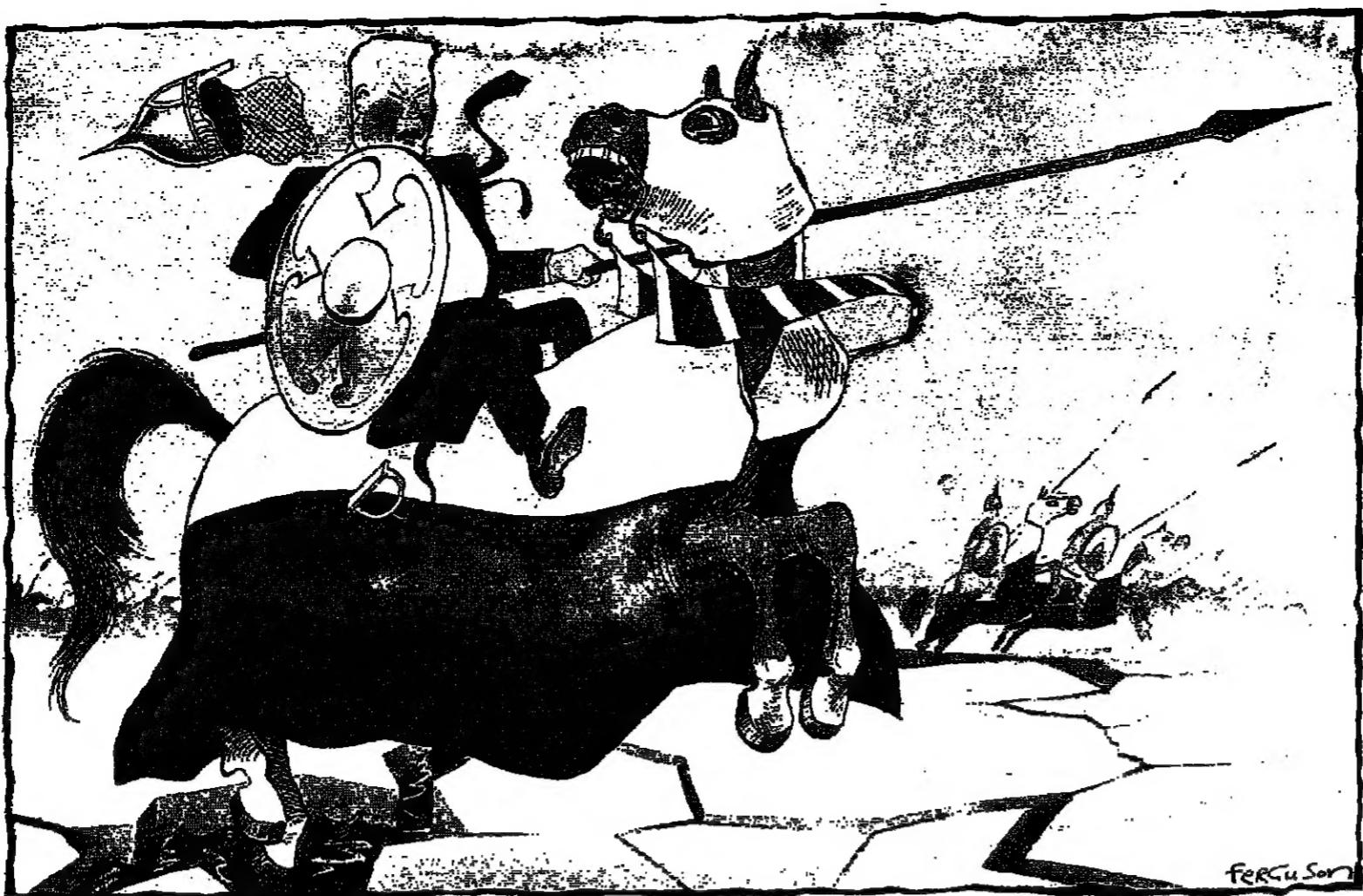
Britain's Trades Union Congress holds its annual conference in the northern coastal resort of Blackpool (to September 17), with an address on the first day by John Prescott, the deputy prime minister.

Irish visitor

Bertie Ahern, the Irish prime minister, is scheduled to visit China. He is expected to discuss with Zhu Rongji, his Chinese counterpart, the Northern Ireland peace process, the catastrophic flooding in China and trade and diplomatic relations (to September 18).

Taliban check

Ismail Cem, the Turkish foreign minister, visits Tehran for meetings with Kamal Khamazi, the Iranian foreign minister, and to discuss recent military advances made by the ruling Taliban militia in Afghanistan (to September 15).



Russia's continuing economic and political paralysis will be the subject of an emergency debate in the European Parliament on Wednesday

FT Survey

Asian Infrastructure.

Holiday

Switzerland (markets open).

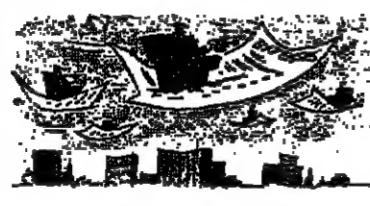
TUESDAY 15

Dutch budget

The Dutch government produces its annual budget. Queen Beatrix will outline policies of the centre-left coalition which was returned to power after a general election in May. At the same time, individual ministries detail 1999 spending plans. These come at a time when economists are starting to question how long the Netherlands' much-praised economic record of robust growth and falling unemployment can be sustained.

Belgian probe

The Belgian parliament discusses expenses and the abuse of privileges



In the light of a damning auditors report.

Masterstroke

Cuban swimmer Alberto Morejon Ramos will attempt to swim between the Bahamas and Cayo Coco, Cuba.

Engagement

The Wireless Economy, claimed to be the world's largest conference event for the mobile and wireless sector, begins at Earls Court, London (to September 17).

Holiday

Slovakia.

WEDNESDAY 16

Ozone layer day

This year's international day for the preservation of the ozone layer puts the emphasis on the role of Russia and developing countries in phasing out ozone-gobbling chemicals, mainly CFCs that are used in refrigeration and air-conditioning systems. The ban in industrialised countries has already cut CFCs in the atmosphere, and the ozone layer that protects the earth from damaging solar radiation could soon start to recover. But the United Nations warns that recovery depends

on a total phase-out by developing nations due to start next year.

Book price row

The European Commission starts hearings into price fixing in the book trade in Germany and Austria. Austrian culture minister Peter Wittman insists that cultural matters cannot be regulated by competition law, while Karel van Miert, the competition commissioner, points to the US and UK experience as proof that abolishing price controls is not a threat to specialised publishers and retailers.

FBI advice

US Federal Bureau of Investigation director Louis Freeh pays an official visit to Sweden to discuss the fight against organised crime with justice minister Laila Freivalds and state secretary Per Nuder at the prime minister's office.

Holiday

Mexico.

THURSDAY 17

Unciad lessons

The United Nations Conference on Trade and Development (Unciad) publishes its latest Trade and Development Report, focusing on the

lessons of the Asian financial crisis. The Geneva-based agency has persistently warned of the dangers of international financial instability from footloose capital flows. Unciad also looks at the trade implications of the crisis, especially for the developing world, and examines policies to boost investment and growth in Africa.

Havana seminar

The Centre for Caribbean Studies in Havana holds a seminar on Afro-American culture (to September 28).

FRIDAY 18

Kohl enters web

German Chancellor Helmut Kohl makes his Internet debut on the home page of his Christian Democrat party (CDU). Between 1000 and 1200 GMT, net surfers will be able to put live questions on any topic to the German leader ahead of the general election on September 27. CDU website: <http://www.cdu.de>

Russian summit

Russian president Boris Yeltsin goes to Kharakov, Ukraine for a summit meeting with Ukrainian president Leonid Kuchma on a wide range of issues; key government ministers will also attend (to September 19).

Rugby Union

World Cup Pacific zone qualifiers. Sydney: Western Samoa v Tonga. Australia v Fiji.

FT Survey

UK Private Equity.

Holiday

Chile.

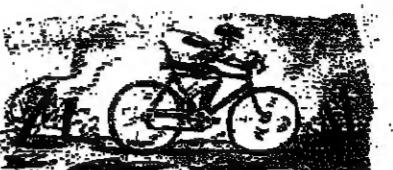
SATURDAY 19

Beer galore

Some 6m visitors descend on Munich for the annual Oktoberfest, the world's biggest beer festival, where they are expected over the next two weeks to consume 5m litres of beer and around 400,000 sausages.

Pedal power

The 50th annual Round Yugoslavia bicycle race starts in Smederevska Palanka, Serbia, with eight stages and



1,400 km of hard pedalling ahead of the international field (to September 26).

SUNDAY 20

Swedish elections

Swedish voters go to the polls today in parliamentary elections. The ruling Social Democrats, who have held power for all but nine of the past 55 years, are expected to emerge again as the largest party. However, discontent among their traditional left-of-centre supporters at tight public spending and fiscal policies has seen the party's poll rating fall from 45.3 per cent at the last election to around 37 per cent. The most likely outcome is a continued Social Democrat government, but with a considerably weakened parliamentary power base. That could force Göran Persson, the prime minister, to rely either on support from small centrist parties or the left, which has recently doubled its poll rating to 12 per cent.

Chicago launch

The Chicago Mercantile Exchange is scheduled to launch its Globex 2 electronic trading system, offering virtually round-the-clock trading.

Holiday

Israel.

Compiled by Roger Beale

Fax 44 171 873 3196

ECONOMIC DIARY

Other economic news

Monday: The Japanese current account surplus is thought to have narrowed a little in July. Manufacturers' input and output prices are both forecast to have dropped in the UK last month. G7 deputy finance ministers meet in London. Tuesday: Underlying retail price inflation in the UK is expected to have been stable a little above target in August. Even excluding autos, US retail sales growth is thought to have weakened in August. Wednesday: Germany's trade surplus is likely to have been near its average for the year so far in July. UK unemployment is thought to have been flat in August, with earnings growth decelerating. Thursday: Retail sales growth in the UK is expected to have been modest in August, although changing weather makes the underlying trend difficult to discern. The Bundesbank council is not expected to change its key interest rates. US core inflation may have picked up last month. Friday: US housing starts probably fell in August from July's 11-year high.

Day	Economic	Median	Previous	Day	Economic	Median	Previous		
Released	Country	Statistic	Forecast	Released	Country	Forecast	Actual		
Sept 14	Philippines	July bank credit	4.2%	5.5%	Poland	Aug producer price index	0.2%	0.2%	
	Philippines	July exports	20.9%	12.3%	Poland	Aug producer price index	6.8%	7.0%	
	Philippines	July imports	24.3%	-25.5%	Japan	Aug money supply (M2 + CD)	3.8%	3.5%	
	Czech Rep	Q2 gross domestic product	0.20%	-0.9%	Thurs	Philippines	July Forex reserves	\$10.4bn	
	UK	Aug producer price index input	-0.5%	-0.3%	Sept 17	Germany	Aug Ifo W business climate index	99.0	
	UK	Aug producer price index output	-8.9%	-8.9%	Germany	Aug Ifo W balance format	1.8		
	UK	Aug producer price index output	0.1%	-0.1%	Hong Kong	Unemployment (June-Aug)	5.0%	4.8%	
	US	Aug Atlanta Fed index	0.7%	0.8%	UK	Aug retail sales	0.4%	0.9%	
	US	Aug Atlanta Fed index	3.4		UK	Aug retail sales	3.1%	3.0%	
	Sept 15	Finland	July core inflation	0.9%	1.3%	Thailand	Aug trade balance - cc	\$1.0bn	
	Sept 15	Switzerland	Aug producer price index	-0.2%	0.0%	US	Aug consumer price index	1.0%	0.2%
	Sept 15	Switzerland	Aug producer price index	-1.7%	-1.5%	US	July trade goods & services	\$15.0bn	\$14.2bn
	Sweden	Aug consumer price index	0.2%	0.6%	US	July goods & services export (BOP)	\$76.0bn	\$76.2bn	
	Malaysia	Aug consumer price index	5.3%	5.8%	US	July goods & services import (BOP)	\$90.0bn	\$90.3bn	
	Poland	Aug consumer price index	0.4%	-0.4%	US	Initial claims September 12	315K	312K	
	Poland	Aug consumer price index	11.6%	11.9%	Canada	July merchant exports, sa	-1.0%	0.1%	
	Wed	Japan	Industrial production, sa	-0.8%	Carriada	July merchant imports, sa	-0.5%	-0.8%	
	Sept 16	Germany	July trade balance	11bn	11.2bn	Sept 18	Italy	July industrial production, sa	1.2%
	Sept 16	Germany	July current account	-20n	3.1bn				
	UK	Aug unemployment	OK	-26.0K					
	UK	June average earnings	4.7%	5.0%					
	Korea	Sep Forex reserves (mid-month)	\$45.1bn						
	US	July business inventories	unch	0.1%					
	Canada	July manufacturing new orders	-1.0%	-2.0%					
	US	Aug Industrial production	-0.6%						

month on month, *year on year

Statistics, courtesy Standard & Poor's MMS.

LEGAL NOTICES

Notice Regarding Solicitation of Votes For Joint Prepackaged Plan of Reorganization Under Chapter 11 of Title 11 of The United States Code

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